

## NEWS SUMMARY

GENERAL

Iceland talks late fixed

## BUSINESS

Business optimism drops sharply

● OPTIMISM over business prospects and the economy as a whole fell sharply during October, though the level of orders is still rising, the Financial Times survey of business opinion shows. Back Page. Stock brokers Phillips and Drew has substantially revised its forecast for the U.K. in its latest monthly economic review. It predicts growth at 2% per cent in the 18 months to the end of 1977, a long period of monetary stringency and the imposition of selective import deposits. Page 7

● SIR MONTY FENNISTON, former chairman of the BSC, has been appointed a non-executive director of Guest Keen and Netfolds. Page 10

● HIGH STREET retailers are experiencing a sales boom mainly because of fears of an imminent increase in the rate of VAT. Back and Page 4

● BUILDING SOCIETIES Association chairman said that if the general level of interest rates remained exceptionally high it might be difficult for the societies to attract the same volume of funds as earlier this year. This was the first official hint that the movement might not be able to repeat this year's lending programme during 1977. Page 6

● THE BRITISH Government, in concert with the French, West German, Dutch and Belgian Governments, is attempting to frustrate the U.S. Department of Justice investigation into North Atlantic shipping practices by forbidding the release of subpoenaed documents. Back Page

● SBAB OF IRAN told the West German newspaper Welt am Sonntag that the price of his country's oil must be raised by at least 15 per cent.

● FINNISH EXPERTS are reported to have recommended that their Government buy the Hawker Siddeley Hawk instead of Sweden's Saab 105 for its new trainer and defence aircraft.

● JAPANESE motor vehicle exports rose 42.2 per cent in the first half of the financial year to 1.87m. units. Page 5

● SCOTCH WHISKY exports in September were 19 per cent above last year's level in volume and 37 per cent in value. Page 5

● ANGLO-FRENCH aerospace links tomorrow will cover prospects of collaboration in a range of civil airliners, leasing arrangements for the seven unsold Concordes and a long-term study for a second-generation supersonic airliner, Rolls-Royce (1971) is near final agreement with Pratt and Whitney to manufacture the JT10D engine for short-to-medium range aircraft. Page 6

● IMPERIAL TOBACCO's cigarette prices rise by between 1p and 2.5p for 20 today. Tobacco increases by 2.5p an ounce.

● FERROUS SCRAP prices are expected to fall by about 15 this week due to a substantial cut in buying by the BSC.

● ESSO PETROLEUM wholesale price for petrol increases by 2p a gallon today.

● CHARTERHOUSE JAPHET has sold its 16% stake in the consortium bank Atlantic International to another shareholder, Manufacturers National Bank of Detroit. Page 28 and Lex.

● LESIEUR, the troubled French edible oils and fats group, is back in the black with a profit of Frs.27m. (£2.4m.) for the last financial year after several years of heavy losses. Page 29

● TALKS WHICH could determine the future of The Observer newspaper will take place this week with representatives of three rival groups, each of which has submitted proposals, in the form of a detailed written document, providing financial support.

The Observer's Board of trustees has examined the document and will interview the groups this week. It is expected to meet towards the end of the week to make its decision.

The newspaper claims that it needs medium-term finance and is in no immediate danger of closure.

Since Mr. Rupert Murdoch's News International withdrew as a prospective purchaser ten days ago, the list of serious contenders for either a takeover or a partnership arrangement with The Observer has narrowed to three.

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## Treasury forecasts slower growth and more inflation

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A slower rate of economic growth and a more pessimistic outlook for inflation than projected by the Treasury in June are the main features of the new National Income forecasts for the next 18 months which have just been completed in Whitehall.

These forecasts will form the basis of the economic review to be published by the full International Monetary Fund team which is to arrive in London in a couple of days to inspect the steady growth in world trade, though at a more modest pace than previously assumed.

A series of forecasts are thought to have been produced from the Treasury computer reflecting a range of different assumptions. The official version which was published may not be exactly comparable with any of the non-Whitehall projections which have often taken account of possible policy changes, even though the general emphasis may be similar. There is now general agreement that economic growth will be below the 4% per cent rate forecast by the Treasury in July for the 18 months to the end of 1977.

The only really encouraging point is on the external side where the current account of the balance of payments is expected to improve substantially during the course of next year. This reflects both the impact of a slow expansion in the domestic economy on the volume of imports and of a projected rapid rise in exports, as well as the growing effects of North Sea oil.

The Treasury computer model of the economy has throughout the year produced notably optimistic results, spending departments are carrying out a review of possible cuts, though with no definite target in mind. Editorial Comment, Page 14

## Suspicion

Certain officials within Whitehall have always been sceptical about the reverence attached to the results of the National Income Forecasts (NIF). But they are now even more doubtful because of uncertainties about the growth of world trade, the rise in earnings over the next 18 months, and the state of the oil market.

In advance of these discussions, spending departments are carrying out a review of possible cuts, though with no definite target in mind.

Editorial Comment, Page 14

## Preliminary talks start on plan to aid sterling

FINANCIAL TIMES REPORTER

PRELIMINARY discussions intended to clear the way for an international operation in support of sterling appear to have started on both sides of the Atlantic.

Reports from Washington suggest that consideration of the raising of substantial additional credit for Britain may be under way, though not at the highest levels of Government.

In Bonn, officials made it clear last week that an international longer-credit for the U.K. was at least a topic for discussion.

At the same time, there was support over the weekend from several EEC Foreign Ministers for an urgent appeal by Mr. Leo Tindemans, the Belgian Prime Minister, for the European Community to be involved intimately in an international rescue operation for sterling.

Mr. Tindemans told Foreign Ministers of the Nine in the Hague that the Community must take a position, and play a role, in the search and preparation of a solution, even if this was eventually found in a wider international context.

His remarks were strongly endorsed by among others, M. Louis Guiringaud, the French Foreign Minister.

Mr. Callaghan made clear in a TV interview on Monday night that Britain wanted to get rid of its reserve currency role and was looking for help from the U.S., Germany and Japan in finding a way of funding the sterling balances.

Some British Ministers are known to be anxious to follow up this initiative as rapidly as possible so that at least some indication of intent about the sterling balances could be made at the same time as the disclosure of the terms of the International Monetary Fund loan.

There would be a clear political attraction in having all the announcements at one time, thus partly offsetting the likely political damage to the Government among its own supporters from any tax increases or public spending cuts associated with the IMF terms.

It would also obviously assist confidence in the pound if some international assurance about the sterling balances could come to fruition.

The official Treasury line until now has been that the negotiations of the IMF loan have an absolute priority and that any major progress in discussions on the sterling balances must come later when the talks have been completed.

Mr. William Simon, the U.S. Treasury Secretary, yesterday denied that formal negotiations had begun. "If you're talking about formal negotiations," he said, "you're talking about me talking to Aepel (the West German Finance Minister) and that hasn't happened."

However, Mr. Simon also

observed that "There are all sorts of conversations and analysis going on all the time, but it would be very premature to say that actual negotiations are taking place."

Alongside Mr. Simon's carefully chosen words, there is growing evidence that the State Department, which is often at odds with the U.S. Treasury, is now taking an acute interest in Britain's plight.

Dr. Kissinger, the Secretary of State, is known to have a close personal relationship with Mr. Callaghan and is said to be receiving daily reports on the British situation.

The central issue in the State Department's deliberations is not how much money Britain might need on top of the IMF loan but whether it ought to get it.

There is one school of thought inside the Department which maintains that Britain should be allowed to find its own salvation and endure whatever unpleasant consequences this entails.

There is even some doubt as to whether Mr. Callaghan and his Government are properly in control of the economy.

But this has to be matched against weighty foreign policy considerations, such as fear for the solidarity and effectiveness of Nato and anxiety about the possible proliferation of siege economy measures in other countries should Britain have recourse to them.

## Three groups offer help to The Observer

BY JOHN WYLES

TALKS WHICH could determine the future of The Observer newspaper will take place this week with representatives of three rival groups, each of which has submitted proposals, in the form of a detailed written document, providing financial support.

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Goldsmit, chairman of Slater Walker and of Cavenham Foods; and a Hong Kong newspaper group owned by Miss Sally Aw.

Virtually nothing is known in detail of the various proposals made by the three groups, but an arrangement which provides for a cash injection on the basis of a "partnership" is the one which appears to appeal most to the newspaper's editorial staff, who are anxious to avoid a radical change of content and approach.

For this reason, the proposed Hong Kong connection has its supporters within the newspaper. There is some speculation and anxiety about Sir James Goldsmith's interest — some observers fear that acquisition by him could move the newspaper's political view to the right.

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It is thought that The Observer is looking for an injection of capital to help it to compete and promote a newspaper leak which he claimed larger newspaper.

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# Figaro, Trittico

by ANDREW PORTER

*Figaro*, revived on the fourth (Andrew Foldi was a ripe Don Bartolo, and Jean Kraft as a dignified Marcellina; only Andre Verdi's Don Basilio was, and rather calmer than it was. Evelyn Lear, the drama of Mozart's opera was unrealised.

The next day, James Levine, the musical director of the company, made his first appearance of the season, conducting the revival of *Il trittico*. Cornell MacNeil, a powerful Michele and an entertaining, resourceful Schicchi, remained from last season's cast, and was excellent. He goes from strength to strength. The voice is robust, steady, centred, more even and reliable than Sherrill Milnes has been lately; a decade ago he was a rather stolid interpreter but now there is a kind of fiery power in his utterance. The other principals were new and were for the most part oddly cast. Hildegard Behrens, Covent Garden's Leonore, a well-schooled, straightforward soprano, made an awkward dowdy Giorgetta—curious role to choose for her début here. Josella Ligi, a spinto who sings Amelia at La Scala and Maddalena in *Andrea Chénier* in San Francisco, made her Met début not as Angelica but as Lauretta, for which she sounded too warmly mature. The audience burst in with its applause before she had reached the end of "O mio babbino caro." Angelica was Teresa Zylis-Gara, an admirable and distinguished soprano, but unsuited to this role. At first, her restraint was interesting, but she was so determined not to become sentimental that she ended by being unmoving.

Gianfranco Cecchelli's local début, as Luigi, was unimpressive; the voice seemed to remain on-stage, never broke free. Neil Shicoff, a young City Opera tenor, made his Met début as an ardent, almost over-energised but winning Rinuccio. Two veterans reappeared. Italo Tajo was perfect, and self-flaunting in the tiny role of Tupta. Fedor Barbieri was embarrassing as the Princess, hooting out tutta forza on the notes that are left her, curdled and threadbare above them. As Simone, the old pair in Gianluca Schicchi, both of them overdid things.

This season, the Met has abandoned its "snake," that long string of paper announcing as altogether a somewhat forthcoming casts; in favour of tersing and (except by Miss a Covent Garden-style "throw-away") undercharacterised away, and on that throw-away performance. Although it says: "If you can get to the latter parts were well done Met only once this fall, make



Josella Ligi and Neil Shicoff

sure you experience the *Trittico*," similarly, seems to have little bad advice. The production, by feeling for the fine Debussian Fabrizio Melano, in settings by David Reppa, misses all the fine score. *Il trittico* should be, on detail of Puccini's craftsmanship, the one hand, three exquisitely *Il Tabarro* will pass. Suor Angiola is drab and bleak (no poetry for the eye by the pretentious Covent Garden, but ducer and the designer, and, on apparently a woman's prison in the other, a wallow in passion, the desert), and Gianni Schicchi then pathos, and finally delicate. Levine, fizzy comedy.

Orange Tree, Richmond

## Poor Tom

The best part of Sam Walters' production of David Cregan's short play in the organisation of communal life in a Manchester lodging house. The central character, Tom, is a urgent but the case of the suppressed tenant who is anyway a tenant who is anyway a congenital incompetent fails because of a sentimental bias towards the landlord. The landlord himself is an act of both intellectual desperation and theatrical surprise. The play's resolution, showing Tom as a butt for the exercise of an inhuman judgement, overwhelms the meat of the play in favour of a predictable and feebly rhetorical exhortation, ironically spoken by the judge: "Unite, You have nothing to lose but your chains, and you have a world to win."

About a year ago, this same

production gave us a luminous

version of another Cregan short

play about the attempt of a well-

known but anachronistic

schoolteacher to keep pace with

a system whose beneficiaries

had lost their standing. This

resolved itself into a poignant philosophical dialectic between the teacher and a star renegade pupil. The issue raised by Mr. Cregan in *Poor Tom* is no less urgent but the case of the suppressed tenant who is anyway a congenital incompetent fails because of a sentimental bias towards the landlord. The landlord himself is an act of both intellectual desperation and theatrical surprise. The play's resolution, showing Tom as a butt for the exercise of an inhuman judgement, overwhelms the meat of the play in favour of a predictable and feebly rhetorical exhortation, ironically spoken by the judge: "Unite, You have nothing to lose but your chains, and you have a world to win."

The chorus chimed in with a smiling epithet that reiterates Tom's failure to compel the world to dance, and the play ends with a coy qualification from the hero: "At least, not yet." Hard times may be looming for the landlords of the world, but Tom, as created by Cregan, is hardly the man to herald them. He is much more effective as just one element in the generously depicted flotsam of a second-hand, second-rate conclave of inter-dependent roomers. As an outsider, Tom is an entertaining freak. As a symbol of political righteousness, he is dramatically absurd.

Despite these reservations, Mr. Walters' production achieves a fluidity and purpose that results in an enjoyable show. Peter Benson is suitably hangdog and sympathetic as Tom, a beaky, grey-haired, bat-capped character of indefinite years and positive charm. A distinguished company includes Tim Pigott-Smith doubling as a whining, nervous inmate and a cocky, leather-jacketed visitor. One happy result of this economy is that the visitor arrives at the house bearing the crumpled remains of the same actor's alter ego when the action heats up. And there are telling contributions from Geoffrey Beavers as the motherless landlord, Colin Farrell as the satirised activist, Sharman Macdonald as the girl who nearly saves Tom by teaching him to bake a cake and Stephanie Cole as the starchily inevitable habitué of such dismal institutions.

MICHAEL COVENY

Festival Hall

## RPO/Swingle II

by NICHOLAS KENYON

The sound of French musical language represents Impressionism at its sharpest and unsharpest: a chord, a phrase (even out of context) is enough to identify and characterise the elusive musical world of Debussy and Ravel. It has no sense of special pleading, as the easily flowing, idiomatic account of Ravel's *Ma Mère l'Oye* which opened this RPO concert showed.

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But into this rarified world, where sensuality and innocence mix without conflict, came last night the slightly sophisticated voices of Swingle II, breathing in their eight personalised and depersonalising microphones some Debussy and Ravel unaccompanied chansons, and joining the RPO in a performance of Ravel's *L'Enfant et les Sortileges* which was not so much magical as surreal.

Debussy's *Trois Chansons de Charles d'Orléans* and Ravel's *Trois Chansons* are both part of that curious French medieval Festival Hall stage, they looked only like a stranded cast of Godspell. Sorry, but the French Impressionists do not need treading.

St. John's, Smith Square

## The Queen of Spades

by ELIZABETH FORBES

The Chelsea Opera Group has not tackled many Russian works in the quarter century of that existence, though much of that repertory offers magnificent opportunities to the chorus. In the last decade I remember performances of the two Mussorgsky block-busters and, about ten years ago, an enjoyable *Eugene Onegin*. Last night at St. John's, secret of the winning cards so Square, the COG gave the subtle that the character's second of three performances of mental—and physical—disintoxication another Chaikovsky opera, *The Queen of Spades*. Both the major London companies had produced this work in their repertoires at one time; Covent Garden's is long departed, but perhaps the English National Opera could be persuaded to revive theirs, especially as several of the singers last night were ENO artists.

*The Queen of Spades* is not an easy work to stage convincingly, but paradoxically it came over with great dramatic force in a concert performance. Much of the credit for that should go to Roderich Bryden (who conducted the very successful COG *Khovanshchina*). He kept the pulse of the music strongly beating, did not bury his singers, and encouraged the orchestra—especially the string section—to play with real feeling for Chaikovsky's always melodious, but sometimes anguished score. The chorus has an important part in the dramatic structure of the piece, and was in strong, flexible form, particularly the male voices, who helped to make the final scene in the gambling-rooms an effective climax.

Festival Hall

# Philharmonic Concerto

by GILLIAN WIDDICOMBE

Malcolm Arnold plays the ness needed to sustain symphonic form.) Like the Second soulful mixture; it spreads and catches the ear easily. Nowadays such expertise is rare.

The Arnold was conducted sensitively and brightly by Bernard Haitink, and played with evident relish by the LPO. (The odd moments of digital difficulty, mostly in whirlwind string passages, will obviously settle with familiarity.) Haitink and the LPO then accompanied Ashkenazy in Mozart's C minor concerto, K. 491. They used too many strings for my taste, creating mushy ensemble passages. Not surprisingly, Arnold opens with the brilliant clarion of full orchestra in cymbal good humour. Soon the strings establish a stately thematic episode, the melody does not nudge, but resembles an acidic remark read with a smile. (Unashamed of his American tour, opening in Chicago next Sunday.)

Arnold is at his best in works of this modest duration. (His larger pieces seem to fall short because he evades the earnest-

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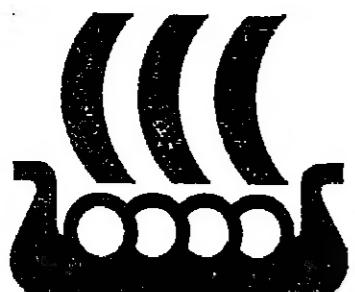
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## Norsk Hydro 1975/76

### Ekofisk oil boosts earnings

It was resolved at the Annual General Meeting of Norsk Hydro as held in Oslo on October 22, 1976, to pay a dividend of 12 per cent on both ordinary and preference shares.

The Annual General Meeting also approved the proposal of the Board of Directors to increase the nominal value of the company's shares from N.kr.60 to N.kr.100 per share with effect from the start of the current financial year on July 1, 1976, and to cover the total increase in the share capital by funds from the reserves. This proposal was put forward on the grounds that the share issues made in recent years have been at prices substantially above par value. The Board also took into account that the new projects which are under construction will now gradually begin to generate income for the company.

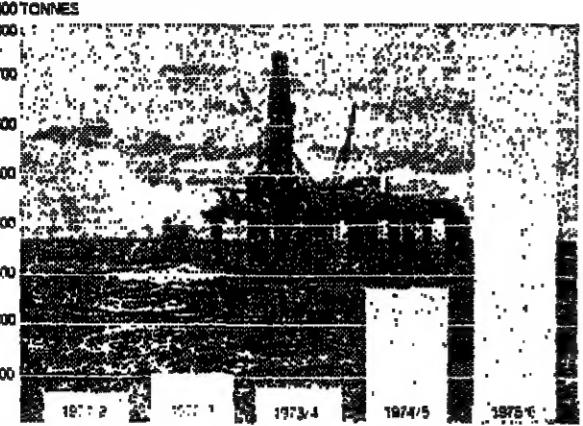
The following are the key points of the report of the Directors for the financial year ended 30 June 1976:

#### Financial results

The consolidated accounts for the financial year 1975/76 show that the operating profit was N.kr.405m, compared with N.kr.393m in the preceding year. The profit before taxes, allocation and extraordinary items, was N.kr.197m against N.kr.229m in 1974/75. In addition, the accounts show an extraordinary gain of N.kr.32m which is the result of the transfer to the Norwegian State of half of Hydro's holding in the Raffiner refinery at Mongstad. Total sales amounted to N.kr.4.45m, an increase of N.kr.0.6m over the preceding year. The international economic recession, which began to be felt in the preceding financial year, had its full impact in 1975/76. This led to a fall in the demand for a number of our main products and the prices obtained for them, while costs increased substantially. Towards the end of the year market conditions gradually improved, but for most of our traditional products the combination of excess supply over demand and unsatisfactory profitability persisted.

Nevertheless, the company achieved a fairly satisfactory result for the year, all things considered, due to the income from the oil produced in the Ekofisk field. This is the first financial year in which the sale of oil products has made a substantial contribution to our earnings. About one-third of the operating profit derives from the company's oil activities.

#### Norsk Hydro's gross share of Ekofisk oil production



Oil, gas, fertilizers, aluminium, magnesium, plastics and laminates

#### Operations 1975/76

The production and sales of fertilizers declined compared to the preceding year, and sales prices were in general at a considerably lower level.

The aluminium industry in the Western world has gone through an extremely difficult period. In 1975/76, our aluminium activities operated at a loss. The Board is, however, of the opinion that in the long term aluminium will make a positive contribution to the company's results, and that the production and fabrication of aluminium will continue, to an increasing extent, to be a key area of activity for Norsk Hydro. The company has applied to the authorities for an allocation of the electric power needed to increase metal production at our Karmøy plant by 75,000 tonnes per year.

The market conditions for magnesium were also abnormal during 1975/76, with marked fluctuations in demand. Prices, however, remained at a satisfactory level and a good result was achieved. Any further expansion of magnesium production will probably take place at Mongstad, where a firm undertaking to supply the power needed for such a plant has already been given by the authorities.

The operating result for the PVC plant at Porsgrunn showed a steady improvement during the year, but was still too low for the year as a whole. The building of the petrochemical complex at Raffiner in Southern Norway is proceeding as planned. The three factories for the production of ethylene, chlorine and vinyl chloride are expected to come on stream in succession during the first few months of 1977.

The development of the Ekofisk field, together with the associated transportation and processing systems for oil and gas, are approaching completion. Our gross share of the oil produced during the year was close to 800,000 tonnes.

The development of the Frigg field and the laying of the pipelines to Scotland made good progress during the year. The gas deliveries from Frigg, which are expected to come on stream before the end of 1977, will generate a substantial increase in the company's income.

**Finance**  
The company's current investment programme, which concentrates on the development of the North Sea oil and gas fields and on the construction of petrochemical production facilities in Southern Norway, requires substantial external finance in addition to the funds which become available from operations. It is estimated that the development of the Frigg field will in total cost the company some N.kr.3,000m, while our share of the petrochemical facilities in Bamble is estimated to amount to N.kr.2,300m. By 30.6.1976 the company's investments in the Frigg field and the Bamble plants had amounted to about N.kr.1,500m and 900m respectively. The financing of the projects in the North Sea and in Bamble is now considered in principle to be assured.

**The Current Financial Year**  
The clear indications of an economic recovery which became apparent in the second half of the 1975/76 financial year became more marked during the summer and autumn. With the exception of fertilizers, the market conditions for most of the company's products have improved, especially for light metals. The income from oil and gas production will increase, if nothing unforeseen occurs. On the other hand interest costs will rise considerably as a result of the increase in borrowings. In all, it is reasonable to expect that in the current financial year the company will achieve a better result than in the preceding year.

Copies of the Annual Report can be obtained from:  
Norsk Hydro (U.K.) Limited, Concord House, The Centre,  
High Street, Feltham, Middlesex.

### Norsk Hydro a.s

Bygday allé 2, Oslo 2, Norway

#### BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS.

#### DIAMONDS FOR INVESTMENT

DIAMOND Selections Limited offer investors the opportunity to diversify their investment.

The following is a cross section of prices from their range as at 31st October, 1976.

Price

35% Grade D DDI Grade H per Carat

120 4/5 2.65 425 500 525 575 2,225

130 5/6 2.65 425 500 525 575 2,225

140 6/7 2.65 425 500 525 575 2,225

150 7/8 2.65 425 500 525 575 2,225

160 8/9 2.65 425 500 525 575 2,225

170 9/10 2.65 425 500 525 575 2,225

180 10/11 2.65 425 500 525 575 2,225

190 11/12 2.65 425 500 525 575 2,225

200 12/13 2.65 425 500 525 575 2,225

210 13/14 2.65 425 500 525 575 2,225

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## HOME NEWS

# Ministers consider lease scheme for Concorde

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE POSSIBILITY of U.K. collaboration with Europe on the development of civil airliners will be one of the main items on the agenda for to-morrow's meeting in London between Mr. Gerald Kaufman, Minister for Aerospace, and M. Marcel Cavaille, French Transport Minister.

Other topics will include the progress of the Concorde programme (and in particular the possibility of setting up a leasing arrangement for the seven aircraft remaining to be sold), and the possibility of a long-term study for a second-generation supersonic airliner.

M. Cavaille is expected to suggest that the U.K. participates in the design of the recently proposed French Mercure 200 medium-range subsonic airliner. Although it is not thought likely that Mr. Kaufman will make any commitment,

The U.K.'s ideal aim is to try to arrange a complete package of collaborative ventures including a 200-220-seat medium-range aircraft, a smaller 160-180-seater, and an even smaller short-range 100-seater.

Big markets are expected to emerge in all three categories during the next 10 years or so. American airports when the six-month trial period on flights to Washington is completed next year, one or more of these year requirements.

The U.K. is still discussing its own plans, not only with the South-East Asia. An Air France

French, but also with other Concorde manufacturers, is due to leave London to-morrow for an extensive demonstration trip to Singapore, Manila, Hong Kong, Tokyo, and Seoul. The manufacturers are part of the overall pattern of discussions, and are not expected to commit the U.K. to any specific partnerships at this stage.

It is becoming clear that in the airline industry's present financial situation few airlines if any apart from British Airways and Air France are likely to be able to buy Concorde, but many operators have expressed interest in the possibility of leasing.

## Subsonic

One of the latest of these is Braniff of the U.S., which is interested in leasing an aircraft and operating it jointly in conjunction with British Airways across the North Atlantic to Washington and then taking the aircraft on subsonically from Washington to Dallas-Fort Worth in Texas.

This plan is expected to be discussed soon between Braniff and British Airways, but it is subject entirely to Concorde being allowed to fly into other countries. The talks is the authorisation of a long-term joint study of the political, financial, and technical possibilities of such a venture.

No decisions would be taken until the project had been completed and studied by both

the Government and the banks.

# Rolls-Royce engine agreement near

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ROLLS ROYCE (1971) is "fast approaching final agreement" with Pratt and Whitney of the U.S. on the design, development and manufacture of the new JT-10D engine. Sir Kenneth Keith, chairman of Rolls-Royce, told the Newcomen Society of America in New York last week: "He said he believed the JT-10D would be undertaken on a trans-Atlantic collaboration basis."

Stressing the Rolls-Royce determination to get a share in that development, Sir Kenneth Keith, chairman of Rolls-Royce, told the Newcomen Society of America in New York last week: "He said he believed the JT-10D will undoubtedly still be in world-wide operation well after the turn of the century."

Rolls-Royce participation in the JT-10D would involve it in 34 per cent of the engine's cost, with Pratt and Whitney taking 56 per cent. Motor and Turbines Union 10 per cent and Fiat 2 per cent.

The cost of the Rolls-Royce partnership in the JT-10D might amount to as much as £150m. in the next ten years.

Sir Kenneth said he thought the next generation of aircraft would need about 200 seats in size. Airlines would be looking for substantial savings in operating costs, particularly fuel costs, and "with ecologists looking over their shoulders, less noise."

The aircraft manufacturers were giving serious thought to the possibility of using in their new designs smaller-thrust derivatives of existing big engines, such as the proposed Dash 835 version of the Rolls RB-211.

But this argument has not yet been fought out, and I think it very probable that the next decade will see the

launching of one further new high by-pass subsonic engine," by which he meant the JT-10D.

Stressing the Rolls-Royce determination to get a share in that development, Sir Kenneth Keith, chairman of Rolls-Royce, told the Newcomen Society of America in New York last week: "He said he believed the JT-10D would be undertaken on a trans-Atlantic collaboration basis."

"By far the largest part of our civil market is here in the U.S. and the growth predictions for your market for the next 15 to 20 years are large indeed."

Rolls-Royce's total sales amounted to more than £650m. in 1975. More than 50 per cent of this was exports, with £150m. worth of business in the U.S. The company supplied engines to more than 230 world airlines and 32 armed forces, he said.

The company had a high degree of autonomy, and the Government does not interfere with our running of the business. Although I am a private enterprise man through and through I have as yet no complaints in that regard."

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# VAT fears boost sales in the high streets

BY KEVIN DONE, INDUSTRIAL STAFF

FEARS OF an increase in the rate of Value Added Tax, being expressed that the Chancellor of the Exchequer may well be unlikely to state in the coming months, is leading to a ban on credit along with VAT increases, said by High Street retailers.

London stores were this week complicated by signs that consumers had been buying more in bargain prices and cash in on exchange for sterling. Sales of smaller goods such as food mixers, toasters, and kettle are now running about 15 per cent higher than three months earlier, according to Woolworths, which also reports more than 20,000 foreign visitors. Shoppers of any fluctuations in the capital on Saturday alone.

A long weekend in France, Belgium, Germany, Italy, Spain and Portugal provided the opportunity for many Europeans to combine a short holiday with a shopping trip.

Many London stores said they were experiencing exceptionally large numbers of overseas customers who had clothes and Christmas gifts at the top of their priorities.

For the British shopper luxury goods like colour TV sets and music centres were at the head of the rush, with sales up between 15 and 20 per cent over the same period last year.

Curry's said: "We are experiencing quite buoyant sales, which don't make a lot of sense because food retailers are having a bad time. This means that some part of the family budget is being squeezed."

Most sales tend to be cash

and this could give rise to renewed calls for quantitative import controls.

The CBI, however, is likely to repeat its view that controls on the volume of imports should be avoided and that what is needed is a tougher selective action within international trade.

Apart from disclosing the Industry Department's intention of introducing a new investment incentive scheme, Mr. Callaghan is likely to assure industry and union representatives at the meeting of the Government's intention to see interest rates come down as quickly as possible.

His assurance comes at a time when the Treasury is already making preparation for action on indirect taxes, which could be presented as the main alternative to high interest rates as a means of funding down the public sector deficit.

New Wednesday's meeting is officially due to review progress on the industrial strategy. But finance for investment will be a paper review process, the industrial strategy.

If the council has time, it is expected to summarise developments to broadly reviewing the Government's response to the recommendations put to it by the sector working parties.

The senior working parties, making medium-term assessments of market prospects home and abroad, with the aim of contributing to the pre-Budget planning in the year.

Also on the agenda is a report of the sub-committee on the industrial strategy. But finance for investment will be a paper review process, the industrial strategy.

British Rail is introducing a timetable recovery involving delays on its London-Bedford line from May next year.

British Rail said that the order with Romania had been placed through Hawker Siddeley. Eighty per cent of the components of both the Romanian and U.K.-manufactured locomotives were British-made and the remaining 20 per cent Romanian.

Defects had been discovered in the central axle of each bogie of the Class 56 locomotives. The other 30 of the class are being

# Romanian locomotives found to have defects

FINANCIAL TIMES REPORTER

THE FIRST 11 of 30 Romanian-built freight locomotives ordered by British Rail and just delivered are proving defective and are having to be stripped to their bogies.

This is part of a total order by British Rail for 60 of these locomotives, costing about £10m. The other 30 are being built in the U.K.

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# Home loan funds hint

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

THE FIRST official hint that recovered quite quickly from the building society movement serious problems, they may not be able to repeat this encountered in early 1974, is one of the best on record.

Writing to Building Society Affairs, Mr. Raymond Potter, chairman of the Building Societies Association, said that if the general level of interest rates remained exceptionally high, it might be difficult for societies to attract the same volume of funds as earlier this year.

Societies' net receipts have been much lower in the past few months than at the beginning of 1976, with monthly totals reaching only about £150m. a month against well over £300m. previously.

Fears are now widespread that despite the societies' new interest rates, which come into effect to day, the volume of net receipts will not rise appreciably and that the present level of advances of £200m. a month will quickly be reduced in the new year. The alternative is even higher interest rates.

Until now, the official building society line has been that the movement as a whole next year expects to lend at least the £500m. figure, which will be achieved during 1978.

But individual societies have been quiet to point out that they do not believe this figure is possible, unless a substantial and speedy reversal occurs in interest rate trends.

Taking a lead, the lending programme for 1977, Mr. Potter said that a great deal will depend on the confidence which foreigners placed in starting in the coming weeks and months.

Building societies have

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The supplies of natural gas in the North Sea constitute an abundant and vital resource for Britain. In fact, up to half the useful energy available to Britain from the North Sea may well come in the form of natural gas. A clean, controllable, versatile and efficient fuel, virtually unrivalled as a source of heat and kind to the environment, too.

Coming direct from deep below the North Sea, transmitted in the most efficient way possible—through unseen underground pipelines—and causing hardly any pollution, natural gas is making an important contribution to the quality of life.

Given that the country continues to follow sensible depletion policies and takes the necessary steps to recover and exploit offshore resources, Britain will continue to benefit from natural gas well into the 21st century.

BRITISH GAS

GAS-DOING A GREAT JOB FOR BRITAIN.

Do it in Bits

## HOME NEWS

## U.S. airlines react angrily over Gatwick proposals

BY ARTHUR SANDLES

AMERICAN scheduled airlines are angry at attempts to divert some of their flights from Heathrow to Gatwick. The pressure has already provoked a storm of protest from tour operators.

The British Airports Authority recently announced changes in airport charges which will add prices based on charges last July. They said they had been warned to expect a 15-20 per cent rise at peak times next year. The authority is worried by the increase in pressure at peak times and is trying to encourage airlines to move elsewhere.

Mr. Larry Langley, general manager of TWA in Britain who is in Athens for the Association of British Travel Agents convention which starts today, said port Luton, is not owned by London was one of the three Government and is not most expensive airports in the affected world. The service it gave did not put it in the top three as far as passengers were concerned.

Today, the Office of Fair Trading American airlines will tell the association forced to use Gatwick. British Airways should be forced to use the present law on restrictive practices.

## Stockbrokers forecast long period of stringency

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A LONG PERIOD of monetary stringency, possibly supplemented by the imposition of import deposits, is foreseen by stockbrokers Phillips and Drew in their latest monthly economic forecast published to-day.

The brokers have revised their forecast for the U.K. economy after the recent monetary measures and possible conditions to the IMF credit facility which, they suggest, will include a 10 per cent limit to the growth of M3—the broadly defined money supply—in the financial year 1977-78.

Phillips and Drew argue that in order to meet this limit the eligible liabilities.

## This week in Parliament

**THE COMMONS:** Appointment of a select committee to investigate allegations against MPs; Development of Rural Welfare Bill, remaining stages; possibly a debate on Welsh affairs.

**TO-MORROW:** Weights and Measures (No. 2) Bill, remaining stages; New Towns (amendment) Bill; Bill Bill, Lords amendments; Poultry meat (hygiene) regulations.

**WEDNESDAY:** Retirement of Teachers (Scotland) Bill; Valuation and Rating (exempted classes) (Scotland) Bill, remaining stages; Licensing (Scotland) Bill, Lords amendment; Sexual Offences (Scotland) Bill, remaining stages.

**THURSDAY:** Transport policy; Supplementary Benefits Bill, second reading; Land Drainage Bill, remaining stages.

**FRIDAY:** Debate on Welsh affairs.

**MONDAY, NOVEMBER 8:** Lords amendments which may be received.

**THE LORDS:** Cromarty Harbour Order Confirmation Bill, report; Aircraft and Shipbuilding Industries Bill, report; Supplementary Benefits Bill, third reading; Insolvency Bill, consideration Committee's amendments.

**TODAY:** Dock Work Regulation Bill, report; Electricity (financial provisions) (Scotland) Bill, third reading; Licensing (Scotland) Bill, third reading; East Kilbride District Council order confirmation Bill; Motor-cycle crash-helmets (religious exemption) Bill, third reading.

**WEDNESDAY:** Aircraft and Shipbuilding Industries Bill, report; Education Bill, third reading.

**THURSDAY:** Health Services Bill, committee; Sexual Offences (amendment) Bill, committee; Dock Work Regulation Bill, report.

**FRIDAY:** Aircraft and Shipbuilding Industries Bill, report.

**SELECT COMMITTEES:**

**TODAY:** Abortion: Witnesses: Officials of the Department of Health and Social Security; Expenditure: General sub-committee; Subject: Developments in the Civil Service since the Fulton Report. Witnesses: CPSA and Association of Civil Servants.

**TO-MORROW:** Nationalised Industries: Sub-Committee A. Subject: British Airways: Reports and Accounts. Witnesses: British Airways.

**WEDNESDAY:** Expenditure: Trade and Industry Sub-Committee. Subject: The Fishing Industry. Witnesses: Ministry of Agriculture, Fisheries and Food, Department of Agriculture and Fisheries, Scotland, Foreign and Commonwealth Office, Expenditure: Environment Sub-Committee. Subject: Planning Procedures. Witnesses: Royal Institute of Chartered Surveyors. Expenditure: General Sub-Committee. Subject: Planning and Control of Public Expenditure. Witnesses: Treasury.

**PERSONAL:**

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**THE ANNUAL GENERAL MEETING OF SHAREHOLDERS**

will be held at the offices of the company, 548, Herengracht, Amsterdam, on Tuesday, 23rd November, 1976, at 11.00 a.m.

The agenda of the meeting and the Annual Report 1975/1976 will be available free of charge at the office of the company and at the offices of:

Bank Mees & Hoppe NV in Amsterdam  
Banque Bruxelles Lambert S.A. in Brussels  
Banque de Naufrage, Schlumberger, Mallet in Paris  
Morgan Grenfell & Co. Limited in London  
Westdeutsche Landesbank Girozentrale in Düsseldorf

Shareholders who wish to attend this meeting, have to lodge their shares with one of the above-mentioned banks at least three days before the meeting against delivery of a receipt which will serve as ticket of admission to the meeting.

**THE BOARD OF MANAGING DIRECTORS**

Amsterdam, 1st November, 1976.

## LABOUR NEWS

## Results of engineering ballot due to-morrow

BY CHRISTIAN TYLER, LABOUR STAFF

THE FUTURE of Mr. Bob Wright, a leading Left-winger in the trident Right-winger Mr. John the Amalgamated Union of Weakley, a British Leyland company, could be voter from Llanelli, by 03,723 decided to morrow when the votes to 8,004.

If he is unsuccessful this time, Mr. Wright, an AUEW official for 20 years, may take up one of the jobs he has already been offered in industry.

Mr. Wright has long been regarded as the Left's chief candidate for the presidency when Mr. Hugh Scanlon retires

in the autumn of 1978. He has already been ousted by Jimmy Reid, who made his name from the union's executive in the recent swing to the Right at Upper Clyde Shipbuilders and longer employed by the union.

In his first-round bid for the Scottish regional organiser.

Another important result tomorrow will decide whether Mr. Jimmy Reid, who made his name from the recent swing to the Right at Upper Clyde Shipbuilders and earlier this year, secures the job

decided in time for the union's biennial conference next summer.

They come when the union is preparing to declare election nominations for a general secretary to succeed Mr. Jack Jones, who retires early in 1978 but whose successor is likely to be decided in time for the union's biennial conference next summer.

Under the pay policy, rises gained by using the resolution do not have to be counted against the limit. Another big white-collar union, the Association of Scientific, Technical and Managerial Staffs, has used it to win large increases for a small number of its members.

The resolution lays down that companies engaged on Government contract work must pay the rates agreed by employer bodies and trade unions for comparable work. Where there is no joint agreement, they must pay as much as "the general level" of wages for the industry in the district.

However, from January 1, the resolution will be overtaken by a section of the Employment Protection Act which extends its provisions to the whole of industry. Employers have condemned the Government's recent decision to introduce the extension during the pay policy as irresponsible and inflationary.

Training need not be specific to manufacturing jobs; in fact, the proportion of the labour force in manufacturing industry is likely to decline still further as investment increases.

At the same time short-term employment measures like the

\$400 on summary conviction.

## Bid to use fair wages 'loophole'

By Our Labour Staff

SMALLER ENGINEERING companies could be the target of a white-collar union seeking to win pay rises for its members that do not have to be offset against the £2.50 to 24-a-week earnings limit.

The Association of Professional Executives, Clerical and Computer Staff, which claims 100,000 members in engineering, decided at the weekend to use the 1976 Fair Wages Resolution in order to catch what it called the "Scrooge employers."

The extra public spending involved would not be inflationary, argues the surveyor's author, Mr. Santosh Mukherjee. A policy of keeping people at work would reduce budget deficits.

In some EEC countries the State's gain by putting a man into employment—from taxation, social security contributions and saving on unemployment benefit—is greater than the gross pay for the job.

## Call for expansion of adult training in EEC countries

By CHRISTIAN TYLER, LABOUR STAFF

EEC COUNTRIES should expand their job creation programmes under existing schemes while unemployment subsidy should be limited to EEC countries.

During a period of high unemployment, it was important for State employment agencies to be able to improve job-placing and thus prevent workers returning to the unemployment register. The danger was that they could simply become overloaded.

### Mechanism

Where companies were planning to shed labour, more attention should be paid to the cost to the employer, to the individual and to society generally.

Britain should introduce legislation to create a mechanism for deciding redundancy policy involving Government, employers and workers.

Government and Labour Ministers, by Santosh Mukherjee, PEP, 10, 180, 2nd floor, 299 Postman's Park, London SW1X 8BB.

Private employment agencies and businesses will from today have to obtain a licence from the Employment Secretary because of the introduction of Section 1 of the Employment Agencies Act of 1973. The maximum fine for continuing in business without a licence is \$400 on summary conviction.

Lagging

Mr. Mukherjee says that Governments generally underestimate the size of this saving.

The study suggests that Britain lags behind, for example, West Germany—industrially comparable country—in the total amount of training, even allowing for training carried out by British employers.

Training need not be specific to manufacturing jobs; in fact, the proportion of the labour force in manufacturing industry is likely to decline still further as investment increases.

At the same time short-term employment measures like the

## Ministry move to end mix-up over interpretation of Act

BY OUR LABOUR STAFF

THE DEPARTMENT of Employment has sent an official to the Westminster Hospital to help clear up misunderstandings over interpretation of the Trade Union and Labour Relations Act.

Westminster Hospital authorities, in common with many other employers, believed that the Act obliged them to employ people for at least two years and that they would be liable to pay

compensation if workers were dismissed before then even if they were engaged on fixed-term contracts of less than two years.

The issue came to light earlier this week when a spokesman for the Anthony Nolan Bone Marrow Appeal claimed that staff faced dismissal because there were insufficient funds to pay their salaries for two years.

Yesterday, a Department spokesman stressed: "Under the

Act, an employee can be retained on a fixed-term contract of less than two years and dismissed when it expires without compensation having to be paid."

An employee could complain to an industrial tribunal that he had been unfairly dismissed, but provided the dismissal was genuinely on the grounds that the contract had expired, he would be unlikely to be awarded compensation, he added.

## The prospects for manufacturing investment in Western Australia have never been better.

In little over a decade, Western Australia has become the world's second biggest producer of iron ore. Now, the stage is set for the largest single mineral undertaking ever attempted in Australia—the development of the huge natural gas and oil reserves at the North West Shelf.

Quite apart from the plans for our natural gas and the expansion of our iron ore industry, Western Australia's economy will receive a significant impetus with the new projects for alumina, nickel, uranium and other vital minerals.

In this environment of industrial growth and political stability, there are opportunities for manufacturing organisations—for complete manufacture; components; assembly; joint ventures; licensing agreements.

Contact: The Co-ordinator, Department of Industrial Development, 32 St. George's Terrace, Perth 6000, Western Australia.

Agent General for Western Australia, 115 Strand, London WC2R 0AJ, England.

Official Representative, Government of Western Australia, 7th Floor Sanshō Building, 9-13 Akasaka, 1-Chome Minato-Ku, 107 Tokyo, Japan.



Western Australia has an ideal climate and a quality of life that other countries envy.

Western Australia

Ocean Endeavour — a \$25 million ocean-going semi-submersible oil drilling rig built in Western Australia, with drilling capacity for waters in excess of 300 metres.

Western Australian manufacturers are successfully fabricating for export markets.

Established in Amsterdam

The Annual General Meeting of Shareholders

will be held at the offices of the company, 548, Herengracht, Amsterdam, on Tuesday, 23rd November, 1976, at 11.00 a.m.

The agenda of the meeting and the Annual Report 1975/1976 will be available free of charge at the office of the company and at the offices of:

Bank Mees & Hoppe NV in Amsterdam  
Banque Bruxelles Lambert S.A. in Brussels  
Banque de Naufrage, Schlumberger, Mallet in Paris  
Morgan Grenfell & Co. Limited in London  
Westdeutsche Landesbank Girozentrale in Düsseldorf

Shareholders who wish to attend this meeting, have to lodge their shares with one of the above-mentioned banks at least three days before the meeting against delivery of a receipt which will serve as ticket of admission to the meeting.

The Board of Managing Directors

Amsterdam, 1st November, 1976.

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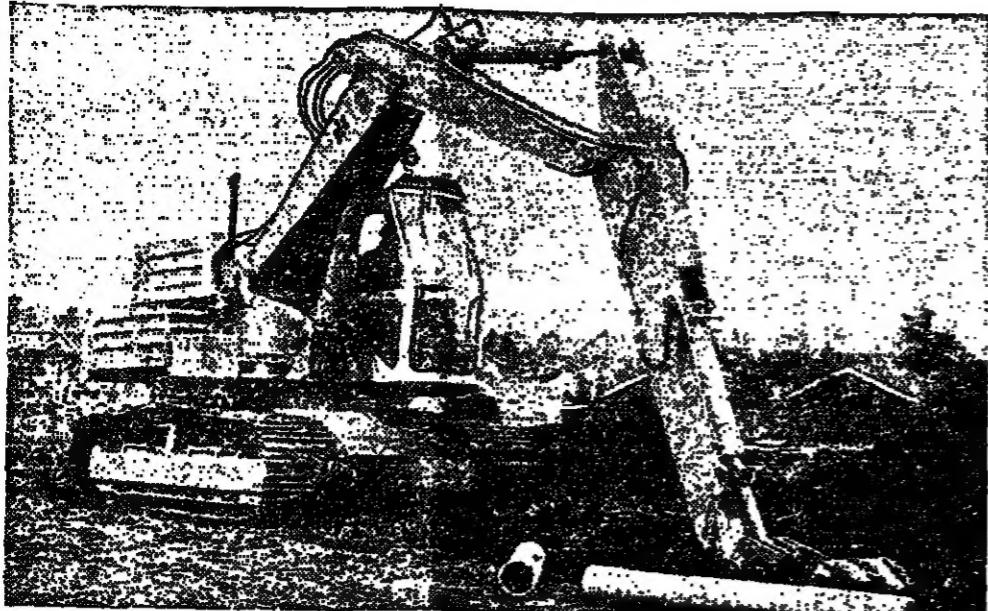
Amsterdam, 1st November, 1976.



# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## HANDLING



This tracked excavator announced today by International Harvester Company has a reach of 8.73 metres and will dig down to 5.5 metres. A choice of four undercarriages is offered—long, short, low ground pressure and heavy duty. This model will be shown at the Public Works Exhibition which opens in Birmingham on November 15.

## Continuous on-line weigher

A ROTARY continuous on-line weighing machine for fruit, vegetables, finely ground, coarse, or lumpy products has been developed by August Herkert-Braunschweig, Germany.

The machine is marketed in the U.K. by the Mason and Sons supply, it can be used in areas where there is a risk of an explosion or in damp locations, or

where dusty products are involved. Maintenance is stated to be minimal and cleaning is carried out with high pressure water or steam.

The machine consists of a rotating drum divided into five horizontal compartments and mounted on a beam. The product is fed into the top compartment of the drum which is held in position by a pre-set counter balance weight.

When the weight of the product in the drum exceeds that of the counter balance, the beam turns and the product discharges as the next compartment is being filled. A hydraulic brake controls the drum and ensures complete emptying of each compartment.

Feed can be by an auger or elevator conveyor, and discharge is normally on to another conveyor or auger. A discharge chute can be used for sample check weighing.

The machine is marketed in the U.K. by the Mason and Sons supply, it can be used in areas where there is a risk of an explosion or in damp locations, or

AUTOMATIC NETT weigh/count equipment for hardware and fasteners in both metal and plastics has been developed by Weighpack, Moors Moat Estate South Redditch, Worcs. B98 0RA (0527 23914), a Bifurcated Engineering Group company.

It will handle weights from 1 to 6 kg, and any product up to 100mm long in minimum counts of 25 pieces per pack.

Digital thumbwheels are used to key-in the net weight of the product to be packed. An LED display shows the result of each weighing prior to discharge, allowing the operator to monitor the equipment.

A further set of thumbwheels allow the machine to be set to change from bulk to fine feed when the load reaches a predetermined percentage (for example, 95 per cent.), leaving the fine feed system to make weight.

**FEDERAL REPUBLIC OF NIGERIA NATIONAL ELECTRIC POWER AUTHORITY PREQUALIFICATION OF TENDERERS FOR CONTRACT NO. CS006 GENERAL WORKS FOR SHIROKO HYDROELECTRIC PROJECT NIGER STATE, NIGERIA (READVERTISEMENT)**

The Shiroko Hydroelectric Project is located in Niger State, Nigeria, approximately 90 km southwest of the city of Katsina. It is situated at Shiroko Gorge on the River Katsina near its confluence with the Dorya River. The National Electric Power Authority (NEPA) placed an invitation to tenderers from all over the world on March 17, 1972 for construction of the project general works, and to receive the tender in July of 1977. Completion of the work is scheduled for July of 1982.

The work of the contractor for the Shiroko Hydroelectric Project will be:

Construction camp, storage warehouse and storage areas, offices, first and second class dormitories, temporary works, as well as permanent operators' village and ancillary facilities.

9 km of service roads.

River diversion works consisting of two 13-metre horseshoe shaped dams each 430 metres long and necessary cofferdams.

A concrete dam, rockfill dam of 700 metres crest length and 115 metres height above the river bed, and a concrete rim dam of 900 metres crest length and 115 metres height above the river bed.

A concrete dam, rockfill dam of 9,000 cubic metres capacity controlled with four radial gates.

An above-ground indoor-type powerhouse with a total installed capacity of 400 MW consisting of four units.

A power intake structure and four 6.3-metre diameter concrete intake tunnels, each 200 metres long averaging 340 metres in length.

Excavation of intake channel, soft soil and power intake approach channels.

Administration and control building.

Approximately 6.7 km of railroad trackbed, including ballast, sleepers and accessories, and power transmission lines.

Turbines, generators, governors, generator emplacements and foundations.

These will be furnished and installed under other contracts.

NEPA will furnish cranes and hoists, gear and guides, and brushwork for installation of the civil works.

Contractors will be required to provide their own insurance, except for liability to the owner.

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Jill in 1976

# Building and Civil Engineering

## £5½m. Lovell awards

LOVELL Housing has been awarded five contracts totalling over £54m. in each contract, as quantity surveyors.

At Kimble Drive, Bedford, a Lovell housing timber frame scheme for 46 houses and 44 flats is under construction with various cladding materials.

At Church Lane, South Malting, Lewes, Sussex, 226 units are to be built for the Lewes District Council at a cost of £2.3m.

Of these, 148 are houses, 38 are flats, 17 are bungalows and 22 are old persons' dwellings with a warden's flat. Architects are Hugo Wilson and Lewis Womersley.

The second contract, valued at nearly £2m., is for the erection of 41 houses and 66 flats at Sreamore Fields, Harlow. Corporation. Harlow Development Corporation is providing the

work about contractors must sometimes be thankful that Britain still has a lot of old houses that need bringing up-to-date.

Laing has just got two such jobs in the north of England. In Halifax it has got a contract to convert nearly 200 pre-war Halifax houses into modern council homes.

Work has started on the main part of the project involving central heating installation, extending and refitting bathrooms, and in some cases moving around door bathroom upstairs, fitting new windows.

The £367,000 contract was awarded by Calderdale Borough Council.

More than half the houses will be re-roofed and additional minor works will involve guttering repairs and painting.

Another contract, worth £625,000, is for updating 79 dwellings, due to be ready in 1980, in Braxton-dale Street and Station Street, within the Athlone Hill area of Newcastle.

This involves work on 76 self-contained flats and three houses. The contract was awarded by the North Housing Group.

## Building a warehouse

GOSTAIN Construction is to build a goods inwards and export-dispatch building for GAV at Rochester, Kent. The contract is worth £206,395.

Construction of the single-storey warehouse will be of structural steel frame with cavity walls and brick cladding.

The contract includes construction of an external trucking yard, an enclosed conveyor bridge to link with existing buildings, renewal of yard areas, drainage and associated works.

Architects are Clifford Tee and Gale.

## Houses and flats

LLEWELLYN Construction is to start soon on a £1.8m. contract for 183 Quickbuild houses and flats and 36 traditional news flats at Shielley Road, Wellingborough, Northants, for the United Kingdom Housing Association.

This is the largest of three recent awards to the company. The other contracts are for 900 square metres of advance factory units and office accommodation at West Denbigh, Milton Keynes. For Milton Keynes full range of bungalows or 47 development Corporating person two-storey houses can be

worth about contractors must sometimes be thankful that the Wellingtonshire City Centre

still has a lot of old houses that need bringing up-to-date.

It is essentially a frame system with which a wide choice of cladding materials—stainless, doors, windows, and frames can be used.

Water plant components

DEGREMONT Laing has been awarded the contract to supply plant for one of the world's largest induced draught recirculating cooling systems being built in the Middle East.

This plant is part of the Iran Fertiliser Company contract awarded to a joint venture formed by Hamon-Sobelen (London/Brussels) and a British company, Giltspur Engineering Consultants which is worth more than £4m.

The contract is for the design and construction of a water cooling system for a major fertiliser plant near Shiraz in central Iran. The managing contractor is Dayy Power Gas.

The induced draught cooling tower will consist of 17 cells which will be designed and supplied by Hamon-Sobelen, and Giltspur Engineering Consultants will be responsible for all other aspects of the cooling system.

Degremont Laing will be supplying the components for the cooling system's water treatment plant. The contract is worth over £600,000 and will take a year to complete.

New venture by Hallam

CLAIMED TO be the first scaffolding to eliminate the use of fittings, nuts, bolts and wedges for the connection of ledgers and transoms, a high speed system introduced to the U.K. market by the building equipment division of Scaffolding (Great Britain), Mitcham, Surrey, enables four horizontal members to be secured in a standard in a single action. This

enables erection time to be cut by at least 15 per cent, compared with any other system of scaffolding, claims the company, which says the savings of up to 100 per cent have been effected against traditional tube and fitting methods.

Principal feature of the system called Cuplok is a node point at which ledgers and transoms are connected to the standards. It is a simple locking device formed by a fixed lower cup (welded to the standards at 0.5 metre intervals), and a sliding upper cup. The forged blade ends of ledgers and transoms are located in the lower cup; the upper cup is then moved down, turned to secure the components in place, and tightened by a hammer blow to give a rigid connection.

INTERLOCKING roof tiles formed from galvanised steel are now being marketed in the U.K. by Barlo Roofing.

The tiles, which are the subject of an Agrement Board Certificate, are coated with a bitumen compound which is covered with mineral chippings in a choice of three colours. Each tile has a down-turned lower edge and an upturned upper edge so that it can be interlocked.

## Big projects in Libya

TWO LARGE contracts, together worth about £US\$200m., have been awarded to Muduroglu of Nicosia, Cyprus, an associate company of Muduroglu (London), by the Libyan Arab Republic.

The biggest is worth £US\$200m. and is for a harbour project east of Tripoli. In 45 months, the company is expected to complete construction of a breakwater, quays and an inner harbour involving rock-blasting, concreting and dredging operations.

The other contract (£US\$10m.) is for what is described as a summer resort complex in Benghazi. For this, several residential blocks and a mosque are required with all the associated ancillary works.

Muduroglu says it is now well ahead with the Benghazi main drainage project which is costing about £35m. and was started in 1974. In Libya, the company has a staff of 65 plus a semi-skilled labour force of about 600, two-thirds of which are expatriates from Cyprus and Turkey.

Plastic cladding panels

GILTSPUR - REINFORCED plastic cladding panels designed and made originally for Biddulph County Borough Council to replace existing panels which had become unsatisfactory, have been added to the standard product range of Hippy Glass Fibre Products, Horbury Bridge, near Wakefield, Yorkshire, WF4 5PW (0924 272108).

Waterproof and corrosion-resistant, these panels can be moulded to meet any size, shape or decorative design requirement. They can be moulded with integral flashings to deflect rainwater from vulnerable areas.

They are extremely light in weight, easy to handle, and to fix. Panels can be produced in any colour to provide a permanent decorative effect which requires neither initial nor subsequent painting and is virtually maintenance free.

Lighter load on the roof

INTERLOCKING roof tiles

formed from galvanised steel are now being marketed in the U.K. by Barlo Roofing.

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down-turned lower edge and an upturned upper edge so that it can be interlocked.

The dynamic Group in the building business...

## TERRAPIN

Terrapin International Ltd, Band Ave., Bletchley, Milton Keynes MK1 1JZ, Tel: Milton Keynes (0908) 74971.



The objective of the study is to formulate proposals for the best use of the Blue Nile waters for irrigation and hydro-power, to recommend the extent to which the dam should be raised and to identify priority irrigation projects.

To be known as the Blue Nile Study, Consultants, the consortium comprises Sir Alexander Gibb and Partners, Coyne et Bellier, Sir M. MacDonald and Partners and Hunting Technical Services.

## Control of design and construction

NORCAIN Projects, a member of the Matthew Hall Group, is to carry out project management, engineering design, procurement and construction supervision on two projects totalling £1.5m.

For Harlow Chemical Co. a £1m. plant is planned for the production of synthetic resin emulsion on grass roots site at Stalmineborough. The initial phase will create facilities for expansion to 30,000 tonnes of emulsions a year.

The other project is for Amico—a £1.5m. pipeline feed terminal at Manchester, for storage and distribution of white oil products. The facilities, including storage tanks, loading bays and off-site and maintenance buildings, will also incorporate control and safety systems.

Mr. T. J. Beddington has been appointed consultant to Sir Frederick Snow and Partners on matters associated with public health engineering.

GLEESON CIVIL ENGINEERING LTD. A member of the Gleeson group. HARDEN HOUSE, LONDON ROAD, NORTH CHEAM, SURREY, KT14 8AS. Tel: 01 564 4221. THE GLEESON GROUP. DALES POWER STATIONS, HAIG ROAD & BRIDGEWAYS, SEA DEFENCE & RAILWAY ACTIVITIES.

## Blue Nile waters study

THE Sudanese Ministry of Irrigation and Hydro-Electric Energy has commissioned a consortium of British and French consultants to carry out a study of the development of land and water resources in the basin of the Blue Nile in central Sudan. The study is being financed by the World Bank and the Kuwait Fund.

## Lighter load on the roof

HEWDEN/HEW

- he has everything you need to keep the job moving. Remember anything they can do Hew can do better!

HEWDEN/STUART Plant Hire Nationwide

135 Buchanan St Glasgow G1 2JA Tel: 041-221 733!

## It can do airline people no harm to know a foreign language or two.

	<p>«Fala português.» Mr. Rolf Boni is a mechanic in Aircraft Overhaul. He believes it can do no harm to know Portuguese.</p>		<p>«Ja mówię po polsku.» Mr. León Kotowski works in Evacuation Procedures and Equipment. He believes it can do no harm to know Polish.</p>		<p>«Я говорю по-русски.» Dr. Rüdi Kniesel is in Pilots Recruiting and Selection. He believes it can do no harm to know Russian.</p>		<p>«أنا أتكلم باللغة العربية.» Mrs. Karina Brunner works in Finance Accounting. She believes it can do no harm to know Arabic.</p>		<p>«Jeg taler norsk.» Mr. Rudolf Boliger works in the Inflight Service Procedures department. He believes it can do no harm to know Norwegian.</p>		<p>«සිංහල උග්‍රෙයාවා.» Mr. Randolph Perera works in the IATA and Tariffs department. He believes it can do no harm to know Singhalese.</p>		<p>«මුළු සිංහල මැත්තාවා.» Miss Clara Homberger works in Cargo Handling. She believes it can do no harm to know Greek.</p>		<p>«Ελληνικά Εγγράψα.» Mr. Alfred Grützner works in our office in Bern. He believes it can do no harm to know Thai.</p>		<p>«Puri el italiano.» Mr. Francisco Payares works in the Air Travel Office, Zurich Airport. He believes it can do no harm to know Catalan.</p>		<p>«I can speak Tibetan.» Mr. Kunga Tethong, in Passenger Traffic Control, believes it can do no harm to know Tibetan.</p>
	<p>«Jag talar svenska.» Mr. Peter Frei is in Passenger Sales Promotion. He believes it can do no harm to know Swedish.</p>		<p>«मैं शहरी नेवारी में बोलता हूँ।» Mr. D. P. Nagrath works in Reservations, EDP-Systems Planning. He believes it can do no harm to know Marathi.</p>		<p>«Ես գործում եմ Ժeneva մասնաշենքում՝ ընդունությունների բաժնում։» Mrs. Arsiné Davan works in Reservations at Geneva. She believes it can do no harm to know Armenian.</p>		<p>«Ես պատճենական համարներում աշխատում եմ։» Mr. Hansruedi Loretz works in the Airport and Facilities Planning department. He believes it can do no harm to know Afrikaans.</p>		<p>«Indonesian Bahasa Indonesia.» Mr. Peter Pattiwana works in the Telex Center. He believes it can do no harm to know Indonesian.</p>		<p>«Najau kusuma Nusantara.» Mr. Hans-Beat Feir is in the Telex Revenue Analysis. He believes it can do no harm to know Swahili.</p>		<p>«Hungarian magyarul.» Miss Verena Hauser works in Reservations at Basel. She believes it can do no harm to know Hungarian.</p>		<p>«Turkish Türkçem.» Mr. Hagop Sarkissian Sales Promotion in Geneva. He believes it can do no harm to know Turkish.</p>		<p>«Español.» Mr. Rudolf Bahnil in Communications Systems Development. He believes it can do no harm to know Spanish.</p>		
	<p>«私は日本語で話す。» Miss Yasukawa Yoshiko works in Special Services for Passengers. She believes it can do no harm to know Japanese.</p>		<p>«Jeg snakker dansk.» Mr. Eric Zenker does financial analysis in the Corporate Planning department. He believes it can do no harm to know Danish.</p>		<p>«Puhuu suomea.» Mrs. Margit Seidler works in Cargo Handling. She believes it can do no harm to know Finnish.</p>		<p>«Mluvím česky.» Dr. Oscar Kulendik is in Property and Liability Insurance. He believes it can do no harm to know Czech.</p>		<p>«I speak Hebrew.» Miss Annette Guttmann works in Passenger Service at Basel. She believes it can do no harm to know Hebrew.</p>		<p>«Dutch Nederland.» Mr. Alfred Meier works in EDP Projects, Information System Planning department. He believes it can do no harm to know Dutch.</p>		<p>«我會說中文。» Mr. Eric Sze works in Account Control Branch Offices. He believes it can do no harm to know Chinese.</p>		<p>«Saya bicarakan Bahasa Melayu.» Mr. Danara Cashmir works in the Telex Center. He believes it can do no harm to know Malay.</p>		<p>«Srpskohrvatski.» Mr. Alois Herger works in Flight Manual Publications. He believes it can do no harm to know Serbo-Croatian.</p>		

Swissair in Switzerland alone (quite apart from the 84 Swissair destinations on four continents) speaks 43 languages. This without counting the four local languages (German, French, Italian, and Rhaeto-Romanic) or the air language, English.

With whom you can talk to, if necessary, in your own language.

We'd like to say this here to all those who understand neither German nor French nor Italian nor Rhaeto-Romanic nor English.

Only how shall we go about saying so here?



Notice of Redemption  
Standard Oil Company (an Indiana corporation)

6 1/4% Debentures Due 1986

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of December 2, 1974, between Standard Oil Company (an Indiana corporation) and The Chase Manhattan Bank (National Association), the principal amount of the above-captioned Debentures will be redeemed for the sinking fund on December 1, 1976 at the redemption price of 100% of the principal amount thereof, together with accrued interest to December 1, 1976.

The numbers of the Debentures to be redeemed are as follows:

3	2553	4770	6598	8562	10756	12393	17863	20262	22181	26147	29963	32880
5	2603	4785	6623	8571	10751	12390	17860	20261	22183	26148	29965	32887
17	2561	4789	6642	8577	10754	12370	17876	20242	22194	26151	29970	32892
18	2723	4673	6654	8578	10938	12375	17877	20251	22195	26152	29971	32893
49	2562	4793	6655	8579	10755	12371	17871	20257	22193	26153	29974	32894
52	2783	4967	6700	8735	11113	12323	18341	20254	22192	26154	29975	32895
76	2304	6000	6863	8777	11178	12379	18341	20263	22195	26155	29976	32896
152	2584	6004	6910	8797	11179	12333	18333	20250	22191	26149	29973	32897
219	3028	5048	6777	11224	12384	18361	20247	22196	26150	26145	29978	32898
234	3050	5114	6999	8920	11256	12370	18387	20250	22198	26151	29979	32899
245	3083	5165	7020	8931	11323	12330	18425	20254	22199	26152	29980	32900
923	3501	5410	7410	9050	11929	12354	18454	20252	22197	26153	29981	32901
967	2513	5488	7417	9032	11994	12374	18471	20253	22198	26154	29982	32902
1031	3770	5508	7437	9072	12030	12447	18493	20251	22199	26155	29983	32903
1051	3795	5605	7503	9079	12052	12467	18501	20248	22196	26156	29984	32904
1061	3796	5618	7523	9080	12053	12468	18502	20249	22197	26157	29985	32905
1111	3337	5620	7519	9229	11860	12255	18526	20247	22198	26158	29986	32906
1777	3845	5660	7574	9248	11869	12344	18545	20251	22199	26159	29987	32907
1321	3515	5685	7593	9254	11871	12374	18551	20250	22200	26160	29988	32908
1423	4021	5748	7625	9261	11905	12384	18561	20252	22201	26161	29989	32909
1456	4118	5774	7667	9277	12013	12472	18571	20253	22202	26162	29990	32910
1536	4279	5803	7703	9282	12023	12482	18581	20254	22203	26163	29991	32911
1605	4278	5831	7923	9292	12024	12492	18591	20255	22204	26164	29992	32912
1633	4297	5859	8111	9293	12025	12493	18592	20256	22205	26165	29993	32913
1652	4553	6244	8119	9294	12026	12502	18593	20257	22206	26166	29994	32914
1659	4505	6105	8178	9295	12027	12503	18594	20258	22207	26167	29995	32915
1681	4524	6125	8193	9296	12028	12504	18595	20259	22208	26168	29996	32916
2010	4524	6125	8203	9297	12029	12505	18596	20260	22209	26169	29997	32917
2023	4594	6233	8313	9298	12030	12506	18597	20261	22210	26170	29998	32918
2055	4597	6263	8329	9299	12031	12507	18598	20262	22211	26171	29999	32919
2177	4620	6332	8360	9300	12032	12508	18599	20263	22212	26172	30000	32920
2197	4620	6332	8360	9301	12033	12509	18600	20264	22213	26173	30001	32921
2215	4625	6337	8374	9302	12034	12509	18601	20265	22214	26174	30002	32922
2233	4625	6342	8374	9303	12035	12509	18602	20266	22215	26175	30003	32923
2446	4762	6374	8374	9304	12036	12509	18603	20267	22216	26176	30004	32924

On December 1, 1976, there will become due and payable on the Debentures to be redeemed the principal amount thereof together with accrued interest to December 1, 1976. On and after December 1, 1976, interest on the Debentures to be redeemed shall cease to accrue.

Payment of Debentures to be redeemed will be made on or after December 1, 1976 upon presentation and surrender of the Debentures, with all coupons appertaining thereto maturing after December 1, 1976, at one of the following Pay-in Agents:

The Chase Manhattan Bank, N.A.  
(Agency Division)  
1 New York Plaza  
New York, New York

The Chase Manhattan Bank, N.A.  
Tannenbaum 11  
Frankfurt/Main, Germany

The Chase Manhattan Bank, N.A.  
Piccadilly House  
Clement Street  
London E.C.2, England

The Chase Manhattan Bank, N.A.  
Piazza Medicea 1  
Milan, Italy

The Chase Manhattan Bank, N.A.  
Piazza Martini 25  
00144 Rome, Italy

The Chase Manhattan Bank, N.A.  
61 rue Cambon  
75001 Paris, France

Interest accrued and unpaid to December 1, 1976 on said Debentures will be paid in the usual manner.

THE CHASE MANHATTAN BANK  
(NATIONAL ASSOCIATION), AS TRUSTEE

Dated: November 1, 1976

## APPOINTMENTS

## Sir Monty Finniston joins GKN Board

Sir Monty Finniston has been appointed a non-executive director of GUEST KEEN AND PHOEBUS PUBLISHING COMPANY. Mr. Gerd Seeger has been appointed managing director of GUEST KEEN AND PHOEBUS PUBLISHING COMPANY succeeding Mr. Fred Newson, who has left the company. He is also a director of Sears Holdings Corporation. Mr. Seeger has been commercial director of Phoebus since its formation in 1973.

Mr. H. C. Bidwell has been appointed managing director of CHRISTIE-TYLER. He succeeds Mr. George Williams, who has been managing director since 1950, and who remains executive chairman. Mr. Bidwell joined the company as an accountant in 1960 and became managing director of Contour Model in 1971. Appointed a director of Christie-Tyler main Board in 1972, he has served as a divisional director in charge of four subsidiaries for the past two years. Mr. David Mearns, who becomes deputy managing director, joined Christie-Tyler in 1968 and has been on the main Board since 1971. He will continue as a divisional director.

Mr. S. Vaughan has become managing director of HAHN AND KOLE (GREAT BRITAIN). He was previously technical director.

Mr. Michael R. Hoffman has been appointed managing director of PERKINS ENGINES. Mr. Hoffman was previously director of operations of the turbine components group of Associated Engineering.

Mr. G. Preedy, joint managing director of ALFRED PREEDY AND SONS, will retire on January 1, after 20 years with the company. Mr. J. W. Simmer, secretary, and Mr. G. J. Samner, accountant, have been appointed to the Board from November 1.

Mr. R. J. Tucker has been appointed general manager of CANADA PERMANENT AFI and Mr. J. Lowing as manager. The business of Canada Permanent Trust Company and Canada Permanent AFI now operates from 1/2, Finsbury Square, London EC2.

Mr. Peter Whitehead has been appointed managing director of SPECTRA AUTOMOTIVE AND ENGINEERING PRODUCTS, a member of the Sandhurst Marketing Group.

Mr. F. C. Beech has been appointed deputy managing director of the CONDE NAST PUBLICATIONS.

## Businessman's Diary

## U.K. TRADE FAIRS AND EXHIBITIONS

True Current	Int'l Domestic Contract Textiles Exba (cl. Nov. 4)
To-day	Scottish Fashion Show (cl. Nov. 4)
9-12	Nat'l Housing and Town Planning Exhibition
8-14	Israel Book Week
Nov. 1-21	Scottish Packaging and Printing Exhibition
Nov. 11-21	Caravan Camping Holiday Show
Nov. 14-21	International Kitchen and Bathroom Show
Nov. 15-17	National Graphic Design and Drafting Exhibition
Nov. 15-20	Public Works and Municipal Services Exhibition
Nov. 21-24	Environmental Pollution Control Exhibition
Nov. 24-27	Camping Trade Fair
Nov. 25-27	Computer Peripherals and Systems Exbn. and Conf.
Nov. 26-30	Custom Car Show and Agric. Machinery Exbn.
Dec. 7-10	Royal Smithfield Show and Agric. Machinery Exbn.

## OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Technical Fair (cl. Nov. 27)
Current	Do-It-Yourself Exhibition (cl. Nov. 11)

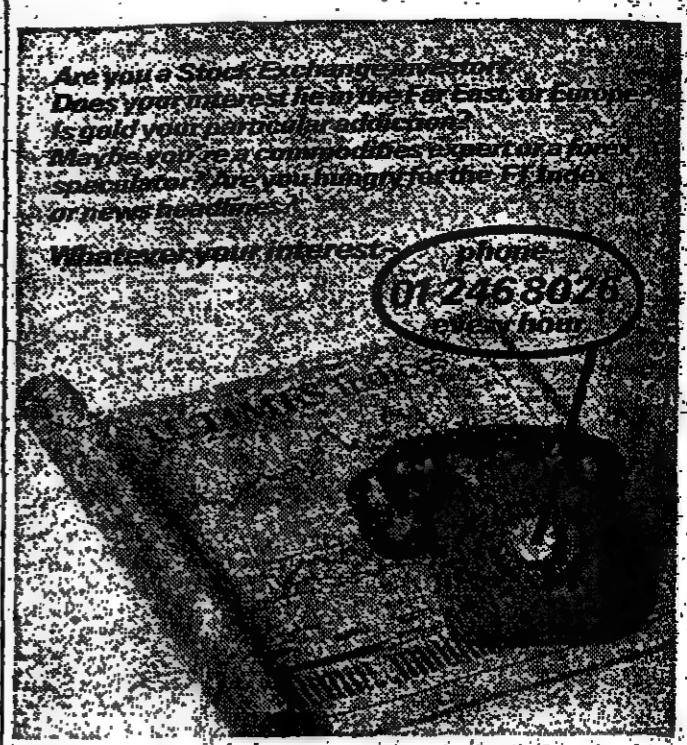


**THE SCOTTISH INVESTMENT TRUST COMPANY LIMITED**

Issue of:  
 £1,650,000 3½% Cumulative Preferred Stock  
 £350,000 4% Perpetual Debenture Stock  
 £1,009,490 5% Perpetual Debenture Stock  
 £253,390 5% Redeemable Debenture Stock  
 1975-80

The Council of The Stock Exchange has admitted the above stocks to the Official List. The stocks are issued to stockholders of the Second Scottish Investment Trust Company Limited under a Scheme of Arrangement and Amalgamation which became operative on the 1st November 1976.

Particulars of the stocks are available in the statistical services of Exte Statistical Services Ltd, and copies may be obtained from Messrs. Bell, Lowrie, MacGregor and Co., 68/73 Queen Street, Edinburgh EH2 4AE.

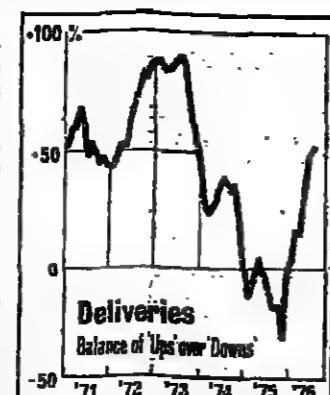


## GENERAL OUTLOOK

### Confidence undermined

THE STERLING crisis and the recent monetary squeeze and increase in interest rates have clearly undermined business confidence. The latest Financial Times Business Opinion Survey, for which the last interviews were completed just over a week ago, shows a sharp drop in the absolute level of optimism about company prospects for the second successive month.

All three of the sectors surveyed this month—non-electrical engineering, chemical and oil companies, and shipping and transport connected industries—were less optimistic than when last questioned in June. This saying they were more optimistic was not solely a shift towards a neutral stance but also



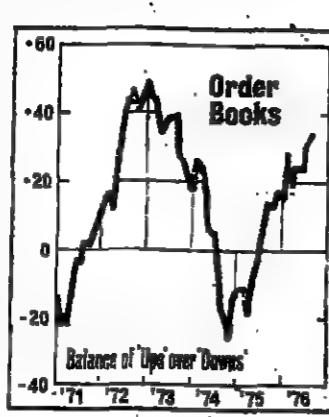
a distinct rise in the number saying they were less optimistic. Apart from references to high interest rates and the fall in sterling, several companies specifically cited the fact that the rate of economic growth has not been as rapid as previously anticipated.

The recent drop in the value of the pound, reinforces the continued rise in optimism about export prospects over the next 12 months. Almost all the engineering, and the chemical and oils companies envisage a rise in the period but the shipping and transport sector is less bullish in view of the worldwide shipping position.

## ORDERS AND OUTPUT

### Demand maintained

THE RISING trend of order flows has continued so that both the indicators for new orders and order books have shown further improvement. There are, however, sharp variations between the sectors covered this month with almost all the chemical and oil companies reporting an upturn in the last four months, and while a similar proportion in shipping and transport saying there has been no change. While cuts in Government spending have been beginning to affect certain companies, others say they have



been gaining overseas orders from new areas.

But there are indications of a downgrading in expectations for the next 12 months as the index for the median expected rise in production for the period has slipped back from 4.4 per cent to 4.0 per cent. The chemical and oil, and shipping and transport connected sectors are less optimistic than when last surveyed in June. The index for the percentage balance expecting a rise in production volume over those envisaging a decline is unchanged, at a relatively low level.

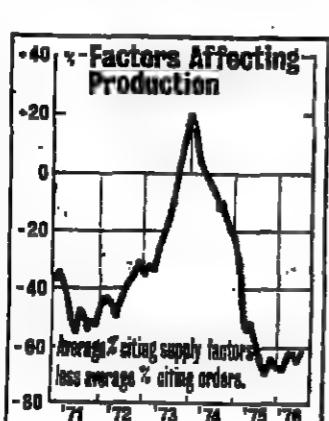
## CAPACITY AND STOCKS

### Localised constraints

THERE HAS been a noticeable increase in the number of companies which are rather more inclined to report supply constraints than previously, though these problems are still highly localised. Shortages of skilled factory staff are reported by several companies covered this month with a clear impact on the four-month moving total. A scarcity of raw materials and of certain components is also mentioned by some companies. But, overall, there has only been a small reduction in the index showing the extent to which production is affected by

demand rather than by supply constraints.

There has been little change again in the indicator of capacity levels with about a third of the sample working at below target capacity. The limited nature of the recovery so far and caution about prospects is also suggested by a slight decline in the indicator about levels of stocks over the next 12 months. Moreover, there has been a rise for the second successive month in the indicator showing the extent to which companies say their stocks are too high in relation to current sales trends.



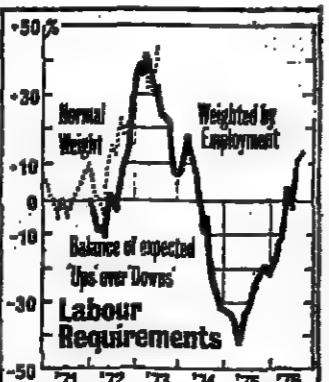
## CAPACITY WORKING

	4 monthly moving total				October 1976	
	July-Oct. %	June-Sept. %	May-Aug. %	Apr.-July %	Engg. (non- elect.) & Oils Transport %	Shipping Chemicals and Transport %
Above target capacity	17	16	18	12	1	32
Planned output	49	49	46	46	63	7
Below target capacity	32	30	32	38	36	61
No answer	2	5	4	4	—	4

## INVESTMENT AND LABOUR

### Spending upturn

THE PROSPECTS both for the demand for labour and for capital investment are continuing to improve, though only slightly compared with last month. Both the engineering and the chemical and oil sectors were more optimistic about increasing their employment levels than they had been in June with the former sector referring in particular to the impact of hopes of increased export demand. But the percentage of companies expecting their labour force to rise during the next 12 months is still less than a third of the total and the net balance for an increase is small.



Engineering companies are more optimistic about capital

spending over the next 12 months than chemical groups. But no more than half the four month sample (weighted by capital expenditure) are expecting a rise in the volume of investment during the coming year, though this index has shown a further improvement.

There has been little change in views on liquidity, although all three sectors covered say they were more likely to need further outside finance for capital spending during the next 12 months than they were in June—medium term bank loans were particularly mentioned.

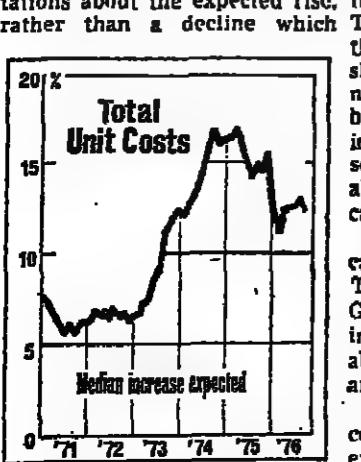
## COSTS AND PROFIT MARGINS

### Price worries remain

A SLIGHTLY more optimistic view is being taken this month that unit costs will rise by between 10 and 14 per cent during the coming year. The next 12 months though the overall impression is still of a levelling out during recent months in expectations about the expected rise, rather than a decline which

public industrial companies. The weighting is by market capitalisation, save where an alternative method of weighting is specified.

The all-industry figures are



These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, are based upon extensive interviews with top executives about their companies' situation and prospects.

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Four monthly moving totals, covering some 120 companies every month. They are drawn from a sample based upon the FT-Aucturates Index, which accounts for about 60 per cent, purchased from Taylor Nelson and Associates Ltd.

would presumably have occurred if earlier Government inflation hopes were to have materialised. About three-fifths of the sample of the total turnover of all

four-monthly moving totals, covering some 120 companies every month. They are drawn from a sample based upon the FT-Aucturates Index, which accounts for about 60 per cent, purchased from Taylor Nelson and Associates Ltd.

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four-monthly

# The Executive's and Office World

EXECUTIVE HEALTH

BY DR. DAVID CARRICK

## Loyalties of a company doctor

THE PRACTICE of medicine is a lonely pursuit. In the course of a clinician's life he has to listen to confessions; to attempt to give advice on problems not always of a strictly medical nature; to know of the severity of hopeless maladies unknown to the patients; and all these secrets must be locked in his heart.

Because of this grim responsibility, an inevitable barrier grows up between the physician and laymen. It has nothing to do with the Hippocratic Oath, but it does explain the so-called mystique of medicine which is acquired very early in a medical career and, contrary to the beliefs of some, it is no cosy cushion against adversity, but rather a burden that increases in weight as experience grows.

From this isolationism grows a fierce sense of individuality and independence, and it is no wonder that in countries under the absolute domination of one man or an élite clique, a doctor is regarded with suspicion and his profession despised. Consider, for example, those few Russian psychiatrists who treat "deviantists" as mentally ill and subject them to drugs, electro-shock therapy and other sophisticated methods designed to help the insane, not to "correct" the sane.

### U.S. ethics

Even in North America, self-proclaimed bastion of liberty and individualism, medical ethics and practice are sometimes subjected to subordination by pecuniary or promotional prospects. Thus it is that, in a few instances, doctors like wanton ciphers, lend their professional status to big business for the purpose of removing difficult employees for "medical reasons" when no other excuse can be found.

So far, in our own much maligned country, whatever shortcomings we may have, neither type of medical abuse occurs. True there have been ominous straws blowing in the political cyclone that beset us, but our ancient medical tradition displays an ingrained revulsion to improper political or pecuniary pressures and it is hard to see in what way these without a scintilla of fear,



overcrowded surgeries...

invaluable roots embedded in many centuries of good earth, work problems is to be found by talking to the patient's superior, but such action must never be taken unless permission is given or request is made by the supplicant. Then, and then only, can the physician act as mediator to the advantage of both parties.

Because the company physician in his gazebo is enabled to see very early signs of stressful situations in certain areas of the working complex, he is able to warn management so that its house can be put in order. Again there is no breach of confidence because no names are volunteered nor can they be extracted by inquisition. Thus, salutary intervention and mediation should be of benefit both to the individual and to the health of the entire organisation. Unlike the cat, however, never must he entertain delusions of infallibility.

Impartiality must be his watchword as, indeed, it should be with all doctors and, by his constancy and adherence to the code of secrecy with regard to each patient is built up the absolute trust all can put in him. Such trust permits employees who are troubled by matters concerning work or indeed worries of a more domestic nature, to reveal them without a scintilla of fear.

what it implies. To the question is not unreasonable: physician, the highest executive more careful scrutiny reveals and the most junior typist are that the questioner is lacking in patients without rank. Perhaps a grasp of elementary economics. To the obtuse, the answer adopted in other spheres and because, in any efficient organisation, each employee should be essential, for this is the very basis of successful business.

The company physician has many duties peculiar to the microcosm in which he functions. These include the usual duties of a medical officer with respect to accepted public health regulations, including such matters as lighting, heating, noise, overcrowding, cleanliness, safety, etc. But the physician employed in this capacity must have a profound understanding of the many facets that make up the kaleidoscope of a large and complex organisation. Knowing humanity is not sufficient. Further, in these days of overcrowded surgeries and a reeling Health Service, the resident physician is increasingly concerned with the physical and mental health of employees. Since disease is no respector of persons or time, it does not conveniently and thoughtfully strike only when individuals are spending the relatively short period of a working day at home; nor is it aware of surgery hours.

Sometimes the only solution to many centuries of good earth, work problems is to be found by talking to the patient's superior, but such action must never be taken unless permission is given or request is made by the supplicant. Then, and then only, can the physician act as mediator to the advantage of both parties.

Never before in history have so many people indulged in commuting, often over very great distances from home to work, and it is becoming increasingly desirable that they should have the benefit of medical help in each of their worlds.

Only large and enlightened organisations have medical departments and, in these days of economic hardship, the question can be asked: "Can we afford a department that makes no profit?" At first sight the

wise, however, will realise that the medical department does in fact make a profit—a negative one, which may well exceed the positive profits of tangible endeavours. No man and no computer can measure such values because of their intangibility. For example, if a valuable employee is able to remain at work instead of being off sick for days or weeks, how much is gained and how much is 'lost'? Again, if an individual's stress symptoms are impairing his output and contaminating his colleagues, what value can be put on his restoration to health? And, as an extreme example, one must ask the very value of a man's life to him, to his family and to his firm. Certainly none of these few examples can be measured in monetary terms and, therefore, are beyond the abilities of a mechanical mind whether it be encased in metal or flesh. Perhaps he should read and try to understand the wisdom of Ecclesiasticus:

"Health and good estate of body are above all gold, and a strong body above infinite wealth."

But only real men can appreciate such sentiments.

### Guide to producing house journals

A GUIDE explaining how an internal company house journal or newspaper is put together has been published by the Industrial Society. It is aimed primarily at people who are starting to edit a house journal or who, although already involved in employee publications, have limited experience of handling written copy, pictures and layout of pages.

In a foreword Mr. John Garnett, director of the Society, says: "The involvement of people in the enterprise, informing them of what is going on and why, the explanation of organisation policy and progress are vital aspects of communica-

tions."

*The House Journal Handbook*, By Peter C. Jackson, Industrial Society, 48 Bryanston Square, London W1H 6AH. Price £10.

A former secretary has risen to become managing director of a Hill Samuel unit trust company

## Woman in a male preserve

BY CHRISTOPHER HILL

TO RISE from secretary to managing director would be a success story in any career terms, but Audrey Head — the new managing director of Hill Samuel Unit Trust Managers — is even more unusual in that she has risen to the top of an essentially male preserve in the City. True, her progress has not been exactly meteoric, for the process of getting to the top of this £100m. division of the Hill Samuel group started in 1957 and it was not until 1969 that she became the first woman manager in the group. But in 1973 she became a director and now at 32, she has overall responsibility for expanding Hill Samuel's unit fund interests in what is to say the least, a difficult climate.

The situation was rather different when she started at Philip Hill, Higginson, one of the original components of the group, and perhaps the main feature of her career is that she gradually created a job for herself in what was at the time the relatively new field of unit trust management. Originally she was

secretary to Henry Moore, then joint managing director with Sir Kenneth Keith, but lost no time in moving out of the secretarial role when Philip Hill

launched its first unit trust.

She suggested to her boss

that she would be useful on the

administration side of the new

venture and turned out to be

right. By using the block-offer

method of promotion, what was

then the British Shareholders

Trust sold 8m. units to the

public in five days—leaving the

managers "absolutely submerged" in money and paper.

For the next few months she

worked 13 hours a day until

9 p.m. every night; but Audrey

Head had got out of the secre-

tarial rut and was in at the

start of an expanding business.

From then on it was a matter

of setting up a register of unit-

holders and the machinery for

making a daily price for the

units. Systems were manual in

those days and much of her side of the group based at Croydon and has gradually spread her activities into the

with unitholders. She reckons

marketing area. Here she

acknowledges a debt to one of

her predecessors, Charles Wode-

house (now with Trident Life)

who joined the company with a

marketing background and intro-

duced a more aggressive

quality into Hill Samuel's previously somewhat restrained promotional activities.

From now on she intends to continue to work closely with Hill Samuel Life in the unit-linked business and is trying to devise a simplified form of advertisement to "get in the younger people". She shares the view of most unit trust managers that the main thrust of marketing units is now through professional advisers and that the purpose of newspaper advertising is to keep the name in the public eye rather than to pay for itself in sales terms.

Her transition from an important backroom position in a unit trust group to being in the public eye she feels has been rather abrupt and she admits that she does not like public speaking. But she accepts the fact that she will be spokeswoman for the group.

This philosophical and determined attitude has characterised her rise through the ranks and her belief is that the reason why most women do not succeed in business is because they do not really want a full career. She is single, but believes she would have succeeded just as well if she had been married, although clearly a family would have made a difference.

Fundamentally Audrey Head started out with ambition and her recipe for success for either sex is to "do your job properly and look for more work." If the latter is not available her advice is to leave. She also believes that it is important to be in the right area at the start and admits that if she had opted for the investment management side of unit trusts she would not be managing director of the company to-day.

Audrey Head also had a spell

of investors. Moreover, in those

pre-computer days it was not

only a matter of letter writing.

Once a barrow boy stopped outside the bank and called personally with handfuls of cash to put

into the trust.

Now, with eight trusts to

manage as well as ancillary

funds like an agricultural fund,

the computer has become the

mainstay of administration and

has enabled more sophisticated

unit-linked savings schemes to

be introduced along with auto-

matic reinvestment of income.

This means that over the years

her range of responsibilities has increased.

For example, she runs the

unit "book." This sounds

mystical to the layman but

essentially amounts to the man-

agement company acting as a

jobber in its own units, taking

repurchased units onto its own

account and reselling them to

new unitholders. This is a

highly responsible job because

it is possible to make losses as

well as gains.

Audrey Head also had a spell

in the right area at the start

and admits that if she had opted

for the investment management

side of unit trusts she would

not be managing director of the

company to-day.



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It's an advertisement that reflects efficiency, reliability, attention to detail, modern outlook.

All points, surely, that you list in favour of your company. And all most impressive to a client. Or prospective client.

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Quartz activated clock.

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*Motor Magazine*

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Prices include insurance front seat belts. Car Tax + VAT. Delivery charges + number plates extra.

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MONDAY, NOVEMBER 1, 1976

## Dealing with intangibles

THIS WEEK the Government much less sensitive document will have two important aids which any firm willing to sign to help it take the economic planning agreement could decisions for which we have been waiting so long. The National Income Forecast is at last emerging from the Treasury computer and the IMF team is arriving for serious discussions. The two events are closely linked. For the prospect which the British side will present to its creditors will be based to a large extent on the official forecasts; and the IMF itself is keen to see them if only because of the great reliance placed on them by Whitehall.

One thing is already clear even to adherents of the traditional forecasting approach. This is that it is quite impossible to present the outlook for 1977 in terms of a single set of numbers even with a margin of error. Normally forecasters assume unchanged policies. But what can "unchanged policies" mean today? Does one assume that MRP stays at 15 per cent, or goes even higher? Or, is it to be brought down to a more normal level; and if so how quickly, and how far?

### Competitiveness

It is also customary to assume that the exchange rate moves sufficiently to maintain international competitiveness. But what happens if the exchange rate is already 10 per cent lower than required by the movement of comparative cost and prices? Is sterling expected to stabilise, to recover or to continue to fall but at a slower rate?

The one thing that is clear is that the 4.4 per cent growth prediction of last July now retreats into the sphere of extreme improbability. It is already too late to achieve it in 1976; and Whitehall's economists have warned us not to read too much into one month's slight improvement in the unemployment figures in October. This makes one suspect that the Treasury does not expect much increase in the demand for labour in the months ahead. A realistic rate of expectations for growth from now till the end of 1977 would be sought to 3 per cent.

The National Income Forecast was preceded in the normal way workers to tax increases which by the report on World Economic Prospects. This is a cannot hope to show.

## The narrowing of the gap

AT LEAST one of the latest and foreign policy it proved impossible to pin him down. The result of President Ford's election to-morrow so close as to make prediction unwise. That only if the memory is short, in itself is a marked change. Last year he, too, was among from the situation only a few cutters and changed his weeks ago when it seemed that his mind only after the dismissal of Mr. Jimmy Carter, the Democratic candidate, could afford to lose one percentage point a week and still win handsomely. But in a way it is not surprising. Mr. Carter blitzed the Democratic primaries, but still had to explain precisely what he stood for, and indeed who he was, to a wider constituency. President Ford found himself in a remarkably close race with Governor Reagan for his own party's nomination. When he turned to the election proper, he had some good cards in his hand—honesty, experience and even results; even when he tended to play them badly, as he did so often, they remained potentially retrievable.

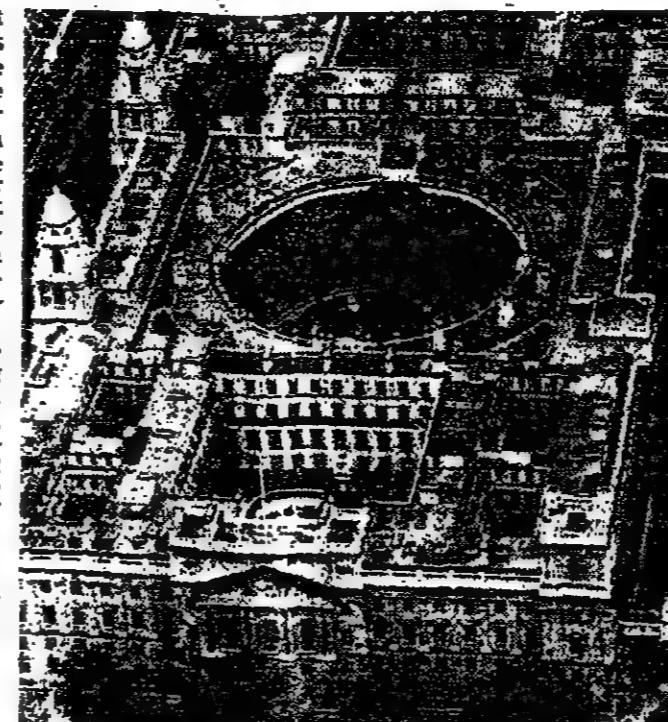
### Mistakes

Yet it has not been an impressive campaign. It is the candidates' mistakes rather than their successes that stick in the memory: Mr. Carter's remark about preserving ethnic purity, his *Playboy* interview, his suggestion that the U.S. would do nothing about a Soviet invasion of Yugoslavia; and from President Ford the enforced resignation of his Secretary for Agriculture, Mr. Earl Butz, for a racist slur, and the sluffing of his lines about Soviet hegemony in Eastern Europe. The balance there is probably about equal.

In theory the candidates started far apart on issues as well as in the polls. Here, too, the gap has closed. Mr. Carter wanted to cut defence, but has since become a trimmer more interested in greater efficiency than radical reductions. In the face-to-face debate on defence

# Public spending: smaller figures make better sense

BY ANTHONY HARRIS



The Treasury

THE announcement last week that the Treasury has re-defined some of the figures in the public expenditure budget to produce a smaller total has caused more suspicion than rejoicing. After all, the Chancellor of the Exchequer himself recently told Parliament that the time had come to redefine some of the figures in a way more similar to the accounting conventions in other countries.

It is certainly true that the desire to produce less alarming numbers has helped to speed the work along. In other words, it looks rather like window-dressing. Admittedly, it could have been carried further. The change in the treatment of public sector investment and interest payments has reduced the total from a (highly misleading) 58 per cent. of GNP to 52 per cent.; but if European conventions had been applied to national insurance payments as well, with only the Central Government subvention counted, the total would have fallen to 45 per cent. Restrained window dressing perhaps.

The Treasury, however, makes a quite different claim for its new presentation: it is the more or less accidental result of an exercise intended to produce figures which make better sense in a number of ways: they not only come nearer to international standards, they eliminate a certain amount of double (or in fact triple) counting, and above all, they result in figures which offer a much better measure of what is being demanded of the taxpayer, or added to the borrowing requirement. To use a management phrase, the reform is aimed at better financial control information.

The first point to grasp is that there is nothing inherently unlikely about this claim. Public expenditure, carefully analysed, proves even harder to define and measure than figures such as the level of unemployment or the size of the money stock. Occasionally this problem comes to the surface. For example, when the Conservative Government abolished investment grants and restored investment allowances, a large saving of public expenditure was claimed, and in one sense the claim was true: the total figure for expenditure was reduced by the amount of the grants. However, the restored tax allowances led to a more or less equal loss of revenue, so that the Government's finances did not benefit at all—as the Treasury itself points to point out in the White Paper on public spending. The effect was mainly (though not entirely) one of presentation.

Since the late Mr. Iain Macleod actually appears to have believed that the change would reduce public spending in some meaningful way, the whole episode illustrates the dangers of looking at the totals for public spending. This corresponds to spending in isolation; we have no "real" change in the eco-

nomy: the building of a steelworks has the same productive significance whether it is private or public, and payment of interest to shareholders has much the same economic significance as the payment of dividends. The arguments about nationalisation are arguments about efficiency and control, not about the level of public spending; the figures are not only misleading, but irrelevant.

Nationalisation raises some similar problems. For example, the present public spending figures include Government purchases of company shares for cash, for the excellent reason that it adds to the borrowing requirement; but it does not include the cost of nationalisation when shares are directly exchanged, for new public sector stock—the equivalent of a private takeover by share exchange—because no additional borrowing is involved. The distinction is practical, but a bit arbitrary. If one is concerned with the use of resources, then neither form of nationalisation involves any spending, in the sense that resources are used when the civil service expands or a new airport is built. If one is concerned with financial markets, it does not matter very much whether the total gilt portfolio grows through an issue in exchange for shares, or the issue of a tap stock: in either case, a bigger supply will drive prices down and interest rates up. There is in fact no perfect all-purpose answer.

Some other problems concern with nationalisation are in fact at the core of the changes which the Treasury has now proposed along with some equally tricky points about housing. The basic problem is this: when an industry is nationalised, both its capital spending and its payments to shareholders are suddenly counted in the total of public spending. This corresponds to spending in isolation; we have no "real" change in the eco-

### PUBLIC EXPENDITURE, 1975/6 (by economic category)

	Presentations	New
Old	Old	New
Current expenditure on goods and services—	£bn	£bn
central government	22.9	12.9
local authorities*	9.9	9.9
Subsidies—		
central government	3.2	3.2
local authorities*	0.3	0.3
Debt interest—		
not covered by receipts and charges	4.8	1.6
Current grants to personal sectors—		
central government	10.5	10.5
local authorities*	0.6	0.6
Gross domestic fixed capital formation—		
central government	1.5	1.5
local authorities	4.1	4.1
nationalised industries	3.1	—
other public corporations	0.9	—
Central government lending to—		
nationalised industries	—	0.6
other public corporations	—	0.9
Other	3.5	3.5
<b>TOTAL</b>	<b>56.3</b>	<b>50.0</b>

\* Local authority spending will be analysed to distinguish between that part under central Government control and that under local control. Financial Statement 1974/75.

### DEBT INTEREST PAYMENTS IN 1975/6 OLD AND NEW BASES

	current prices
Interest payments—new basis	£m
Interest payments financed by:	
interest receipts	578
from the private and overseas sectors	534
from the nationalised industries	43
Total	1,512
Provision from trading surpluses, rents, etc.	4
by Central Government	1,272
by local authorities	65
by housing accounts	62
by other trading activities	—
Total	1,373
Total of above—interest payments by public sector, excluding nationalised industries, to the private and overseas sectors	432
Nationalised Industries interest payments to the private and overseas sectors	324
Total public sector debt interest payments, consolidated—old basis	4,847
Other than nationalised industries	—

money to buy the aeroplane will be left out of public spending, but its own funds. A North Sea oil figure produces a most expenditure, which, as has been pipeline is likely to be highly dramatic reduction of the total profit, even if the British payment shown from nearly seen, can be highly ambiguous. National Oil Corporation has to £5bn to £3bn in 1975/76. Yet are of almost no use on the go to the Government for the it can be argued that the new own (and still less when subsidies, rather than rent which are likely to be cut, rise of interest rates will merely raise the risk of "bear weight" interest shown in the new presentation; it is likely impose higher costs for house subsidies, and to reduce the subsidies of public corporation. The fact that higher interest rates are a burden was no obvious from the old figure than from the new.

Finally, it must be stressed that this presentation will give the answers. The totals of

expenditure, which, as has been seen, can be highly ambiguous.

Are of almost no use on the

go to the Government for the it can be argued that the new own (and still less when

measures against GNP, a figure made up in a different way

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Where the public corporations

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of course, as a source of income seem intolerable if the t

to investors); whether they are system is wildly out of balanc

paid through Government and if financial markets a

Housing is a more common collapse. No figures

authorities are a considerable is to blame for what

## MEN AND MATTERS

### What are we saying?

We gave the Americans the English language, but down the years they have got their own back by exporting jargon which gradually seeps into daily usage here. So I think it only fair to give warning of the latest crop of such expressions which a correspondent has kindly gathered. Here goes:

"Sausage boutique" is a hot dog stall; "grief therapist" is an undertaker; "controlled land fill" is a municipal rubbish tip; and finally how about "productivity compensated" remuneration? Piece work, of course.

How long can we resist such an onslaught? The omens are not good: a Surrey local newspaper reported last week that Reigate Town Hall is in dire need of renovation, and that councillors "agreed to prioritise the repairs for next year's budget." Ouch.

AIB switches round again

In its seven years of consortium banking life, Atlantic International Bank has had a relatively large number of top management switches, and early on three of its original eight shareholders departed. Now, the one British shareholder is selling, and senior executive moves duly follow.

Charterhouse Japhet is planning to dispose of its 16 per cent. stake in Manufacturers' National Bank of Detroit, which thus winds up with almost 42 per cent. of London-based AIB.

Until now, changes there have been due to internal factors.

But AIB has eventually been caught up in the general drift away from consortia by U.K. banking houses concerned about the continual capital needs created by their offspring's rapid growth.

At the same time, Sark is raising poor residents' subsidies from £12 to £14 a week, and has rejected proposals to increase the annual public house licence of £8. While agreeing the licence fee is too low, Sark's parliament considers that "this period of financial depression" is not the time to go increasing such things.

### ... and (2)

The international cigarette company Phillip Morris came up with what it thought would be a sure winner to increase its share of the market in New Zealand. It decided to give away \$10,000 by inserting \$10, \$5 and \$1 bills in a number of cigarette packets.

Unfortunately for the company, the scheme has backfired because New Zealanders appear to be too honest. Lucky buyers of the packets containing the notes assumed that workers in the cigarette factory had lost the money while packing the cigarettes and returned the notes. This gave the company more publicity than the original give-away scheme. Now the New Zealand Police are wondering uncharitably whether free money in a cigarette packet contravenes the gaming laws.

Meanwhile, in the same part

of the world, the tiny island of

Sark (population 570) is reducing its "poor tax" from 30p to 27p a quarter. A quarter in Sark terms is a vergee of land, which is just under half an English acre. The concession is being made because this, the island's only direct tax and a levy on landowners to subsidise needy inhabitants, has built up a £4,000 surplus.

Jolly, but bettered by the envelope received by a shareholder in the Joseph Shakespeare Company in connection with a £4,000 surplus.

Observer

IF YOU KNEW MAIBL...

You would know an International bank that thinks and acts

# FINANCIAL TIMES SURVEY

Monday November 1 1976

## A new centre for the Gulf

By Robert Graham

PREDICTIONS IN the Middle East have an uncanny habit of turning out wrong. Too often there is an unexpected twist which upsets all the forecasts.

Three years back on

Bahrain's development has been proved wrong.

The forecasts then were for steady but unspectacular growth with the island capitalising on its central position in the Gulf, its good communications and the large reservoir of educated Bahrainis. But three twists have turned this scenario upside down. First, there was the quadrupling of oil prices in mid-1973 which enabled Bahrain's big oil producer neighbours and hours to indulge in ambitious (and extravagant) spending.

Then in September last year

Bahrain decided to become the first offshore banking centre in the Gulf. And finally the Middle East lost its traditional

service centre as a result of the long-drawn-out fighting in Lebanon.

Thus circumstances and deliberate policy have combined to push Bahrain forward into becoming a regional banking and service centre for the Gulf. If the offshore banking operations really take root, bringing in their wake all the ancillary services, Bahrain could conceivably become the regional centre for the Gulf area, while at present it is merely one of several booming centres like Dubai or Abu Dhabi. However, this is mere hypothesis and the Bahrainis themselves, conservative by nature, are not dazzled by such ambition.

Nevertheless it is now official policy, as well as an article of faith, that Bahrain's economy should be service based. The direct spin-off will come

(Aluminium Bahrain) and the OAPEC dry dock, now being built will be the only elements of heavy industry on the island. Unlike its neighbours Bahrain cannot be extravagant. It does not have oil but in very limited and declining quantities. Oil income is currently running at around \$370m., equivalent to almost 85 per cent of total revenues. This income has to be spread thinly to cover the development needs of the island's 265,000 population. To balance out the budget and overcome balance of payments problems, Bahrain is dependent upon assistance from Saudi Arabia, Kuwait and Abu Dhabi. This assistance is frequently difficult to quantify since it comes in the form of extra budgetary projects funded directly, or in discreet unconditioned grants, or, as in the case of Saudi Arabia, in a generous oil income sharing arrangement that gives Bahrain 50 per cent of the take of a small offshore field. Without this assistance it is safe to conclude that Bahrain could not develop at the pace it does.

### Spin-off

Of course being located in the very middle of the richest oil producing area in the world does provide Bahrain with a direct spin-off and will continue to do so. This is because



The Ruler of Bahrain,  
Sheikh Isa bin Sulman al-Khalifa.

Bahrain can add to its location the assets of a well-educated workforce, good communications, a competent administration and, perhaps equally important, a tradition of hospitality toward foreigners. It is this package of assets that Bahrain is now trying to exploit as it sets out to offer itself as a regional centre—and by the same token to come to terms with the potentially serious problem of providing jobs for a population increasing at 8 per cent a year.

Even before Beirut closed

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Ebrahim Abdul-Karim,  
Bahrain's Finance Minister.

main regional currencies—the Saudi rial, the Kuwaiti dinar and the UAE dirham.

The number of licensed offshore banks is expected to increase by about ten during the coming year. Among those likely to come in are the Japanese who have been awaiting permission from their own Government.

Not all have come for the same reasons. Some have come for one motive alone, others for a combination of reasons. The main motives are as follows:

extension of an existing commercial presence on the island, a first-time presence in the area, Middle East currency dealing and world-wide foreign exchange dealing, diversification away from other tax havens like Nassau (which may be becoming more difficult to operate from), and finally to picking up regional dollar deposits from the oil producers.

In the absence of major local development expenditure, the bulk of the region's dollar surpluses still bypass Bahrain. Any change in this pattern will depend on the extent to which Saudi private business and the Saudi Arabian Monetary Agency feel they need or want to use Bahrain. Bankers predict that it will probably be another six months or so before the

CONTINUED ON NEXT PAGE

there are sufficiently diverse motives among the banks who have paid the \$25,000 for an offshore licence to give the scheme a try. But several bankers do not hide that for them it is an experiment which could be terminated very speedily if this turned out unfavourably. Some banks are already concerned at what are very high overheads.

Any attempt to bring in taxes will frighten most away, and according to the bankers tax exemption is a sine qua non of their presence. So too is freedom from Government red tape and bureaucratic restrictions. This is why proposed legislation on labour laws and social insurance have caused such a stir. This legislation is aimed mainly at tidying up abuses in the construction industry—and to present a more progressive Government image on the labour front. But some see this as a forecast of Government interference. Perhaps the Government should take the point that the bankers as a whole, though not all, are still nervous and have not finally decided whether Bahrain is the right place to be.

### Sanguine

Concern like this can be settled, and a more sanguine view is that, literally starting from scratch, a very real degree of confidence has been built up between the bankers and the Government. This achievement has been largely due to the expatriate director of the Bahrain Monetary Agency, Mr. Alan Moore, whose brainchild the whole offshore scheme has been. In this respect the Government sooner or later is almost certain to wish to have a Bahraini in charge, and then it must ensure that the basis of confidence remains.

Those banks which came anticipating substantial dollar deposit business in their offshore operations have so far been somewhat disappointed. The bulk of the region's dollar surpluses still bypass Bahrain. Any change in this pattern will depend on the extent to which Saudi private business and the Saudi Arabian Monetary Agency feel they need or want to use Bahrain. Bankers predict that it will probably be another six months or so before the

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## RETAIL BANKING

## BAHRAIN FINANCE III

## Profitable progress

FOR MOST of the past year public interest has concentrated on the progress of Bahrain's fledgling offshore banking units, quite neglecting the quietly profitable progress of the island's 18 commercial banks. It took the crash of a pre-fab housing company, which went down owing considerable sums to one of the largest commercial banks, to bring the public eye back sharply to the commercial sector of banking.

What it saw was pretty solid. The balance sheet (total of all the banks at the end of August this year was BD634m, (including contra accounts), a 30 per cent increase on the end-1975 total. Savings at the end of the second quarter 1976 were up over 50 per cent. on the comparable quarter of 1975. And the creation of the OBU's (offshore banking units) had not totally destroyed the commercial banks' foreign business.

Foreign assets at the end of 1975 stood at BD180.3m., though in June this year they had dropped to about BD138m.

What it also saw was that lending to the construction sector had overtaken trade lending for the first time since 200 houses in Bahrain and some figures were kept. At the end of June last a third of the BD212m. Some bankers have argued that had gone to the construction industry; six months previously that sector had only accounted for just over a quarter of all lending. In the past 12 months lending to the construction industry has increased by over 100 per cent. and rents have doubled. Given that Bahrain is an island which has to import virtually everything it needs except oil and aluminium ingot, the upsurge in construction lending is the more spectacular, and yet also the sober side of the physical chaos that characterises parts of Manama, the island's capital, today.

In such an atmosphere of construction boom it is hardly surprising that the half Government owned National Bank of Bahrain, sited next to one of the island's largest office and residential developments, should take a fairly optimistic view of lending to housebuilders. The rapid growth of the National Bank of Bahrain over the past three years, to deposits in excess of BD100m. and profits comfortably over BD3m., had banker, "it is something that made its manager a respected and well-known figure in the scaling up of the construc-

tion industry." (Due partly to the crash of Viking (Bahrain) to the tune of around BD2.5m., much of it lent unsecured by the National Bank of Bahrain, and the subsequent suspension of the manager, temporarily stunned the island's business and banking men.

## Sound

But the Whistley Murray audit of the bank showed it to be sound and capable of riding the loss.

"National Bank's 1976 profits will more than cover 1975," commented one banker, "and the liquidation of Viking could raise between half and three-quarters of a million dinars." Viking had put up over 200 houses in Bahrain and some

branches of Western international banks who were already nervous of that sector.

The general expectation among bankers is that construction lending will level off in the course of next year, when about 300,000 square feet of new space in Manama alone should come on to the market.

Although some of the construction projects are multi-million dinar affairs, particularly the hotel projects there is as yet little formal consortium lending in local currency. Also many of the hotel complexes are partially financed outside the island. Money for housing projects—a popular area for the smaller Bahraini construction companies—is likely to be borrowed, for 3-4 years, with the top four banks on the island, Chartered Bank, British Bank of the Middle East, the National Bank of Bahrain and the Bank of Bahrain and Kuwait, between them account for the bulk of retail business, over 70 per cent. of all lending and 72 per cent. of all deposits.

Excluding the Continental Bank, which is in the wholesale money market although it has a full commercial licence (it got its licence before OBU's were conceived), there are 17 retail banks. For the moment it seems that this will be the final number: certainly it is highly unlikely that any more wholly owned branches of foreign banks will be permitted to set up, but a different view might be taken of a locally incorporated bank (The Continental Bank, which is a joint company between Continental Illinois and private Bahraini interests, is incorporated in the Cayman Islands because it was created before Bahrain's new corporate law came into being).

For the late-comers to the island, such as Algemene Bank Nederland, which only set up in Bahrain in April last year although it has had a significant presence in the area for many years, competition to get business was pretty tough.

"But there is still a good living here for anyone prepared to work at it," comments another newcomer, "although inevitably the first business that comes your way is that which has been turned away elsewhere." Fortunately Bahrain is a small society and credit rating can be unofficially established quite fast:

"You just send Jassim into the souq for an afternoon," a banker explains, Jassim being the "commercial assistant," a ubiquitous and essential figure in the Arab business world.

The business need not necessarily be with the public alone: the past year has seen the healthy growth of the inter-bank market. This market has, it is generally agreed, been most stimulated by Citibank, ABN, Paribas and the Bank of Bahrain and Kuwait (known as

has just been added to it and its share of lending has increased from 12 to 16 per cent. of the total in the past two years—it does not yet require financing on the ALBA scale.

The growing size of the Bahraini banking scene has led to the development of the bankers association. It is now just awaiting final approval from the appropriate authorities. Provisionally the formal name of the association is likely to be Bankers Association of Bahrain (or BAB) which is Arabic for gate—which bankers hope will be interpreted as an open attitude). The existence of the Bahrain Monetary Agency means that the EAB will not take on the business regulatory functions of earlier associations in sending it back to head office.

## Secondary

It is hoped that a secondary market may also develop. Certificates of deposit have yet to be created by way of the banks and at the moment they seem to be waiting on each other in this market. But the banking structure of Bahrain is growing more sophisticated and so keeping more money in the island—Bahrain has no foreign exchange controls so private money could easily leave the island for more profitable investment elsewhere if it were so inclined. At the moment the only paper that circulates between the banks is the one and three month promissory notes issued by ALBA (Aluminium Bahrain, the island's second largest industry), but there is really very little trading in them. Although the manufacturing sector of the Bahraini economy is growing—

Doina Thomas

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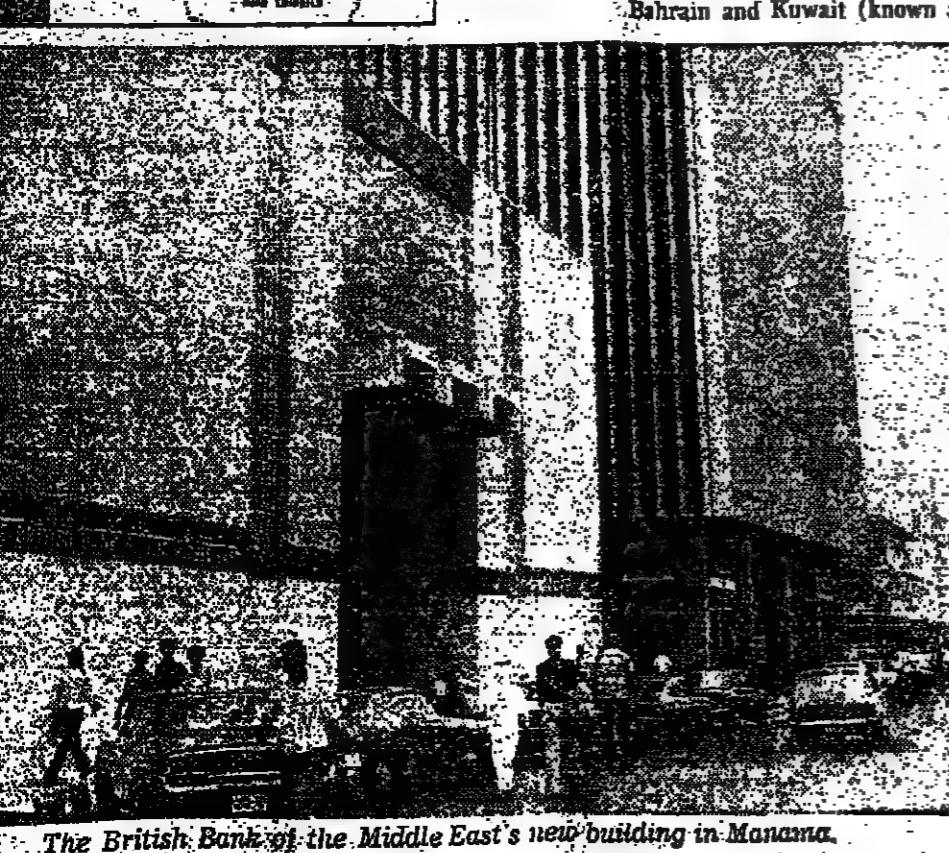
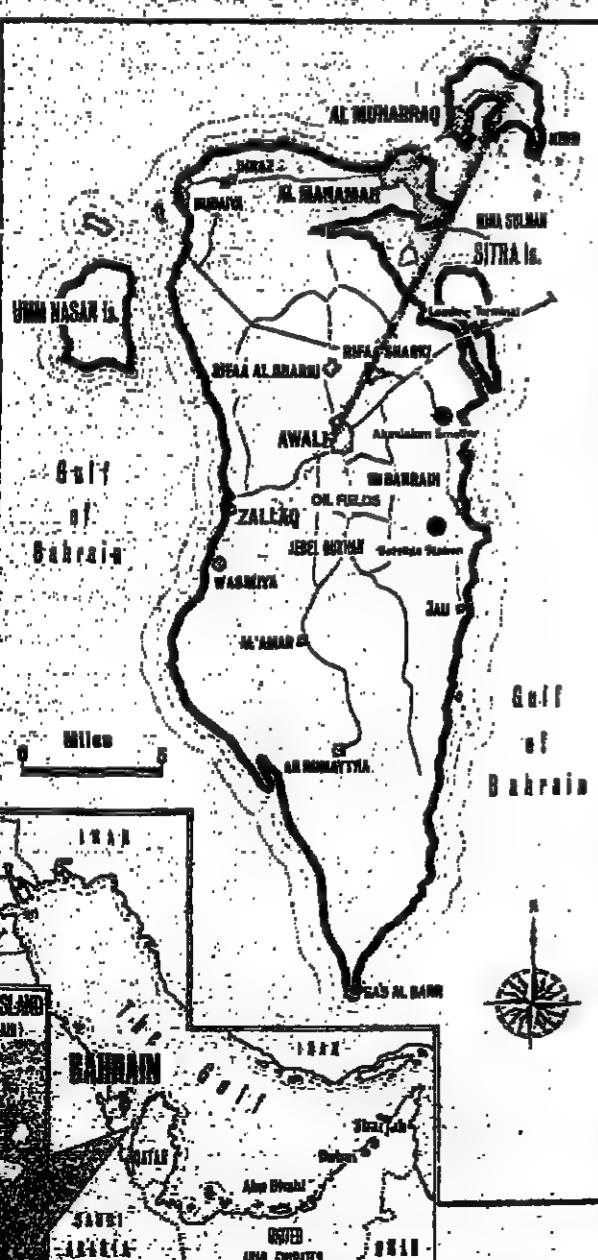
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# Ambition fulfilled

IF ONE were to run through a checklist of the most important attributes of a successful financial centre, Bahrain would score pretty high marks.

There is no exchange control, no withholding taxes, no corporate or personal taxation and no reserve ratios on offshore business. It has a first-class communications system, is politically stable, and English is widely spoken. The local banking system does not suffer from bureaucratic interference. Admittedly, it does not have a watertight bank secrecy law like Switzerland, or comprehensive trust legislation like some other offshore centres, but then it has never wished to be tagged as a tax-haven. There are signs of a slight increase in official "red-tape," for example the new social security legislation, but it is still far easier to get work permits for expatriates in Bahrain than it is in places such as the Bahamas.

## Advantages

Despite the fact that Bahrain has had these advantages for many years no one would have considered it an offshore financial centre 18 months ago. The Bank of England lists ten offshore centres in its quarterly statistics on the Euromarkets. In rough order of importance these are the Bahamas, the Cayman Islands, Singapore, Hong Kong, the Lebanon, Panama, Liberia, the Netherlands Antilles, and the New Hebrides. There is no mention of Bahrain, but how much longer this will continue to be the case remains to be seen. Bahrain's offshore business already dwarfs that of the BMA.

This, then, was the philosophy behind the establishment of Bahrain's offshore banking enclave. How successful has it been?

Just over 30 banks have been granted OBU licences during the year, of which about 23 will be operational by the year-end. Of the top ten banks in the world, six have been granted offshore licences. The odd men out are Deutsche Bank, Credit Lyonnais, Barclays and Dai-Ichi Kangyo. But only two of the next ten top banks (Banco do Brasil and Manufacturers Hanover) have taken out licences. The top German banks are contenting themselves with a small share when set against a total of 40 per cent., and it is up to 40 per cent., and it costs around \$750,000 to set up an office in London and Nassau for the rest.

Now, however, its local funding

should decline as the other OBUs build up their Bahrain loan books.

The Japanese have "expressed interest," but they have to await the green light from the Japanese Ministry of Finance. The British banks are well represented, as are the Canadians and Americans.

A temporary halt has been called to the issue of new licences so as to take some of the strain off the local services.

But next year Alan Moore, director general of the BMA, expects another ten-twelve licences to be granted, and he is encouraging banks from some of the smaller countries and the developing world to move into Bahrain. There is no real limit on the number of banks which will be allowed in, but Alan Moore does not think there is much point in having many more than 50.

## Consortium

Apart from the European and North American banks, a number of Arab banks have opened OBUs, including two consortium banks, UBAF and BAI.

Interestingly, BAI is probably the only example of an OBU which is separately capitalised. Ordinarily, the BMA insists that an OBU has branch status (and no capital), but in the case of BAI it feels that it is more of an investment/merchant bank, so has waived the rules. But an OBU which intends to be active in the money markets should have branch status. The BMA argues that many of the locally capitalised banks in the Lebanon, though backed by powerful shareholders, found that the extent of their involvement in the money markets was restricted by their limited capital base. The BMA is keen that similar problems do not hinder the dealing activity of the OBUs. It is trying with the idea of issuing a special licence for foreign merchant banks or perhaps fixing certain limits on the initial deposits.

Over 30 banks have been granted OBU licences during the year, of which about 23 will be operational by the year-end. Of the top ten banks in the world, six have been granted offshore licences. The odd men out are Deutsche Bank, Credit Lyonnais, Barclays and Dai-Ichi Kangyo. But only two of the next ten top banks (Banco do Brasil and Manufacturers Hanover) have taken out licences. The top German banks are contenting themselves with a small share when set against a total of 40 per cent., and it is up to 40 per cent., and it costs around \$750,000 to set up an office in London and Nassau for the rest.

Now, however, its local funding

Citibank admits that it is not able to raise funds quite as cheaply in Bahrain as in London.

The BMA has only just started collecting data on the market, so too much should not be read into the first set of figures for June. As would be expected, the bulk of deposits (88 per cent.) is made up of inter-bank funds and 77 per cent. in dollars. However,

the fact that 17 per cent. are in Gulf currencies is a healthy sign.

The deposits of the non-banks only amount to \$400m., and this is the figure bankers will be watching with great interest in future.

At the moment about 56 per cent. of that figure is accounted for by Government funds (the actual figures are not given).

Once official bodies such as the Saudi Arabian Monetary Agency (SAMA), start placing funds in Bahrain this figure should grow rapidly.

As far as the maturity of the deposits go 56 per cent. are for under a month and only 1.5 per cent. are for over a year.

On the asset side the maturity breakdown is slightly longer.

Although it is much too early to assess realistically the success of the BMA's offshore banking experiment, the foregoing analysis underlines the very real progress which has been made in a comparatively short period.

Considerable work remains to be done.

Apart from the inter-bank market there is a shortage of short-term investment opportunities such as CDs, and consequently the OBUs are having to channel some of their surplus funds back to the traditional centres.

As to the future the increasing amount of social legislation and red tape in Bahrain is slightly worrying the OBU community, and partly explains why the Bankers Association of petrolium centres will keep Bahrain being formed.

Bahrain is being formed.

It will on its toes, but others are

## OFFSHORE BANKING REGULATIONS

1. Offshore Banking Units (OBUs) established in Bahrain must be full branches of the parent bank or must satisfy the Bahrain Monetary Agency (BMA) of the commitment of the parent bank to its office.
2. OBUs must be fully staffed, operational branches whose staff are actively engaged in the business which is written in the books of the branch. Permission will not be given for brass plate operations in which the business is written elsewhere and booked into Bahrain solely as an accounting device.
3. OBUs will not be allowed to deal in any way with residents of Bahrain except for the Government, its agencies, the fully-licensed banks and, as an exception, to participate in the financing of development projects approved by the BMA.
4. OBUs will not be allowed to offer checking account services but will otherwise be free to offer all banking services to non-residents of Bahrain of all classes. Governments, banks and non-banks.
5. An annual licence fee of \$25,000 is payable to the BMA for an OBU licence; no taxation on OBU profits is at present planned or proposed by the Government of Bahrain.
6. Existing fully-licensed banks may apply for an OBU licence for their non-resident business. The BMA will wish to be satisfied that adequate arrangements are made for separate accounting records.

act as a spokesman for the worried that it will split the dramatically, or the Government banking community and help market and slow down the imposes taxes on the OBU (which seems most unlikely) when they get their voice heard in emergence of a major Gulf (Bahrain should be able to withstand the competition from the Emirates). If one needs reassurance, one only need look at the size and quality of the banks which have committed themselves to operating an OBU. ample testimony to the international banking community confidence in Bahrain.

As to the future the increasing amount of social legislation and red tape in Bahrain is slightly worrying the OBU community, and partly explains why the Bankers Association of petrolium centres will keep Bahrain being formed. It will on its toes, but others are

simply transferring part of the income-earning Middle East portfolio to the banks of Bahrain just for the tax advantages. Rising taxation in established centres such as London is forcing banks to book an increasing amount of business in that all new loans in the Gulf are there, though few would be being booked. Generally, the rule seems to be, the more the competition, the more meaningful.

Some 32 banks have been granted licences so far, and there is the prospect of another dozen new entrants next year.

In addition, the costs of establishing an offshore branch have been rising dramatically.

Skilled clerical staff are in short supply, as is prime office space, temporarily. One local

it is able to do up to \$120m. a day. At the end of last year it costs had risen by over 50 per cent. in under a year, mainly because foreign banks were poaching staff.

Most bankers reckon that it is around \$750,000 to set up an office in Bahrain.

It is another \$80,000 to set up an office in London and another \$850,000 to set up an office in Nassau.

It is around \$150m. to set up an office in Tokyo, and another \$150m. to set up an office in Hong Kong.

It is around \$150m. to set up an office in Paris, and another \$150m. to set up an office in Frankfurt.

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It is around \$150m. to set up an office in Hong Kong, and another \$150m.

# Too early for predictions

MOST BANKERS accept that ledged as the major source of target, but it seems that they Bahrain has a role to play as a long-term money trading centre, but are less confident about its possibilities as an investment banking centre.

Their reservations are partly to do with timing. According to Gerald Tedder, who heads Banque Arabe et Internationale d'Investissement (BAII) in Bahrain, "now is not the best time to start doing investment banking in the Middle East since the West is so liquid." The European issuing houses which flocked to the Middle East in 1974-75 to sell their bonds and bring in Arab firms as co-managers, have disappeared almost as quickly as they appeared now that Europe is once again flush with money and there is no shortage of investors.

Whereas in 1975 Arab financial institutions managed or co-managed a third of all international bond issues, they have recently been slipping down the co-management league tables. According to an article in the September issue of the Institutional Investor, the market share of Arab investment houses in the first six months of 1976 had slipped to 11.5 per cent, and if BAII's participation in the EEC's \$500m. private placement last spring is left out, the Arab's market share drops to 7.5 per cent.

## Squeeze

Whether the Arab investment houses will regain last year's leadership is a moot point. Some bankers feel that as soon as the West runs into its next liquidity squeeze, European bond salesmen will be back once again doing the rounds of the Middle East investors. Only this time their reception will not be quite as friendly. Some of the Middle East institutional managers undoubtedly feel that they were unfairly exploited in 1975 and then dropped when they were no longer needed.

These sentiments however, have only a marginal relevance to Bahrain's aspirations as an investment banking centre. More important is the fact that there are other local centres vying for the title of investment banking centre of the Gulf. Kuwait is widely acknow-

ledged as the major source of target, but it seems that they are most unlikely to need the investment banking services of Bahrain. SAMA can quite easily digest whole private placements on its own. Indeed it is not unknown for a triple A borrower to go direct to SAMA for funds without the aid of an investment bank. The other natural target is Kuwait, but whether this can be serviced better out of Bahrain, than London or Paris, remains to be seen.

One banker noted that there was not too much investment demand for bonds in the Gulf at the moment, unless the borrower was an Arab company. Markets in Bahrain are unlikely to be much help there. The Emirates is another source of long-term money, and has already attracted a number of merchant banks such as Oryx Investments (in which Arbutus not Latham has a stake) and Wardley (the Hong Kong and Shanghai Bank's merchant banking affiliate). By contrast Bahrain has no real indigenous long-term money and few local investment possibilities. So if it has a rationale, it must be viewed as an investment banking base for the Gulf as a whole.

A number of the OBU's which have been established in Bahrain have a merchant banking bias. BAII is probably the best known. A Paris-based consortium bank with a long list of Arab and Western shareholders (including BNP, Dresdner, and UBS) it has specialised in investment banking from the beginning. It set up the separately capitalised Bahrain subsidiary in the spring of this year with the intention of getting closer to the local market. With much the same sort of spirit in mind CIBL (Citibank's merchant banking arm) has also established a local representative office in Bahrain. Investment bankers are still exploring the market's possibilities. The sort of questions they have in mind cover such matters as: Is Bahrain the best base from which to extend your Middle East placing power? What sort of opportunities are there for loan syndication, venture capital and fund management?

The answers will take some time to emerge. On the subject of placing power, bankers attach little importance to Bahrain itself. There are no wealthy local institutions which can be cultivated into active buyers of bonds. The SAMA buys a few, but that is about all. In time the OBU's may build up their own bond portfolios but it is very early days yet. Consequently they are looking outside Bahrain for business.

The Saudi Arabian Monetary Authority is naturally the investment bankers prime pore, and second, among the potential borrowers there is a shortage of first class names. So what is going to be their bread and butter business?

Some of the banks appear to be adopting a "scattergun" approach, offering everything from full foreign exchange and money market services to leasing, loan syndication, fund management, and underwriting of bonds and public debt. All of which seems pretty ambitious when one remembers that an OBU only averages 10-12 staff.

Each bank seems to be interpreting its role slightly differently, which is in line with the BMA's wish to attract as broad a cross-section of the banking community as possible. The Scandinavian Bank, for example, is a London consortium bank owned by some of Scandinavia's leading banks. One of its contributions is to make a local market in Scandinavian currencies. Then there are a number of banks, such as Kreditbank and BAII, where the accent is more on merchant banking activity.

Broadly, however, the business of the OBU's falls into three major categories. First, there is the foreign exchange dealing activity, broken down into local and Middle East currencies. Some banks, such as the big European banks, have traditionally been much more involved in this area than the North American banks and, as a result, they can be expected to place more emphasis on this side of their business in Bahrain. The island's advantages as a foreign currency dealing centre have been well rehearsed elsewhere in this survey. However, most bankers admit that Dubai has far more commercial foreign exchange turnover than Bahrain. Foreign exchange profits are a function of spreads and dealing volume. The former have narrowed considerably with the growth in activity, and as yet Bahrain's turnover is very low by comparison with the major European centres. Nevertheless a number of banks are concentrating on developing this side of their business and feel it will make a useful profit contribution.

Secondly, there are those banks that see Bahrain as an ideal base from which to solicit deposits. Whether this is in fact the case remains to be seen. If a major Arab institution is not depositing funds with the head office in London, it is questionable whether it will start placing funds with the Bahrain OBU. A number of

## Bahrain: the communications centre of the Middle East.

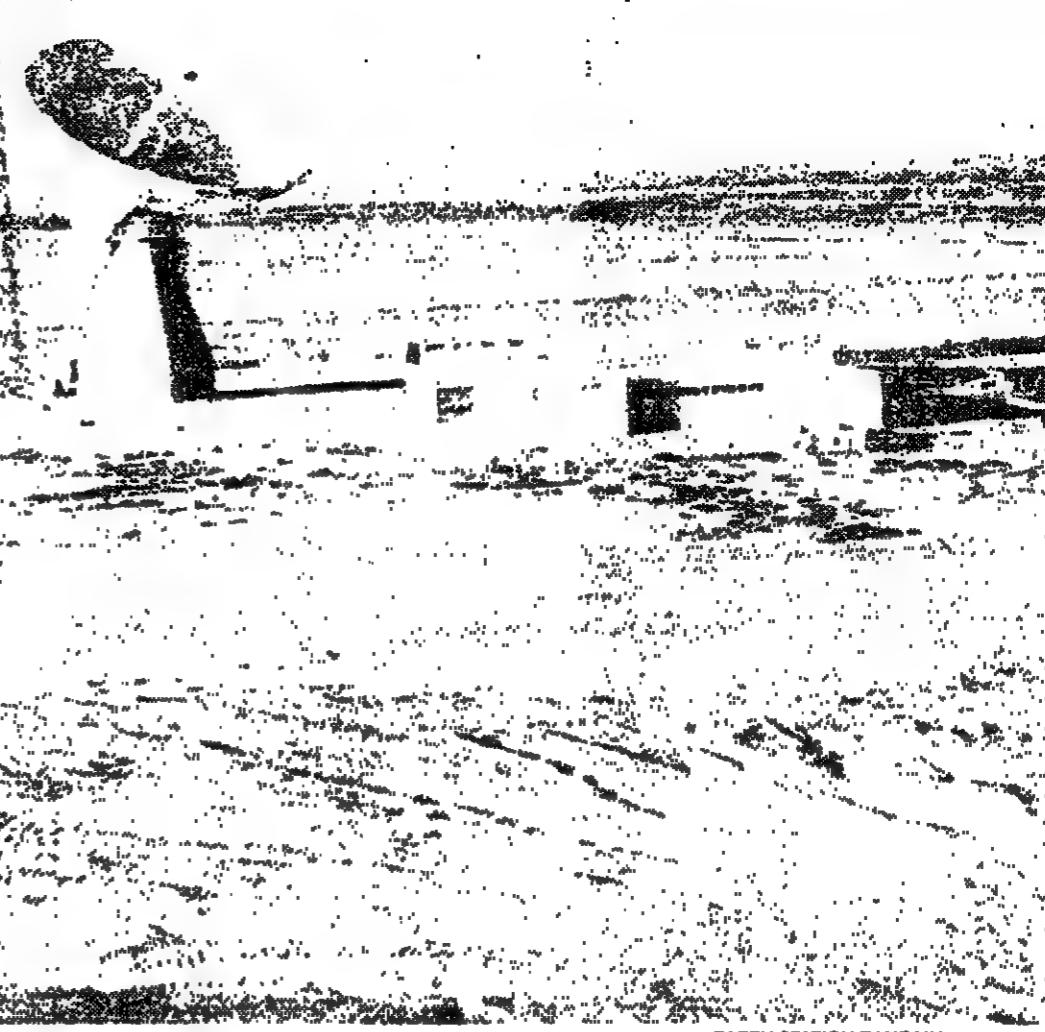
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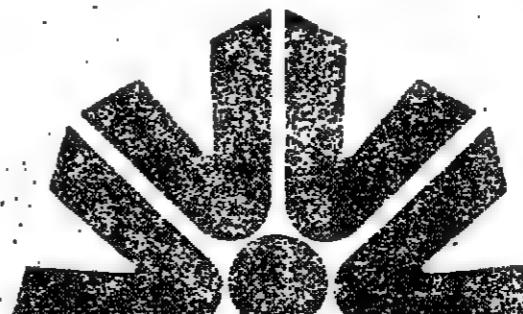
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A Twelve Link Chain

# Small but expanding sector

THE Bahrain Monetary Agency between London and the Gulf offices in the National Bank of Bahrain from the start that if mounted, they began to look Bahrain Building in Government its plans to turn Bahrain into around for a suitable Middle Road. Ranged along the wall an offshore "dealing" centre, East base from which they of its dealing room are 12 as opposed to a "brass plate" could break the Gulf. Though clocks telling the time in such centre, were to be a success, it many bankers argue that Dubai, diverse places as Moscow, San had to attract the money and with its sizeable entrepot trade Francisco and Abu Dhabi, and foreign exchange brokers, even and ability to generate substantial amounts of commercial telex machines and large foreign exchange business, is a natural centre, the decision by many of the top banks in Saudi Arabia, Kuwait, the UAE and Iran.

A healthy and active money broking community is a key element in any successful financial centre. The bankers do the leg work, matching buyers and sellers. It is far simpler and quicker for a bank to ring up a broker rather than phone round the 30 odd banks in Bahrain and 150 banks in the Gulf, for the best rate for D-marks/riyals.

## Skills

Three money broking firms are now operating in Bahrain, and for the time being this is all the BMA will allow. The first in the field was M.W. Marshall, a London firm, which opened in April 1978. It is best trading is looked upon as a 24-hour a day, seven days a week known for its foreign exchange affair, and for the brokers skills and has been joined by Bahrain had two natural advantages. In terms of time zones deposit broking, and Sarabex, it was located midway between which has carved out a niche London and Singapore. If it is for itself in the Middle East 6.00 a.m. in London, it is currency market. In practice, 3.00 a.m. in Bahrain, 1.30 p.m. however, all three deal in local currencies in international trade. In New York it is 1.00 a.m. and posits, and there is little to do in San Francisco it is 10.00 p.m. choose between them. The night before. In addition, Each of the firms has a low banks in the Gulf are open on capitalisation (Marshall's capital Saturday and Sunday when the tal is BD10,000, for example) major money centres, such as and a majority local shareholder. New York and London, are shut. In R.P. Martin's case the initially this might not be too local shareholder is the Yateem family, one of the largest Bahrain volume falls off noticeably over recent traders. The chairman of the week-end, because, banks Sarabex (Bahrain) and still look to London and New major shareholder is Mohamed York for the rates. But at time Al-Khalifa, who is related to it could become significant as Bahrain's ruling family—both the Amur and the Prime Minister are Al-Khalifas. Another Al-Khalifa, Sheikh Ibrahim bin Hamud bin Abdulla Al-Khalifa, owns 51 per cent of Gulf Financial Services, which in turn been trading actively with banks controls Marshalls (Bahrain). In the Gulf, which often necessitated starting work at 4.00 a.m. to catch the local largest of the money brokers, trade. As the business grew it employs eight dealers and the phone and telex charges occupies an impressive suite of

in Bahrain as easy as in London, New York and Singapore."

R.P. Martin's Bahrain operation is slightly smaller than the other two. It has three dealers to work a seven day week, including the manager, Simon Wright. Unlike the other two, Martin's Bahrain office covers primarily the local market and parts of Saudi Arabia. Business in the Emirates is handled by its affiliate, Emirates Brokers, imperative to be open Saturday and Sunday. Apart from the and has a 20 per cent stake in three brokers in Bahrain, it is as do London stockbrokers, another London broker, Tullett James Capel, with the majority of the shares owned by local interests. Martin's Bahrain office maintains an open telephone link with the Emirates Brokers' office in Abu Dhabi, as well as open lines with its London and Hong Kong offices.

## FOREIGN EXCHANGE MARKET

# Marked potential

## Local

The other two brokers offer much the same service and all of them have direct lines into the active banks. At Marshalls, Christopher White-Thomson and his team of five dealers start trading at 6.30 a.m. with Singapore and Hong Kong, where they get the going rates on Eurdollar deposits and international currencies. They then relay these to about 80 of their clients around the Gulf. Initially, early dealings tend to be in Eurodollars and business in the major international currencies does not get under way properly until the European centres open later in the morning. Christopher White-Thomson's objective is "to make dealing

SOME BANKERS claim that Bahrain may one day become the world's largest foreign exchange market. While such

claims at this early stage can be no more than idle speculation, there is no denying that because of its advantageous time zone and location on the doorstep of half-a-dozen of the wealthiest countries in the world, Bahrain does possess considerable potential as a foreign exchange centre, and the BMA is clearly intent on developing this side of its business.

In order to get an OBU licence, a foreign bank must prove to the BMA that its staff will be "actively engaged" in the business which is written on the books of the Bahrain operation. In practice this means that, among other things, an OBU should have a professional

dealer on its staff, who knows his way around the money and Middle East money flows into London and New York.

Altogether there are probably upwards of 40 dealers on the payroll of Bahrain's OBUs still in conventional currencies. On the deposit side, Eurodollar with the brokers, form the basis of the fledgling local foreign currency and deposit markets. By their nature dealers like dealing; they enjoy "making a deal" so even if there is not a much "natural" foreign exchange business around initially, the dealers are already creating their own market by dealing among themselves. To an outsider this might seem rather pointless, but the business which is written on the books of the Bahrain operation. In practice this means that, among other things, an OBU should have a professional

been active longest in the field, but they have now been joined by other banks who view their OPU as an ideal vehicle for getting into the market.

On the foreign exchange side, the bulk of the business done is in large local contracts—often worth over \$100m. apiece—being dominated in local currencies. As a result, the banks are having to convert a growing amount of local currency payments into dollars, question of location. Foreign exchange markets tend

W.H.

the BMA much of the credit for the "unbelievable improvement" in the local currency market recently must go to the foreign banking community, which has helped build up the trading activity. Although rates on local currencies are not yet as fine as those found on the dollar and European currencies, they are a vast improvement on two years ago.

## Opinions

The depth and sophistication of the markets in local Gulf currencies varies considerably, as do the opinions of local bankers on what they can an cannot do in local currencies. The following opinions are subjective, but they are intended to give some idea of the type of deals bankers in Bahrain are talking about.

The market in Bahraini dinars is small and offshore bank which cannot deal with local residents deal infrequently, as yet, transactions tend to be in the BD 0.5m. range and maturities extend up to six months. Drinking in Saudi Riyals overshadows those in the other Gulf currencies. Trade-in spot rates tends to be in the SR 5-10 range, and on deposits average SR 10-20m. Terms of up to 12 months are common, with occasional dealings as long as three years. The forward market not very large but a few banks are working to develop it.

There is considerable activity in the spot Kuwaiti Dinar market, for amounts up to 0.5m., and in the deposit market transactions tend to be in KD 2-5m. range and up to 12 months. The local Kuwaiti banks' attitude to a forward market in KDS was described by one senior banker

"entirely negative and unspired" and it has been up the foreign banks to try and build up a forward market KDS as well as in the other local currencies. In U.S. Dirhams, spot transactions normally in the BD 2-5m. range and there is limited forward activity. Most of the deposit business tends to be for short maturities and for amounts high as D30m.

A foreign exchange money market does not suddenly emerge overnight in a place like Bahrain. It takes time to develop and it would be wrong to gloss over Bahrain's teeth trouble. First, there is the question of location. Foreign exchange markets tend to develop best in countries with

CONTINUED ON NEXT PAGE



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# Presence borne of necessity

**THERE ARE** around a dozen inflated office rents and staff this area. The Union Bank of Switzerland's Bahrain office, for example, doubles up as the Kleinwort's business in the Gulf, and it has also been prominent in arranging ECOD finance for wealthy Arab investors in pipelines in Algeria and Iran. So far Kleinwort's is the only British accepting house to have set up in Bahrain, though Anthony Gibbs does run a specialist pension service locally. The Swiss banks and invest in Swiss-based investment funds, such as Schroders and Morgan Grenfell, are active in the Gulf as a regional financial centre, but when it comes to fund management and advice no bank with a local representative office is Barclays Bank International, and it is deliberately keeping a low profile because of its problems with the Arab Boycott office.

about Bahrain's possibilities. Similarly, housing costs have risen across the shot up, with a bank representative having to pay around £18,000 per annum to rent a three-four bedroomed villa. Many of them had been in three-four bedroomed villa. In Beirut before and most privately addition to these problems the admit that, while Bahrain has local representative community plenty of potential as a money has been upset by the Bahrain trading centre, it will be a long Monetary Agency's decision to time before it can match charge them a \$5,000 yearly fee. Beirut's advantages as a Middle East is the principal of the matter East listening post. The Lebanon rather than the actual sum was always a good source of information. It had a daily banks. They argue that this English language newspaper, is the first time any financial two in French and a host of Arabic newspapers. Until the civil war disrupted life, it was a precedent. The BMA's answer is that the prime purpose of the fee was to slow down the number of banks opening offices, which is aggravating the shortage of prime office space and putting further pressure on local services.

Consequently, while Bahrain is proving a useful base for servicing the Gulf, it is unlikely to attract anywhere near as many banks as did Beirut where, in its hey-day, there were upwards of 70 representative offices. Hardly any of them are operating now, but some may well be reactivated when peace eventually returns to the Lebanon.

Running through the names of the major international banks who maintained Beirut representative offices there are many familiar names missing in Bahrain, such as Deutsche Bank, Morgan Guaranty, Credit Lyonnais, Bank of Tokyo and elsewhere in this Survey. Located halfway down the Gulf, it has good air connections with European and the others are waiting to see how Arab capitals, and, compared the network of Mid Eastern centres with Iran or Saudi Arabia, its developing before putting down phone and telex facilities are new roots. Of the representative offices put it, "Bahrain is the best of a bad bunch." It provides a Europe. Two of the top three good base from which to service German and Swiss Banks have the Gulf and, as more banks open offshore banking units, Kleinwort Benson make up the will undoubtedly become a more British contingent. Interestingly, two Australian banks, and Saudi Arabia do not encourage foreign banks, it was a toss-up between Bahrain and the United Arab Emirates.

## Advantages

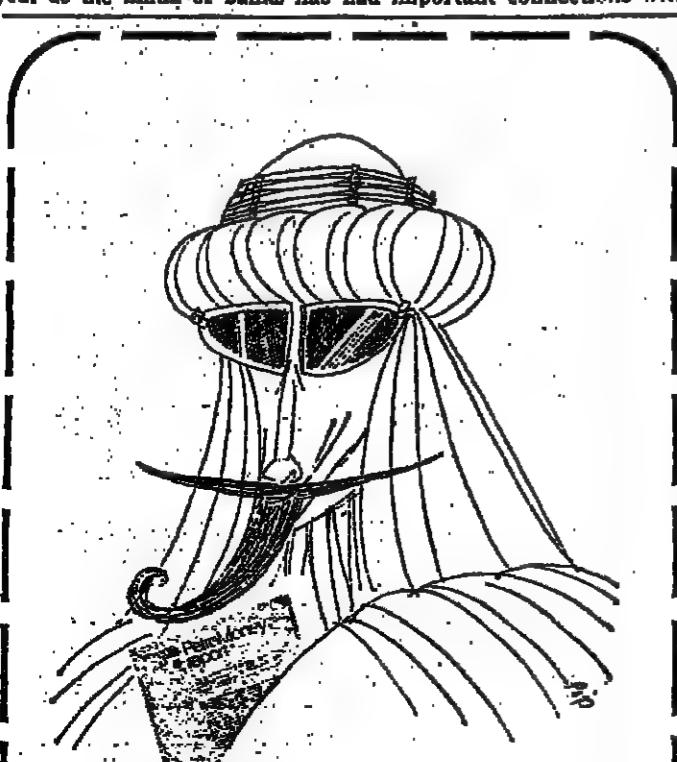
Bahrain's advantages are well rehearsed elsewhere in this Survey. Located halfway down the Gulf, it has good air connections with European and the others are waiting to see how Arab capitals, and, compared the network of Mid Eastern centres with Iran or Saudi Arabia, its developing before putting down phone and telex facilities are new roots. Of the representative offices put it, "Bahrain is the best of a bad bunch." It provides a Europe. Two of the top three good base from which to service German and Swiss Banks have the Gulf and, as more banks open offshore banking units, Kleinwort Benson make up the will undoubtedly become a more British contingent. Interestingly, two Australian banks, and Saudi Arabia do not encourage foreign banks, it was a toss-up between Bahrain and the United Arab Emirates.

Nevertheless the logic behind and the Bank of New South sitting a representative office in Wales, have recently opened Bahrain is not quite as obvious, reflecting the increasing as it is for an OBU. Since most volume of trade between the of the bank representatives Gulf and Australia. The most spend over 50 per cent. of their notable absences are the time travelling outside Bahrain, Japanese and Italian banks. other factors play an important role. While all of the representatives part. On a rough estimate it takes in Bahrain spend part of costs £150,000 per annum to run their time maintaining contact a representative office (two with their local correspondents, expatriates, and three local each bank sees its role slightly staff), and costs have been differently. The Swiss banks, escalating rapidly over the past for instance, have traditionally year as the influx of banks has had important connections with

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## FOREIGN EXCHANGE MARKET

CONTINUED FROM PREVIOUS PAGE



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## Limits

Another factor limiting the growth in the market is the conservative allocation of dealing limits by head offices to their own OBUs. This is understandable after the foreign exchange losses arising out of the Herstatt collapse and Lloyd's 'Lugano affair.' Head offices are clearly concerned lest their man in

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# A special relationship

AS A SMALL and economically the sphere of Saudi influence Bahrain really lies in the oil vulnerable island, Bahrain has once the British presence was sector.

had little option but to come ended and independence under the protective wing of its declared in 1971. Since then the powerful neighbour Saudi relationship has evolved as Bahrain's own economic support of Saudi Arabia is development has taken shape an essential pre-condition of and—more important—as Saudi the island's stability. The Arab's economic muscle in Bahrain know this, and so do the Saudis. But neither side the quadrupling of oil prices it chooses to highlight this dependence has been to make Saudi aid is discreet.

Meanwhile, the relationship between the two governments—or rather the two ruling families—is an exceptionally close one. The ruling Al Khalifa family in Bahrain is descended originally from the same tribe as the Saudi Royal House and in a region where ties of kinship count for much, this is an important factor.

The close relationship between Bahrain and Saudi Arabia was facilitated by Iran's withdrawal of historical claims to Bahrain in 1969. This effectively placed the island within

Bahrain's own oil production is very small. In the first six months of this year it has averaged 57,000 b/d. As the flow from its own fields weakens Bahrain will depend increasingly upon oil coming from the offshore Abu Saafa field.

This is shared jointly with

Saudi Arabia under an agree-

ment established with the late King Faisal in 1972. The 50/50 arrangement was considered a "generous gesture," since the Saudis could well have pressed a more substantial claim to this offshore field. It has a capacity of around 60,000 b/d.

## Vital

Of course this is a mere drop in the ocean so far as Saudi imports (upwards of \$400m.) are re-exported to Saudi Arabia. Arabia's overall capacity is concerned. But for Bahrain it is vital. The Abu Saafa field provides some \$10m. a year at current prices. What is more,

the Saudis have been at pains to maintain production during the earlier part of this year Nevertheless, in the past two months the heavy, high sulphur years of sharp Saudi production cut crude was finding new cutbacks, the Bahrain refinery buyers on the world market has been kept at near capacity, thus ensuring a healthy flow of exports from what is still considered an old but very good

"swing" refinery.

All the same, both to balance the budget, carry out necessary development projects and manage the payments situation Bahrain also relies upon fixed funding. Here again, Saudi Arabia is the main supplier, followed by Kuwait, Abu Dhabi and to a lesser extent Iraq. The sums involved are rarely known.

Occasionally there are announcements which give some clue as to the extent of assistance. When King Khalid visited Bahrain earlier in the year he promised \$100m. towards the island's housing plan. (Kuwait has also been generous in extra budgetary support for housing and education.) King Khalid's visit was also the occasion for Caltex's share in Aramco and amounts to something under \$1m. a year.

## Discreet

If either of these discreet

Saudi means of economic sup-

port ended Bahrain would need

to ask for more substantial

dependent on crude pumped from Ras Tanura 94 miles away on the Saudi coast. This crude is Caltex's share in Aramco and

is a commercial arrangement.

Riyadh looks anxiously a causeway linking the island things in Bahrain with the Saudi mainland.

This latter scheme, which will cost \$300m. financed by Saudi Arabia, is both the most controversial and potentially the most significant. Those in favour of the causeway project argue something like this: "Bahrain's economic future is intimately bound up with that of Saudi Arabia. The eastern province is the area selected by the Saudis for their major industrial developments, the proposed port and industrial zone of Jubail alone could absorb billions of dollars over the next ten years.

The spin-off from this expenditure will be felt by Bahrain. Bahrain already has or is developing the banking, legal and leisure services which Saudi Arabia neither has nor wants. Bahrain will thus become to Saudi Arabia as Hong Kong is to China."

The economic spin-off from the causeway is not denied by its opponents. But the critics fear the political and social consequences. They argue that this will enable the Saudis to control Bahrain more tightly. The never publicly stated—that Saudis have given their k

ing to Bahrain's scheme to develop offshore banking, promotes itself as a fine centre. But those who strayed away expected the Saudi move to ban alcohol is denied in Bahrain. But the mere fact that people should fear a move towards prohibition illustrates the degree to which there is belief that the Saudis are capable of doing something more than casting looks of moral disapproval from across the waters of the Gulf.

It is no secret in Bahrain

## Client

But it would be wrong to the impression from all that Bahrain plays a client role. The close relationship between the two ruling houses in anyway prevent this. He does Saudi Arabia realise. Its own interests are best served by ensuring the economic political well-being of Bahrain.

By the same token Bahrain realises that without Saudi port it would be both politically and economically vulnerable.

Thus it is assumed—the spectre of hundreds of Saudis spreading down the causeway at the week-end to escape from puritanical liquor-dry Saudi Arabia is contrasted with Saudi Government pressures on Bahrain to ban all liquor. Such a move to ban alcohol is denied in Bahrain. But the mere fact that people should fear a move towards prohibition illustrates the degree to which there is belief that the Saudis are capable of doing something more than casting looks of moral disapproval from across the waters of the Gulf.

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## Bahrain

### The world's bank

Bahrain's Offshore Banking Units—OBUs—have made the island a centre of international attention.

The Bahrain Monetary Agency was set up in 1973 to act as a Central Bank for Bahrain. Its most important move to date caught the world's financial headlines in October 1975—when it announced Bahrain's offshore banking scheme.

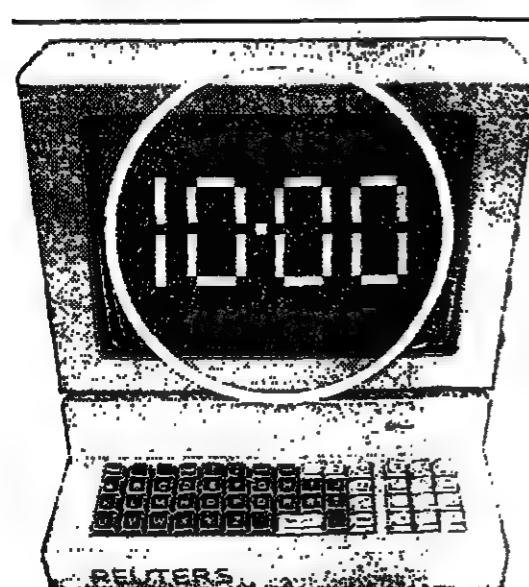
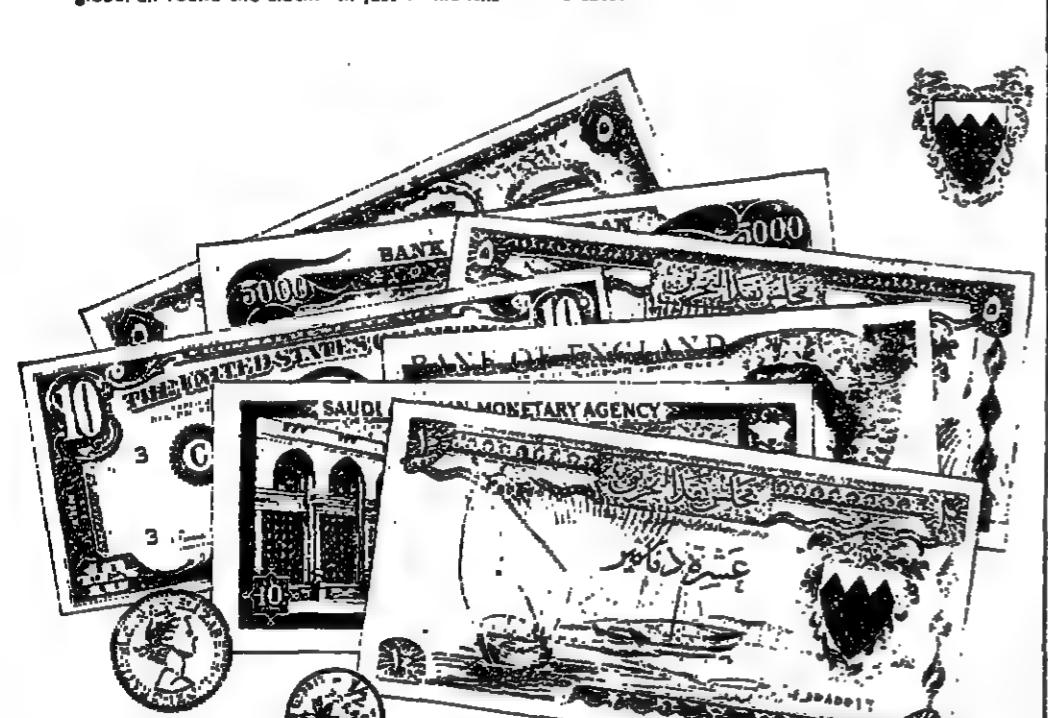
Already some 25 of the 32 major international banks so far granted licences are doing business out of Bahrain all over the globe, all round the clock. In just 11 months

the project has created a new financial centre, dealing in all major money markets.

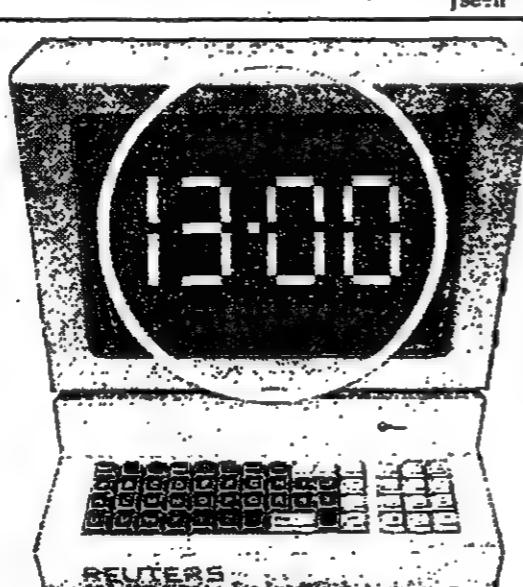
Bahrain's geographical position—and time zone—give the State natural advantages as a money centre.

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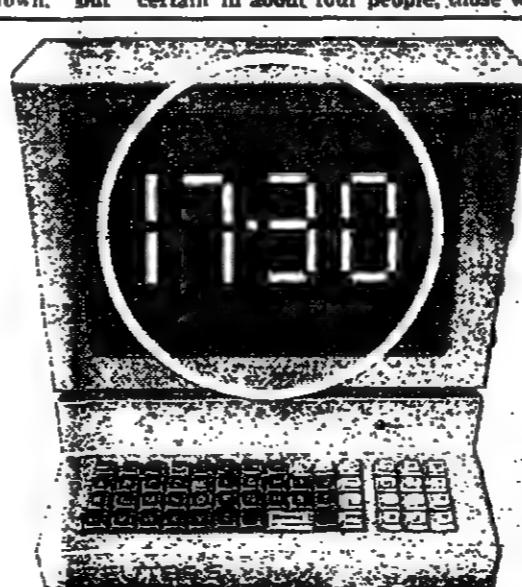
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Jan 1 in 1976



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## The mobile revolution

THE LIFE and prospects of the Gulf Air, which is now in its second year as a fully-fledged international airline. Owned by Bahrain, Qatar, the United Arab Emirates and Oman, the airline has nevertheless been measured in years broken by lengthy periods of leave; Oman, the airline has nevertheless been less decided to keep its headquarters on the old RAF base at Muharraq and is spending heavily on new office, residential and training accommodation. A training and office complex costing BD1.4m. is currently inviting contractors to pre-qualify and a high rise block of 182 flats for some of its 3,500 staff has been designed.

## Fleet

If one can leave Bahrain after a late breakfast and arrive in London in time for lunch—or in winter, traffic in London permitting, in time for pre-lunch drinks—exile is hardly the correct term for a working stint in the Gulf. Sadly the Concorde service has been reduced to once a week, leaving Bahrain on Tuesdays, for it rapidly became popular with the wealthy and those on generous expense allowances. But 14 of the world's major airlines pass through Bahrain's international airport on the island of Muharraq, which is linked to Bahrain itself by a newly resurfaced four-lane causeway.

First opened in 1971, the Muharraq airport was, and still is, one of the most modern and busiest in the Gulf. Last year on average 40,000 passengers came and went and a little over that number of transit passengers were also looked after. Aircraft movements roughly averaged 1,100 a month during the year, and the increase in air freight handled was such that the air cargo authorities had to close the airport to incoming air cargo for two weeks after the end of Ramadan to clear the backlog built up in that month.

## Forward

Expansion plans scheduled for the late 1970s have been brought forward because of the increase in planes, goods and people handled. It is planned to extend the western end of the terminal to add 80 per cent to its capacity. A presently unused air bridge will be moved across so that passengers can disembark without suffering too much from Bahrain's humid climate on first arrival. There will be new and better VIP facilities in the extension, as well as a larger transit lounge with a duty-free shopping area which hopes to rival that of Dubai. Already thought is being given to a further expansion at the eastern end of the present airport terminal; stage two also gradually taking over the role of the Lebanon as supplier staff planning and management.

The principal airline to Gulf states, which provides a liaison for the Gulf States own airline, is the Gulf States own airline, business.

The management of Gulf Air, now mostly Arab nationals, is currently concentrating on staffing up to the requirements of an international IATA standard airline (Gulf Air is not an IATA member). Its main commercial preoccupation during the coming year is going to be to increase the density of its service between the Gulf and Europe. At present the airline flies to London, Paris, Amsterdam and Athens, and it would very much like to add Rome and Frankfurt to its schedules. A new holiday route, to Larnaca in Cyprus, has recently been inaugurated and hopes to rival that of Dubai. Already thought is being given to a further expansion at the eastern end of the present airport terminal; stage two also gradually taking over the role of the Lebanon as supplier staff planning and management.

To achieve this at the same time as the organisation is gradually being taken over by Arab nationals—most of the top jobs are now held by Gulf or

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The management of Gulf Air is preparing around 270 meals (the crew must eat too) in 20 minutes.

At the end of September this year around 105,000 of the 300,000 passengers carried over the past 12 months were on the new Tri-Star planes. Estimates for the coming year suggest that Gulf Air will be carrying over 1m. fare paying passengers.

Gulf Air's revenue for the fiscal year 1976, ending September, was around the BD30m.

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# A dry dock for the Middle East

THE FIRST Pan-Arab industrial venture, the Arab Shipbuilding and Repair Yard (ASRY), looks set to start operations in the second half of next year: some nine years after it was first mooted, and four years after the project was given the go ahead by the OAPEC Ministerial Council.

However, even before the first very large crude carrier (VLCC) docks at Bahrain, the latest indications are that it could be many years before the yard is fully employed.

This is because a serious overcapacity of shiprepair facilities in the Gulf looks inevitable if Dubai and Iran press ahead with plans to build VLCC repair docks of their own. Lacking any facilities at all at the moment, the Gulf could in a few short years have six docks capable of handling VLCCs.

Arab Shipbuilding and Repair Yard Marketing Services (ASRYMAR) which, as the name implies, is responsible for marketing the Bahrain facilities world wide, is in no doubt that there will not be enough business to keep all the yards fully occupied. The result is that the docks at Bahrain, Dubai and Bandar Abbas may well be locked in destructive competition, which will force them to draw heavily on the treasures of their respective owners and will do nothing to help political relationships in the Gulf.

The first precise indication of market prospects for the yards derives from a detailed study commissioned by ASRYMAR. This has examined traffic flows in the Gulf during the first half of this year involving oil tankers over 40,000 dwt.

According to Mr. Gifford Rossi, chairman of ASRYMAR, within OAPEC was always projections for 1978, 1984 and 1989, indicate that only about 50 per cent. of the total demand for repairs in the Gulf is likely to be from VLCC's. Some 30 per cent. would be in the 70-170,000 dwt. category and 20

per cent. between 40 and 70,000 dwt. This will mean a highly competitive situation and the development of a buyers' market. What is needed is some way of consolidating the shiprepairs activities of Arab interests," says Mr. Rossi. At the moment, there is no sign of any move in this direction. Achieving a modus vivendi between the three sets of facilities, or better still the abandonment of at least one of the rival projects, will be a highly delicate matter of political negotiation, whose path would certainly need to be smoothed by an improvement in general relations between the parties. In any case, a major complication is the fact that the three yards are being built more for reasons of national prestige than commercial benefit.

ASRY's chances of survival in any war of attrition cannot be in doubt since it is backed by seven powerful members of OAPEC — Bahrain, Saudi Arabia, Kuwait, Libya, Iraq, Qatar and the United Arab Emirates. Its \$300m. capitalisation is fully written up and the yard starts with \$50m. working capital. It also has the great commercial advantage over the yards in Southern Europe and Singapore, which are its nearest rivals for VLCC traffic, in that it will not be required to service any loan debt nor to make any commercial return on capital employed. Its sponsors have no expectation that revenue will match operating costs for many years.

However, the project's attraction when it was first discussed within OAPEC was always political, representing as it does a "downstream" movement into the oil transport industry. However, in 1968 when a memorandum detailing the project was first discussed within OAPEC, it also seemed that the yard's

## commercial prospects might be

excellent. With the closure of the Suez Canal it looked inevitable that a large number of ports. The dry dock's measurements will be 375 metres by 75 metres and its facilities will provide high-pressure fresh water, gritsweeping, gritblasting and painting. Equipment will be installed for providing propellers, tail shafts and rudders. While the dock will be served by cranes with lifting capacities of 15 and 100 tons, two floating cranes will be on site one with a lifting capability of 200 tons.

A 35,000 dwt tanker is being designed to operate as a tank cleaning station capable of receiving under a continuous segregating system slops, dirty ballast and tank washing water at a rate of 1,000-1,500 tons an hour.

Some 1,500 South Koreans are involved in constructing the yards, and many of these are being trained to form part of the labour force when it becomes operational.

## Europeans

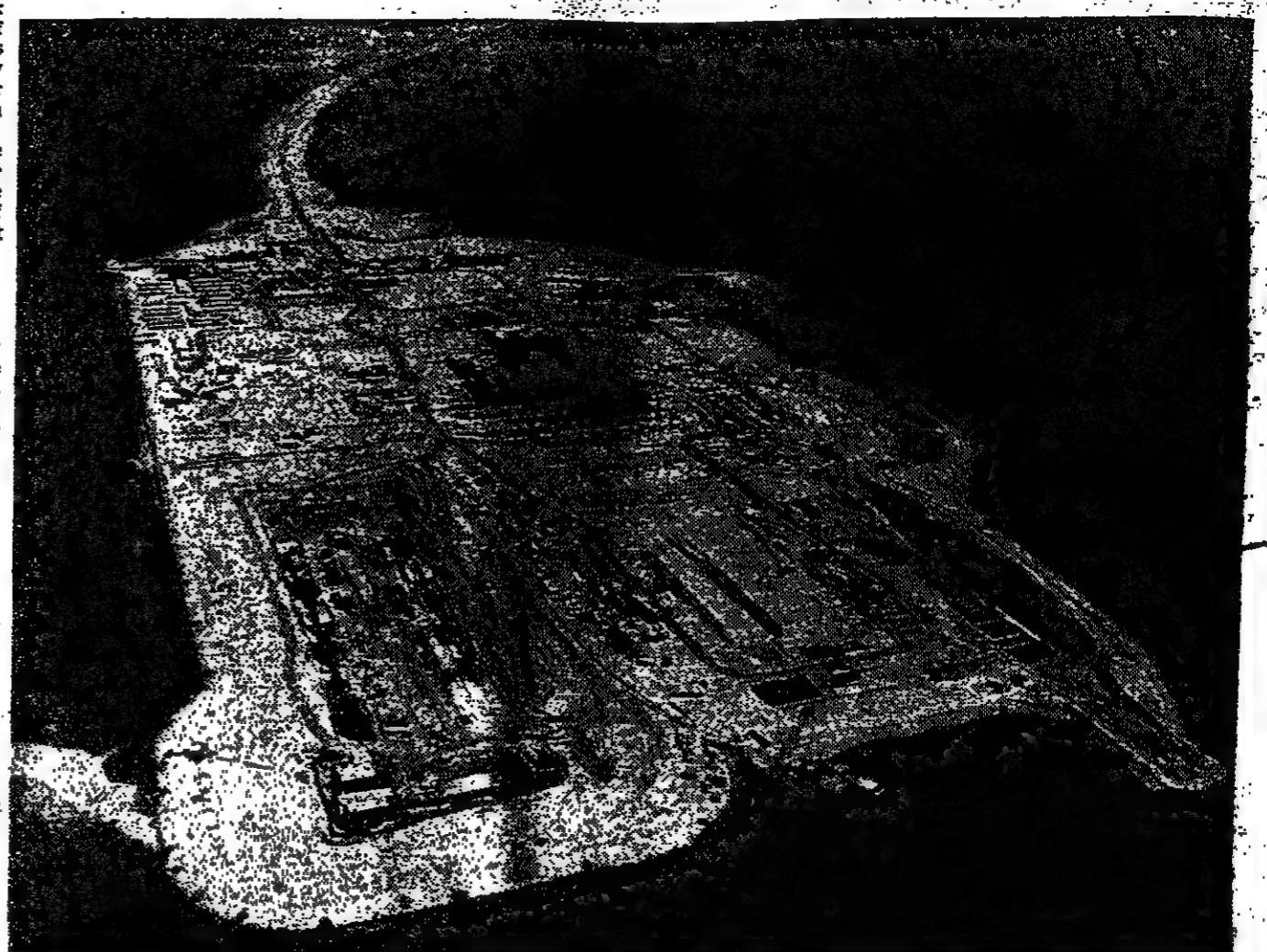
Estimated labour requirement is about 1,500, and although the aim is that as high a proportion as possible should be Arab, initially little more than 10 per cent. is likely to be indigenous. Virtually all of the managerial and supervisory jobs down to foreman level will be filled by Europeans. The general manager is Mr. Machado Lopes, formerly of the Setenave yard in Lisbon.

Construction is now under way on the 500,000 square metre site, which is on land reclaimed from the sea and connected to the mainland by a 7 kilometre causeway. The site is at the southern end of a natural reef which forms the eastern boundary of a substantial tidal inlet. In the nearby deep-water area of Port Sirte are tanker berths serving the Bahrain Petroleum Company refinery and the jetty of the Aluminiun Bahrain smelter.

Mr. Rossi says that strong interest in the yard is already being shown by tanker operators, and some have even tried to make firm bookings. These are not yet being accepted, but an agency network has been set up and ASRY now has representatives in the U.K., the U.S., France, Benelux, Norway,



*South Korean workers preparing the site for the dry dock, which is shown below the course of construction.*



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*Do it in 100s*

Michael Donne reports on plans for a second generation supersonic airliner

# A successor to Concorde

WHEN THE Ministers in charge of the Anglo-French Concorde programme meet in London next Tuesday, they will discuss the long-term possibility of developing a second-generation supersonic airliner, and may authorise preliminary studies for such a venture. Such a decision, if taken, need not cause concern that vast new expenditure is about to be committed before even all 16 Concordes so far authorised have been sold.

First, any second-generation supersonic airliner—often referred to as the Advanced Supersonic Transport, or AST—is still a long way away. It will be perhaps as much as 15 years before it ever enters airline service. Even Concorde, which formally began with the Anglo-French treaty of November, 1962, was preceded by several years of discussion and research, so that it has taken nearly 20 years to get from conception to airline service.

Secondly, there is no doubt at all that the AST, when it comes, will be a tripartite development, with the U.S. industry as much involved as the U.K. and French, with perhaps also other countries on the Concorde and as far ahead as Japan.

A third factor is that no matter how much preliminary discussion there may be about the AST, it will certainly not be built until all the Governments and manufacturers involved have established clearly that a market for it exists. No one is going to repeat the mistake of launching upon such an expensive venture without the guarantee of enough firm contracts to make it commercially worthwhile.

Thus, it seems highly unlikely that anyone—either Government or manufacturer—will commit themselves to the poss-



An artist's impression of a possible Advanced Supersonic Transport, by McDonnell Douglas of the U.S.

## Acceptable

Estimates of the possible market for Concorde vary widely, from no more than 20 aircraft through to a possible 50 in the 1980s, depending on whether demand does improve over the next few years, and further aeroplanes are ordered beyond the 16 already authorised by the U.K. and French Governments.

# COMPANY NEWS - COMMENT

## Satisfactory start for Lake & Elliot

THE UPLIFT in activity in the engineering industry forecast to take place in the second half of 1976 has not yet reached the markets of Lake & Elliot, but a satisfactory start has been made for the new year, says the chairman, Mr. Peter Lake.

Although the year to July 31, 1976, was not an easy one, the group continued to develop. As reported on October 2 pre-tax profit increased from £1.5m. to £2.0m.

In the last quarter the order intake declined somewhat in line with general trends and total output, and export sales in particular, were adversely affected by the strike at Cockburns. Nonetheless, exports increased from £2.49m. to £3.18m.

Cockburns is now starting to operate satisfactorily in spite of the decline in the shipbuilding industry, but is not expected to make a positive contribution to results until after the next interim stage, says Mr. Lake.

An analysis of turnover (£18.2m.) against net profit (£5.8m.) and profit in percentages shows engineering 63 (67) and 23 (42); and foundry 37 (55) and 73 (38). Exports were derived as follows (omitted): Europe £1.254 (18.87%); America £1.254 (18.87%); Africa £1.174 (11.01%); Asia £2.111 (15.57%); Middle East £742 (13.35%); Australasia £1.6 (22.61%).

The 1976 rights issue virtually eliminated UK interest charges in the second half of the year, and in the long term provides a springboard for group expansion, says Mr. Lake.

Developing plans amounting to £1m. are now under consideration for the next four years, mostly for expenditure in the foundry complex.

Following reorganisation in two main divisions—steel and value—sales forces have been strengthened and have achieved further penetration at home and overseas.

Meeting, Churchill Hotel, London, W., November 26, noon.

### • comment

Yielding 13.2 per cent. and with a PE of only 3.8, Lake and Elliot's share price is still firmly locked into the engineering sector at 40p, though it did rise 4p on Friday. At this level the price is taking account of slack demand in the engineering industry and the fact that Cockburns is not making a positive contribution. But there are bright spots to the accounts, namely the wiping out of the net overdraft position following the recent results, improving export position and the fact that founders now account for three-quarters of the pre-tax profit. With ample dividend cover, it would not take much to lift the share price, given any recovery in the engineering activities.

Net assets per share fell from

### BOARD MEETINGS

#### FUTURE DATES

1st November	London Rubber
2nd November	Ireland
3rd November	London
4th November	Edinburgh
5th November	London
6th November	London
7th November	London
8th November	London
9th November	London
10th November	London
11th November	London
12th November	London
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23rd November	London
24th November	London
25th November	London
26th November	London
27th November	London
28th November	London
29th November	London
30th November	London
31st November	London

TO-DAY

INTERIM - ABERDEEN INVESTMENTS

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SCOTTISH ORION INVESTMENT COMPANY LTD.





# FINANCIAL TIMES SURVEY

Monday November 1st 1976

Just in Time

# The Travel Industry

When the Association of British Travel Agents convention opens today in Athens the mood is likely to be a mixed one.

Although some areas of the travel business have been hit very hard, the overall situation for the industry is better than most people had expected.

on economic circumstances moment comes to some extent within the U.K., and particularly either from previously accumulated resources or in cash that

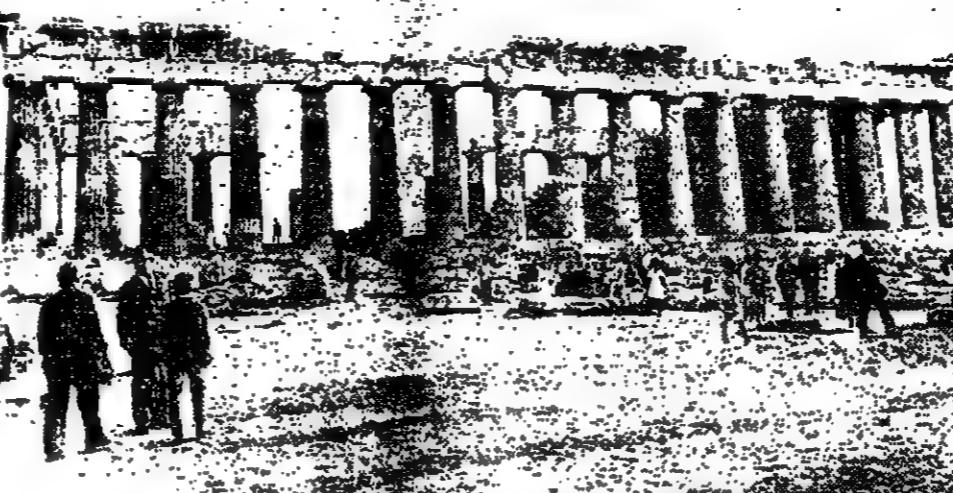
Over the past decade a subtle but important factor seems to have entered the holiday TV. Whichever the case, market. The annual-break was traditionally regarded as an gone or been alarmingly reduced or when the state of the car, TV or washing machine becomes too bad to be ignored, then the resources can no longer be diverted.

## Tempting

It is always tempting to be pessimistic about the prospects for the travel industry, since the industry itself is so heavily populated with optimists, or at least was. A season rarely started without talk of growth, and when this growth failed to nearer 8m. than the 10m. it topped in 1973. Some aspects of the market in particular have shown themselves to be the realists if not the pessimists. It is arguable that the Thomson masterstroke was not getting involved in wide-bodied jets, however tempting this may have seemed at the time, and keeping capacity down in 1975 and 1976 in spite of pressures to do otherwise. Cosmos too, whether due to decisions taken in Bromley or Lichtenstein, has kept capacity within bounds and done things which provoked considerable irritation at the time, like laying off staff and cutting back agencies, but which have contributed to its continued presence as No. 2.

There may have to be a great deal more of that realism for a year or two if the major operators and airlines are to survive. Inevitably there will be a great deal more of that realism for a year or two if the major operators and airlines are to survive. The whole basis of ABTA's strength lies in the fact that money spent at the end of the year is being spent at the beginning of the next. This provides considerable room for growth.

For the moment, however, the members of the Association of British Travel Agents are preoccupied with other matters.



The Acropolis—a perennial attraction to tourists in Greece.

such as bonding, have been will get a little waspish, ABTA added since. As present pres-members generally seem to be having a spell of industrial "It has worked. We even managed to handle the Clarksons collapse and the customers have now got their money back."

It is interesting to note that whatever the beneficial effects of Stabiliser it is clearly which is of considerable public interest, is not being opened to the media. Doubtless the question of how the public are to be treated in the future is regarded at too important for them to have access.

## Debate

Linked with the Stabiliser debate is the question of resale price maintenance. RPM in the travel industry has been crumbling lately and the general view is that it will probably disappear completely soon, either thanks to outside pressures, or simply because the tour operators in particular will abandon it unilaterally. The implications of this on trading will be discussed elsewhere, but it has a direct bearing on the question of Stabiliser. There must be some doubts over the willingness of ABTA members to rescue the clients of an ABTA member company which has driven itself into difficulties by over-enthusiastic discount trading.

The arguments in favour are Stabiliser are that it insulates the travel industry in particular from competition, and thus arguably the consumer may be prevented from getting better service from new blood. It is said that the public is now protected both by bonding and by the Air Travel Reserve Fund. The final argument is that if there is a need to protect the public further from disreputable traders then agents could be licensed, in the same way as pubs and supermarkets get liquor licences.

ABTA has a habit of tearing itself during the convention period, but of emerging fit for further fights. Whether it can do so this year remains to be seen, but with 2,500 British travel industry personnel in Athens for a week there could little doubt that the discussion be a lot of action.

This Survey was written by Arthur Sanderson

hard core of the business surprisingly resilient.

It would be tempting to say that this resilience, once demonstrated, is likely to be a permanent feature, but that may not be the case, and there is a danger of long-term damage being done. Inevitably there will be a great deal more of that realism for a year or two if the major operators and airlines are to survive.

The whole basis of ABTA's strength lies in the fact that money spent at the end of the year is being spent at the beginning of the next. This provides considerable room for growth.

being questioned as a result of up the business within one year, recent moves on the political or have the Government do it

front. There are some who suggest this may be the last contention to be stayed by the last association in its present form.

The result was Operation Stabiliser. In effect this is a mutual guarantee scheme. Members of ABTA trade only with other members. In other words

ABTA retail shops only sell the products of ABTA tour operators and in return the tour operators only sell via ABTA outlets or direct to the public. If any members gets into financial difficulties the other members rescue his customers.

Membership involves a measure of financial scrutiny.

The Government of the time was delighted with the scheme and it seems to have worked, although added sophistication,

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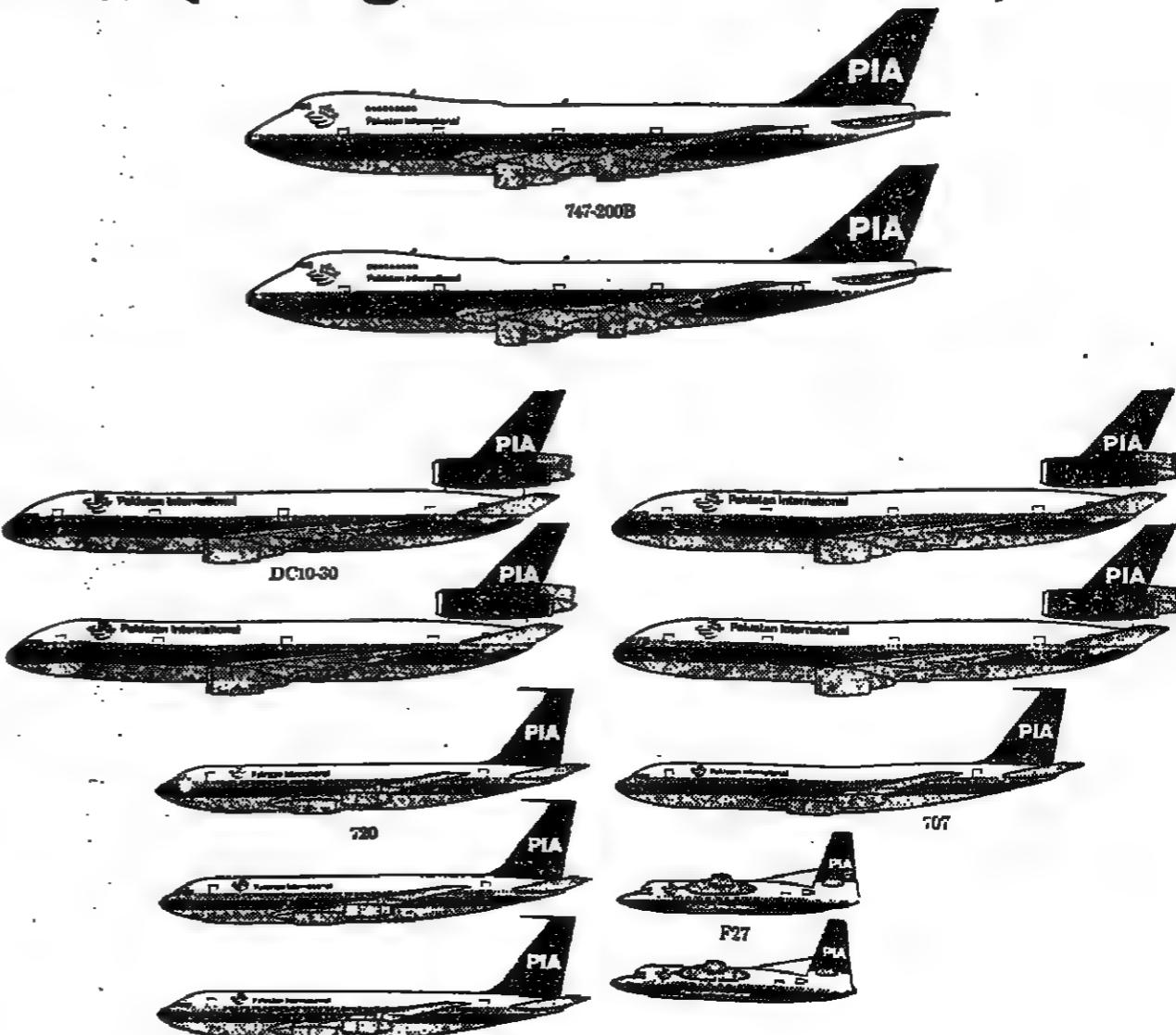
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Duty is Paid

# Airlines get back on course

**H**INGS ARE beginning to look better for the world's airlines. In Britain both British Airways and British Caledonian are talking again in terms of better financial performance, and in America one or two companies are even now, owing their way towards the 10 per cent. return on investment which the Civil Aeronautics Board uses as a target when it assesses the viability of the industry.

What has happened is that the airlines are learning to live their days of overcapacity. It must be remembered that the present

generation of wide-bodied jets were conceived almost as far back as the never-had-too-good market will play, and they were certainly ordered by the airlines when the charters showed air travel for the growing in size. The British travel industry will recall that the days when Court

was getting into the Star game.

Suddenly the marketing scene changed. Fuel prices soared,

market was glutted, Europe

and North America were hit by

unemployment, and there was

an almost universal fall in the

disposable income of both

tourist and business travellers.

The airlines were left all

alone to go.

Against this background,

attacks on aggressive marketing

by State airlines such as British

Airways are almost naïve.

It found itself with jets it really

no longer needed, and was thus

forced to sell the seats, some

now either taxpayer or the

traveler had to pick up the bill.

This is a terrible over-simplification, of course, but it illustrates the divergence of view and the difficulty that the two sides will have in meeting half-way. In backing up their case the Americans point out that it is their country which generates the major part of the custom between the U.K. and the U.S. (by about five to one) and that on this basis Britain gets more than her fair share.

In Europe the "pool" system of airline co-operation is almost universal. Under this system the airlines share all receipts on a particular route, regardless of the airline chosen by the passenger. The shares are not necessarily equal, but there is nonetheless a share. This practice would be illegal in the U.S. and it is the concern that Britain is trying to introduce some sort of pool on the North Atlantic that is most worrying the American authorities.

Part of the reason for the even greater enthusiasm for airlines to make money these days is that they need some fat in order to buy new equipment in order to keep the aircraft building industries of both

sides of the Atlantic in existence.

As the British are well aware, particularly after the Concorde experience, there is little enthusiasm for Government to spend money supporting industry, even if that industry is state-owned. In the

## Agents

CONTINUED FROM PREVIOUS PAGE

taken away much of the cream, and the strain is beginning to tell.

Small agencies have little room for cost trimming. In order to retain ABTA membership a retail outlet must have at least two trained staff and have acceptable standards of accommodation. Part-time staff are not allowed.

Travel agents therefore feel themselves in no condition to deal with the change in business, which might be brought about by the abandonment of Stabiliser (see introductory note) or the ending of resale maintenance. These agents would, many of them lead in the intervention of the travel business, and perhaps to the extension of direct selling by the airlines and major operators.

A discussion paper prepared for ABTA by consultants Robertson Parker and Associates suggests that some at least of these years may not be justified. It is argued that the ending of Stabiliser and RPM would split ABTA into two voluntary bodies, one of them for agents and the other for wholesalers. Neither would be able to compel membership as a condition of trading.

The consultants feel that major retail chains outside the travel business would not be tempted into it. The market was too sluggish to be appealing, was already over-supplied with outlets, offers little in the way of bulk-buying opportunities and requires too much specialist knowledge. But there were other threats.

agreements so that each U.S. the attitude is the same, having to turn to Government for support has received a very cool reception.

The British are complaining in practice the Americans have got the better end of the deal: that Pan Am and TWA carry more passengers than British Airways and that there ought to be a deal-over capacity rather than carriers. As an indication of a determination to enforce this policy the U.K. has indicated that it will instruct airlines coming to Britain to limit their capacity, regardless of what the Bermuda agreement says.

The reason why the two sides have not been able to see eye to eye — and although they are no longer shouting at each other in public the private negotiations are by all accounts going very badly — is that there is a basic difference in commercial and political philosophy. The British believe that the U.K. airlines must make money and that the best way of doing this is to reduce capacity by mutual agreement to a level where the number of seats offered and the number of passengers buying is more evenly matched.

The Americans want their airlines to make money, but feel that the best way of doing this is to let market forces have their way. In the end the weaker companies will fall away and those that remain will make money.

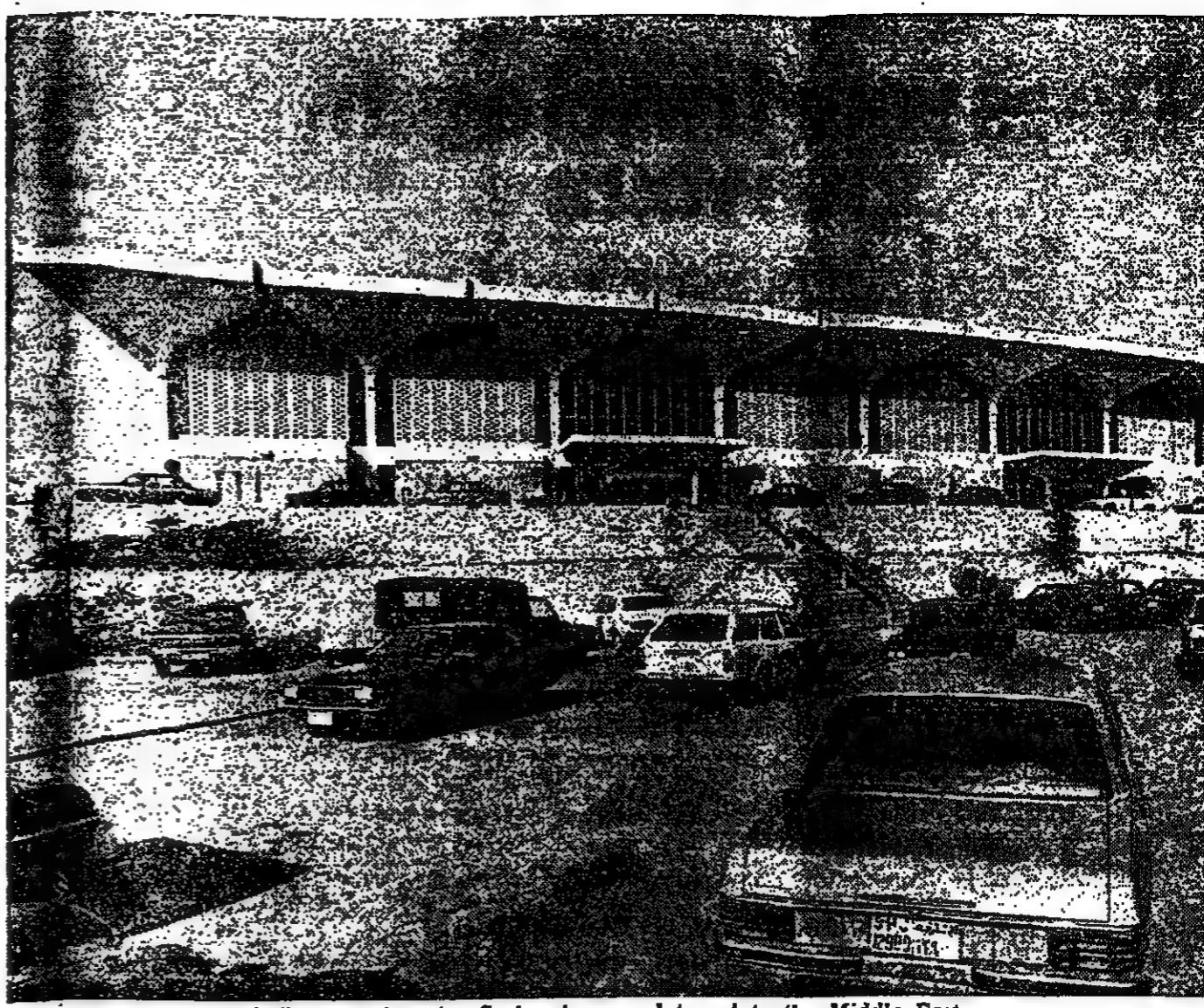
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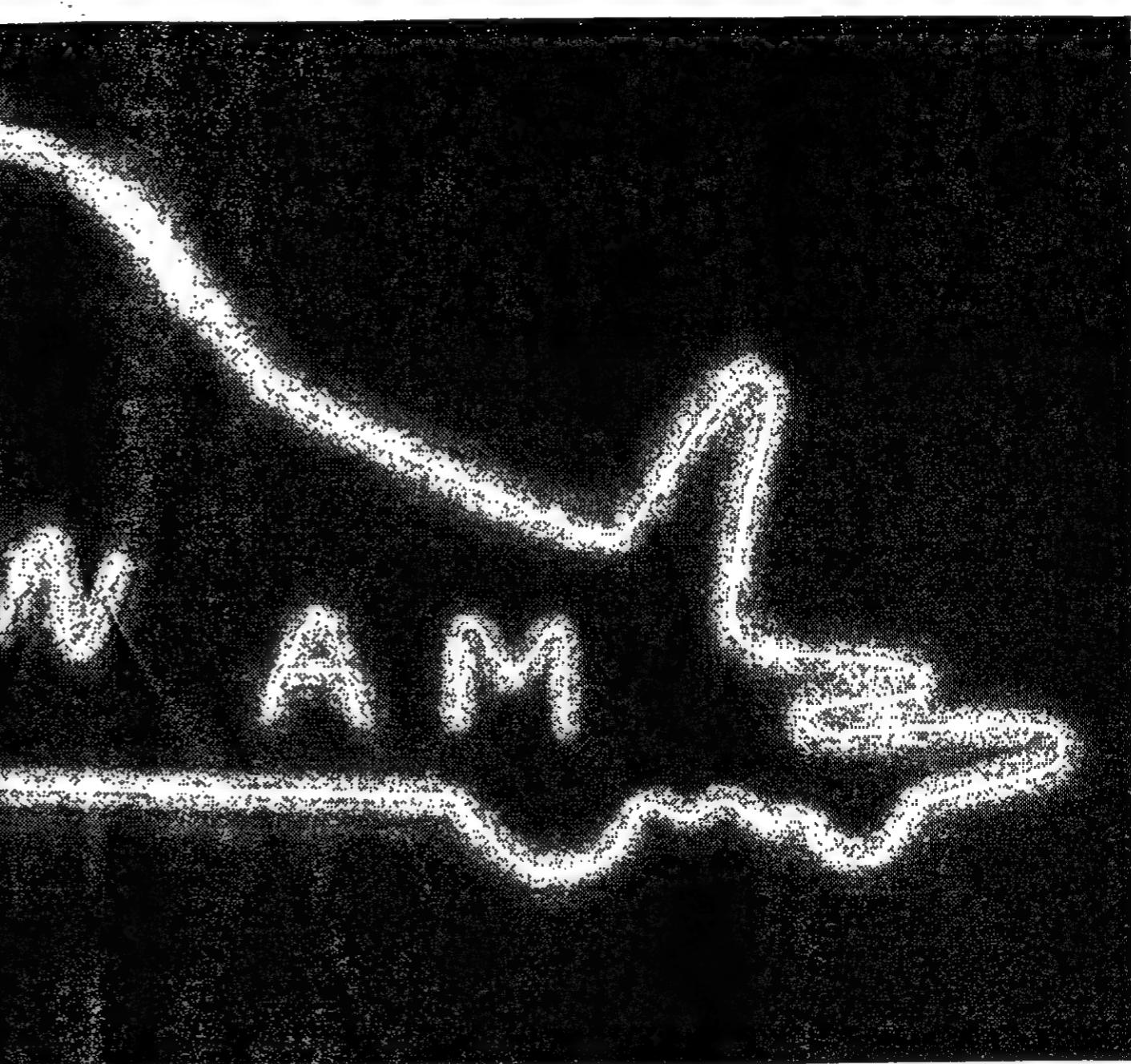
As the British are well aware, particularly after the Concorde experience, there is little enthusiasm for Government to spend money supporting industry, even if that industry is state-owned. In the



Dubai's new airport, offering improved travel to the Middle East.

## Maintenance

United Airlines has already spelt this out most forcibly in the U.S., saying that Washington is either going to have to allow higher fares, or subsidise or nationalise or let the fortunes of Boeing wane a little. Aircraft do not last forever.



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Flying Pan Am to the States is like having a great night out, whatever the time of the day.

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If you like going out for a drink, you can have American cocktails, cold beers, fine French wines and the like, brought right to your table.

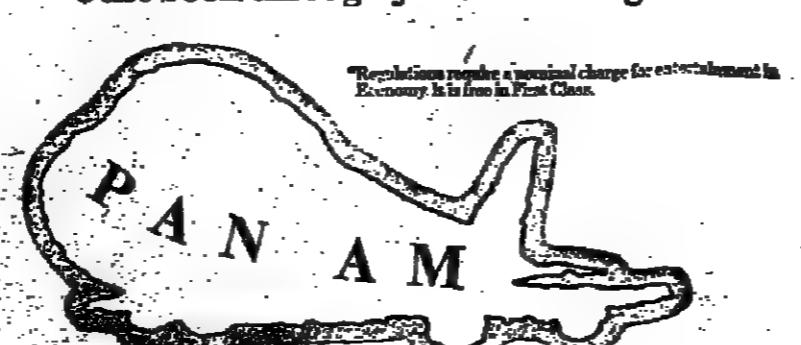
You want to eat? There's a choice of three entrées in Economy and more in First Class.

Take in a movie? Sure. Our features are normally pre-releases so you would see them even before they show in the West End.\*

If it's music you want, we've got everything from pop to classical - all in stereo.\*

You don't have to leave your seat for any of it, until it's time to come back down to earth. And even then, you'll find yourself not in London, but in the U.S.A. courtesy of the 51st State of America.

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## THE TRAVEL INDUSTRY IV

## Does your travel agent give you a 24 hour service?

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Thomas Cook business travel clients receive this service from the world's largest travel organisation with 870 offices and representative offices in 143 countries. And with over 140 offices in the UK, we offer convenience too.

If your priorities are the saving of time and money and the need for quality of service, call your local branch of Thomas Cook, or Gordon Gibson on 01-499 4000.

**Thomas Cook**

The trusted name in travel. Everywhere.

A REMARKABLE change has come over the business travel market during the past four to five years. There was a time not long ago when the prime consideration of any business customer as far as his travel agent was concerned was service. The client company wanted, and still wants, an agent who can provide the right bookings at the right time, whether that time is 2 a.m. on a Sunday morning or not. But a new element has crept into the game. With corporate financial controllers paying much more attention to costs these days, the business traveller had started taking an interest in his transportation. He is now aware that there are cheaper ways of doing things than just popping into the airline office and taking the first ticket offered. The result has been that business travel houses operate not only on the basis of the service they can offer, but increasingly on the amount of money that can be saved. Business package tourism to conferences, exhibitions and the like have now become an established part of travel life and the growth in this type of activity is likely to continue.

The business community has now realised that although it has a need to travel in a world which is increasingly orientated towards international trade, it does not have the need to pay the full scheduled airline rates, or the full published hotel tariffs.

The position has become somewhat Alice in Wonderland, with the airlines and rail operators—in some countries at least—trying to keep their business travellers captive, and the business travellers eagerly taking advantage where they can of fares which are primarily designed for tourists. A couple of weeks ago, for example, Linn Poly offered a package to the Technical Fair of Stockholm, which included two nights' stay at a top-grade local hotel, as well as the air transportation, for £110—but the offer went on sale the scheduled air fare was £221.

The rules of the game are not simple. Every country seems to have a different regulation and every airline a different set of ideas. Wakefield Fortune has set it all out on a wall chart from which you find that if you can send a young executive on some routes (Baghdad for example) you will save 70 per cent on the fare compared with someone aged over 26. If you can travel mid-week and stay for a week in Nice the saving is 34 per cent.

Business travel specialists Hogg Robinson have put it all in a paperback booklet, although for its own internal use it has recently finished the compilation of a virtual encyclopaedia of business travel facilities. Apart from the general booklet there is a more specific one on Middle

East and North African travel

which points out, for example, that although the normal rate for flight and six nights in a hotel in Kuwait would be £580, a six-night business package tour brings it down to £475.

Most of the specialist travel houses can offer deals of this type. Some of the companies such as Barry Martin Travel,

are scarcely known by the general consumer but have a considerable reputation in their own fields. Others, such as

Thomas Cook and Rankin Kuhn,

have major consumer operations

but have found it worthwhile to

move sizeable resources into

business travel. Once a reputa-

tion has been achieved—the

loyalty of customers is consider-

able, and few long-haul ticket

purchases can produce commis-

sion which makes it all worth

the effort.

The whole business of busi-

ness travel has grown so impor-

tant and sophisticated that it has

now got its own trade magazine,

Business Traveller. This

magazine is a mine of informa-

tion for those who want to dis-

cover a few more wrinkles to

the trade. It performs a very

useful service in the current

issue by listing the refund sys-

tems of the British banks that

issue travel cheques—and point-

ing out that the German banks

offer higher on the spot re-

funds for lost cheques than the

U.K. operations—as well as ex-

plaining the way you can reduce

your hotel bill with a little hard

bargaining.

The growth of business travel

is tied to two particular factors

those being the strength of in-

ternational trade and the pros-

perity of industry. As far as

the first is concerned there

would seem little reason to

doubt that the growth will con-

tinue. It might almost be said

that as things get more difficult

in the U.K., so the need for the

British to sell abroad becomes

greater, and therefore the mar-

ket for the business travel in-

dustry should increase sub-

stantially. However, there is the

basic problem of actually paying

for that travel. At the moment

British companies are under

considerable stress, and there-

fore the second part of the for-

mula works against growth.

At the moment it is putting

its bets on speed, and this shows

signs of being part of the

answer at least. If the introduc-

tion of special low fares on the

high speed service to Bristol

is an indication of what we may

expect in the future then it is a

hopeful sign.

There is reason to think that

the business travel market is

oversensitive to price at the

moment, and that a return to

normality would allow a con-

siderable premium to be

charged for a faster service—a

sort of Concorde of the tracks.

For the moment that is not

necessarily the case. British

Rail has therefore to work out

if and when the public will be

prepared to pay more for their

rail travel for the sheer con-

venience and speed of the

thing. Otherwise custom-

ers may continue to drift away

from the roads and even the airlin-

ers. It is not an easy problem.

## Businessmen adopt a new approach

The Thomas Cook Twenty-Four Hour Service unit, staffed by trained experts, is on hand to arrange air tickets, hotel bookings, travellers cheques and foreign currency—round the clock, seven days a week, every day of the year.

Thomas Cook business travel clients receive this service from the world's largest travel organisation with 870 offices and representative offices in 143 countries. And with over 140 offices in the UK, we offer convenience too.

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Executive aircraft are playing a growing role in business travel.

## When the pound is in your pocket...

TIME WAS when the British holidaymaker would go to his local bank, collect his sterling travel cheques and perhaps a less exercise. For most of the day or two's supply of foreign currency and go off on his holidays without care in the world. Those were the days. Over the past four years travellers have grown much more sophisticated in dealing with their travel cash problems, and probably much more resigned to the complications of fluctuating currency. To find a hotel that refuses to accept sterling in payment of the bill may still be irritating, but it is no longer surprising.

Tour operators have attempted to overcome the alarm that is obvious among many clients by placing a variety of guarantees around their product. However, one of the major deterrents to the customer is not necessarily the cost of the holiday itself, but the fear of what drinks, ice creams and meals will cost when they actually arrive at the destination. A number of travellers have discovered over the past year that it is not only the British who suffer from inflation.

Probably the biggest areas of growth in recent years as far as the taking of money abroad is concerned, have been the foreign currency (notably the dollar) travel cheques, and credit cards. The first can be directly attributed to the weakness of sterling, and the second to the use of credit cards on the domestic market.

The basic difference between a tourist and a business traveller is that the tourist is above all looking for peace of mind as far as his money is concerned, while a company might be forgiven for looking for a little profit. The objective of a tourist is simply to get a good exchange rate and avoid running out of funds.

Choosing the currency is a different matter. The pound has been so erratic in recent months that it is probably best not to take sterling cheques as currency, you can only take £25 of that anyway. However, try to avoid double exchange costs. For example, if you buy dollar cheques and then go to Germany you will incur exchange and perhaps commission costs in the various transactions.

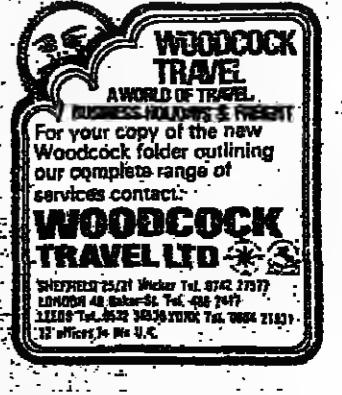
### Credit cards

Credit cards are very useful abroad, particularly if you want to delay payment for a while. However, the rate of exchange is not the one that applies at the time of the transaction, it is the one which was effective on the day the credit card company completed its accounting period in the country concerned. If the pound is falling rapidly this is bad news, if it is rising, of course, it can be good.

Try to avoid changing money anywhere else but at a bank. Roadside exchange offices may seem to be offering attractive rates, but they often have surprisingly high "commission" rates. Hotels are not in the banking business, so do not expect a good rate from them. Try to avoid taking too much foreign currency, or cheques, with you.

Additional cash can usually be raised in an emergency by using a cheque guarantee card, or a credit card.

The basic danger is one of over-buying. In times of stress the banks look first of all to their profits. Therefore the margin between the selling price of a foreign currency, and the price paid when you are buying back, is considerable. If the traveller overbuys he simply gives the banks money.



## THE TRAVEL INDUSTRY V

# Hotels make more elbow room

**WE PREDICT** that 1977 will have been bedevilled by inflation and the Year of Controlling Costs, and that the changes in this pattern of traffic have produced like the correction has been made during the last two years. Many some hotels being highly profitable and others still having a share in market, but often this has been very difficult time.

The British hotel business is downing on now, a more penetrating analysis of rates, products, city and manpower is required to shave a few more tints of payroll costs. Further traditional re-thinking will have to be made on policies, particularly concerning policies, with the objective of minimising payroll moment it speed and being part of the British hotel industry, a few weeks ago. They were comments from the Hotels and Catering Economic Development Council which said: "Consideration will need to be given to the scope for more non-conventional hotel operations, including a greater range of self-catering arrangements. The scope for reductions would also be investigated".

Nonetheless it is thought that nearly three-quarters of the hotels in Britain were built before 1920, and that less than a tenth of the properties in the country have been built since 1960.

The fact is, of course, that the bulk of the business is still reliant on domestic traffic, and it is over this domestic tourism that at least as far as that the foreign tourist traffic is concerned, London hotels were carried through the summer on a rising tide of trade which has culminated in a Motorway bonanza. In recent months according to a Little Neddy survey, 52 per cent were by domestic holidaymakers, 17 per cent by British business customers, 27 per cent by foreign holidaymakers and only 4 per cent by overseas commercial customers.

Since then the patterns have changed a little, but the emphasis remains very similar. The result is that for the bulk of the market depending as it does on domestic demand, the battle is to keep tariffs down to a level that the customer can afford to pay.

Neddy suggests that total demand for a prime a-hotel in a full house, hotels went up by 10 per cent in 1976, over the next decade it is estimated to rise by 10 per cent, particularly in London, it is unlikely to be smooth progress to that point. It is suggested that the bulk of the tourist demand will be for beds at the bottom end of the market—25 a night or less at 1974 prices. At the same time there may be a considerable upsurge (by two thirds) in the demand for accommodation from foreign tourists, and a doubling in the requirements of conference and exhibition custom.

It may seem odd to a hotel business which is still coping with a measure of over supply, but there is a suggestion that Britain is going to need even more hotels in the fairly near future. "By the end of the decade 14,100 additional bedrooms are likely to be required to meet the expected growth (says the NEDC) and by 1985 this figure could rise again by an additional 47,900 bedrooms. Although almost 25 per cent of this new investment is likely to be required in the more traditional holiday areas, most of the new capacity will be needed in London (29,400 bedrooms) and other urban areas (15,300).

Predicting all this demand is nice enough, but encouraging the finance to ensure that it is built is quite another thing.

Hotel investment is not the most fashionable of occupations these days, and with interest rates at their present levels the returns offered by new hotel buildings modulating the potential demand are not exactly exciting. Much for the lower priced end of the new development that is market, it must be recognised, therefore, is likely to come in the form of extensions to existing properties, which past experience has already shown is considerably more profitable than building new properties throughout the country, and from scratch. Extensions can make use of present central facilities and thus produce more revenue without a disproportionate impact on overheads.

If new property is to be developed, particularly for the home market, it may have to be entirely well in other markets in a somewhat different style either.

Even the Spanish from that which we have grown

hotellers have been sending delegations to Madrid in order

and wooden forest huts may to get the Government to look

upon them with a sympathetic eye.

Says Neddy: "Whilst it seems the Greeks a little,

The Royal Palm Hotel, one of the newest on Grand Cayman.

## Domestic

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Businessmen should take it easy

## Businessmen should take it easy



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Wall-to-wall carpeting,  
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business by Inter-City  
can be very relaxing.

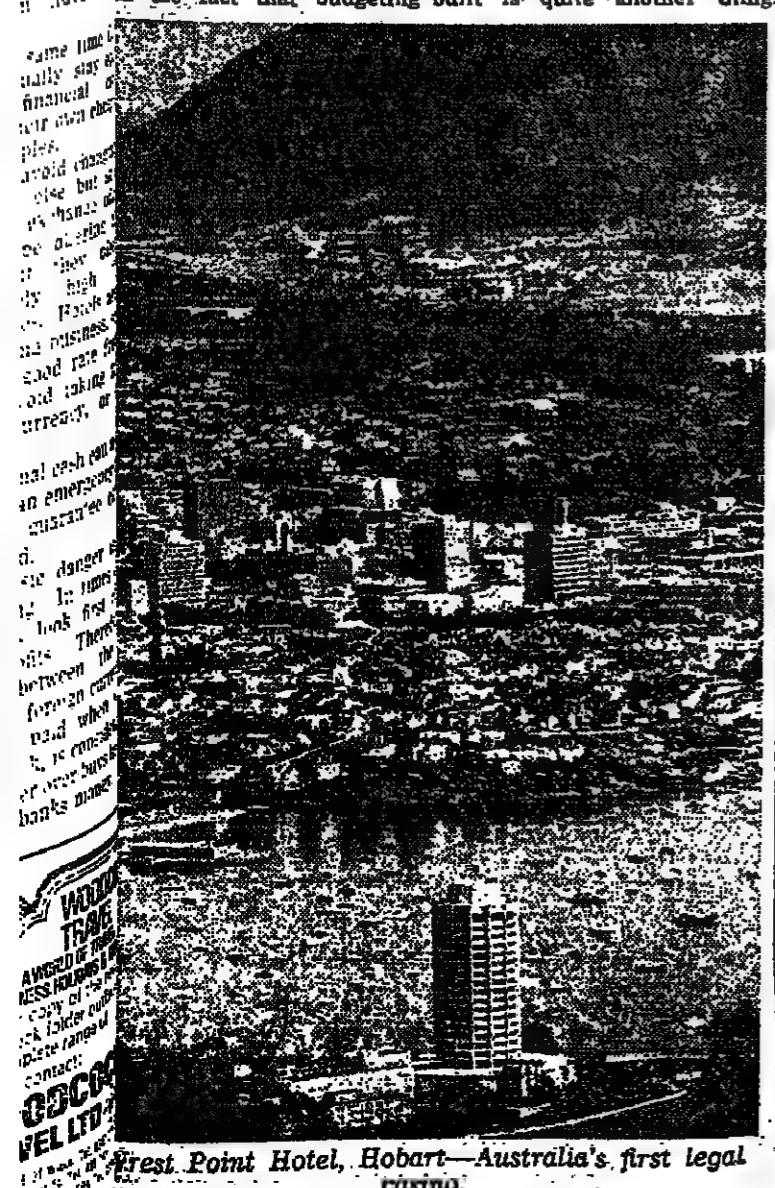
**SEAT RESERVED**  
No need to rush.  
Your seat can be reserved  
and waiting for you.

**WORK UNDISTURBED**  
You've plenty of time  
to prepare for the  
meeting ahead.  
Plenty of space too.

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you can enjoy a  
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GLASGOW	5hr
MANCHESTER	2hr 25min
LIVERPOOL	2hr 32min
NEWCASTLE	3hr 33min
LEEDS	2hr 29min
SHEFFIELD	2hr 30min
BIRMINGHAM	1hr 30min
BRISTOL	1hr 32min
CARDIFF	1hr 53min
SOUTHAMPTON	1hr 10min
LEICESTER	1hr 24min
PLYMOUTH	3hr 42min
NOTTINGHAM	1hr 55min
STOKE-ON-TRENT	1hr 45min

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makes the going easy



Wrest Point Hotel, Hobart—Australia's first legal casino.



# AUTHORISED UNIT TRUSTS

Abbey Unit Tst. Mgrs. Ltd. (n)(g)	Bridge Fund Managers Ltd.	G.T. Unit Managers Ltd.	Kleinwort Benson Unit Managers	Mercury Fund Managers Ltd.	Pieridelity Unit T. Mgrs. Ltd. (n)(b)	J. Henry Schroder Wag. & Co. Ltd. (n)(d)	Tyger Tst. Mgrs. (Scotland) (n)(d)
75-80 Gatehouse Rd., Aylesbury. 01-5685041	King William St., EC4R 5DD. 01-6213261	15, Finsbury Circus, EC2M 7DD. 01-5685121	20, Fenchurch St., EC3P 3. 01-6213099	30, Grosvenor Sq., EC2V 7RR. 01-6213028	20, London Wall, EC2C. 01-6213001	18, Chiswick Rd., E.C. 01-6213022	18, Alfred Place, Edin. 2. 01-6213023
Abbey Capital. 18.1	19.2 +0.6 5.93	10.9 +0.6 5.93	51.8 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Equity. 11.6	21.1 +0.6 5.93
Abbey Income. 22.9	22.9 +0.7 6.81	22.9 +0.7 6.81	52.2 +0.6 5.93	10.9 +0.6 5.93	22.5 +0.6 5.93	Target Income. 21.1	27.1 +0.6 5.93
Abbey Inv. Tr. Pl. 20.3	21.6 +0.3 5.84	21.6 +0.3 5.84	52.5 +0.6 5.93	10.9 +0.6 5.93	22.5 +0.6 5.93	Target Trust. 21.1	27.1 +0.6 5.93
Abbey Gen. Pl. 26.7	28.6 +0.8 5.93	28.6 +0.8 5.93	52.8 +0.6 5.93	10.9 +0.6 5.93	22.5 +0.6 5.93	Target Gains. 21.1	27.1 +0.6 5.93
Allied Hamro Group (n)(g)	The British Life Office Ltd. (a)	VG. & A. Trust (a) (g)	Lawson Securities Ltd. (a)	Practical Invest. Co. Ltd. (n)(c)	Prudential Unit T. Mgrs. Ltd. (n)(b)	Stokes Union Unit Tst. Managers	Stokes Union Unit Tst. Managers
Hambros Hse.,utton Wells, Essex. 01-5682651 or Billericay (0274) 53160	Balance Hse., Tunbridge Wells, Kent. 01-56822271	S. Rayleigh Rd., Bredwood. 0277-222200	61 George St., Edinburgh. 01-5682011	Europe Inv. Ltd. 01-6213003	18, Chiswick Rd., E.C. 01-6213022	18, Wood Street, E.C. 2. 01-6213023	18, Alfred Place, Edin. 2. 01-6213023
Allied Inv. 26.2	26.2 +0.6 5.93	27.1 +0.6 5.93	52.3 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Equity. 11.6	21.1 +0.6 5.93
HTL Inv. Fund. 26.3	26.3 +0.6 5.93	27.1 +0.6 5.93	52.6 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Income. 21.1	27.1 +0.6 5.93
Gth. & Inc. 22.5	23.4 +0.7 7.32	23.4 +0.7 7.32	52.9 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Trust. 21.1	27.1 +0.6 5.93
Exec. & Ind. Dev. 18.4	19.7 +0.5 8.82	19.7 +0.5 8.82	53.2 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Gains. 21.1	27.1 +0.6 5.93
Mut. Inv. & City C. 27.6	27.6 +0.6 5.93	27.6 +0.6 5.93	53.5 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Returns. 21.1	27.1 +0.6 5.93
Allied Capital Inv. 41.6	42.5 +0.6 5.93	42.5 +0.6 5.93	53.8 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
High Income. 57.1	59.2 +0.9 9.34	59.2 +0.9 9.34	54.1 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Returns. 21.1	27.1 +0.6 5.93
Dividend Income. 22.5	22.5 +0.6 5.93	22.5 +0.6 5.93	54.4 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
International. 23.3	24.6 +0.6 5.93	24.6 +0.6 5.93	54.7 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
High Yield Fund. 55.5	57.5 +0.6 5.93	57.5 +0.6 5.93	55.0 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
H Fund. 56.4	56.4 +0.6 5.93	56.4 +0.6 5.93	55.3 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
Income Fund. 50.9	51.5 +0.6 5.93	51.5 +0.6 5.93	55.6 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
H Recovery. 48.2	49.2 +0.6 5.93	49.2 +0.6 5.93	55.9 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
H Smaller Co's. 15.1	16.1 +0.6 5.93	16.1 +0.6 5.93	56.2 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
2nd Smaller Co's. 16.7	17.6 +0.6 5.93	17.6 +0.6 5.93	56.5 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
Accum. Fund. 67.6	72.5 +0.6 5.93	72.5 +0.6 5.93	56.8 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
Pacific Fund. 58.1	58.1 +0.6 5.93	58.1 +0.6 5.93	57.1 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
U.S. Earnings. 54.2	58.7 +0.6 5.93	58.7 +0.6 5.93	57.4 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
#Exempt Nov. 1 50.2	57.4 +0.6 5.93	57.4 +0.6 5.93	57.7 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	Target Fund. 21.1	27.1 +0.6 5.93
Prices on Oct. 26. Next sub. day Nov. 2.	Prices on Oct. 26. Next sub. day Nov. 2.	Prices on Oct. 26. Next sub. day Nov. 2.	Prices on Oct. 26. Next sub. day Nov. 2.	Prices on Oct. 26. Next sub. day Nov. 2.	Prices on Oct. 26. Next sub. day Nov. 2.	Prices on Oct. 26. Next sub. day Nov. 2.	Prices on Oct. 26. Next sub. day Nov. 2.
Ausbacher Unit Mgmt. Co. Ltd.	Canada Life Unit Tst. Mngmt. Ltd. (a)	Gibbs (Aberbury) Unit Tst. Mgrs. Ltd.	Leisure Administration Ltd.	MLA Unit Trust Management Ltd.	Scotia Equitable Tst. Mgrs. Ltd. (a)	Scottish Equitable Tst. Mgrs. Ltd. (a)	Transatlantic and Gen. Secs. Co. (a)
1 Noble St., EC2V 5JH. 01-5684919	2-6 High St., Potters Bar, Berts. P Bar 51222	28, Blymfield St., EC2M 7AL. 01-6214111	18, Finsbury Circus, EC2 01-5682177	10 Queen St., SW1. 01-5682028	22, Blymfield St., Edin. 01-5683101	25 St. Andrews St., Edinburgh. 01-5683101	51-52 New London Rd., Chelmsford 01-5683101
Inc. Monthly Fund. 112.8	112.8 +1.1 12.40	112.8 +1.1 12.40	112.8 +1.1 12.40	112.8 +1.1 12.40	112.8 +1.1 12.40	112.8 +1.1 12.40	112.8 +1.1 12.40
Arbutus Securities Ltd. (n)(c)	Capel (James) Mgt. Ltd. (a)	Grove (John) (a)	Lloyds Bld. Unit Tst. Mngrs. Ltd. (a)	Minster Fund Managers Ltd.	Sebag Unit Tst. Managers Ltd. (a)	Security Selection	Security Selection
21 Lower St., Edinburgh EH2 9LA. 01-5684919	100 Old Broad St., EC2N 1HQ. 01-5682010	77, London Wall, EC2. 01-5682010	18, Finsbury Circus, EC2. 01-5682177	Minster Inv. Fund. 01-6213005	22, Bishopsgate, EC2. 01-5682010	8 The Crescent, Mincing EC2V 7LY. 01-5682010	8 The Crescent, Mincing EC2V 7LY. 01-5682010
Abacus Global. 25.9	27.5 +0.7 4.58	27.5 +0.7 4.58	78.8 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Accum. Units. 27.8	28.8 +0.7 4.58	28.8 +0.7 4.58	80.1 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Growth Units. 20.7	22.3 +0.6 4.78	22.3 +0.6 4.78	81.4 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
High Inc. Units. 23.2	24.8 +0.6 4.78	24.8 +0.6 4.78	82.7 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Accum. Units. 24.1	25.6 +0.6 4.78	25.6 +0.6 4.78	84.0 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Next dealing date Nov. 2.	Next dealing date Nov. 2.	Next dealing date Nov. 2.	Next dealing date Nov. 2.	Next dealing date Nov. 2.	Next dealing date Nov. 2.	Next dealing date Nov. 2.	Next dealing date Nov. 2.
Charterhouse Japheth	Charterhouse Japheth	Charterhouse Japheth	Charterhouse Japheth	Charterhouse Japheth	Charterhouse Japheth	Charterhouse Japheth	Charterhouse Japheth
1, Paternoster Row, EC2. 01-5682000	1, Paternoster Row, EC2. 01-5682000	1, Paternoster Row, EC2. 01-5682000	1, Paternoster Row, EC2. 01-5682000	1, Paternoster Row, EC2. 01-5682000	1, Paternoster Row, EC2. 01-5682000	1, Paternoster Row, EC2. 01-5682000	1, Paternoster Row, EC2. 01-5682000
Arbutus Inv. 14.4	15.5 +0.6 5.93	15.5 +0.6 5.93	15.8 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Accum. Units. 14.5	15.6 +0.6 5.93	15.6 +0.6 5.93	16.1 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Withdrawing. 14.7	15.7 +0.6 5.93	15.7 +0.6 5.93	16.4 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Arbutus Prof. 20.5	22.1 +0.6 5.93	22.1 +0.6 5.93	16.7 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Accum. Units. 26.9	27.9 +0.6 5.93	27.9 +0.6 5.93	17.0 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Capital. 11.9	12.8 +0.6 5.93	12.8 +0.6 5.93	17.3 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Sec. Ldgs. 17.5	18.6 +0.6 5.93	18.6 +0.6 5.93	17.6 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Inv. Prop. 10.3	11.1 +0.6 5.93	11.1 +0.6 5.93	17.9 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
NA. America Int'l. 25.8	27.5 +0.6 5.93	27.5 +0.6 5.93	18.2 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. North Sea. 14.7	22.1 +0.6 5.93	22.1 +0.6 5.93	18.5 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Offshore. 14.4	15.5 +0.6 5.93	15.5 +0.6 5.93	18.8 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Cons. 14.5	15.6 +0.6 5.93	15.6 +0.6 5.93	19.1 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Withdr. 14.7	15.7 +0.6 5.93	15.7 +0.6 5.93	19.4 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Arbutus Prof. 20.5	22.1 +0.6 5.93	22.1 +0.6 5.93	19.7 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Accum. Units. 26.9	27.9 +0.6 5.93	27.9 +0.6 5.93	20.0 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Capital. 11.9	12.8 +0.6 5.93	12.8 +0.6 5.93	20.3 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Inv. Tr. 14.7	15.6 +0.6 5.93	15.6 +0.6 5.93	20.6 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Joint. Capital. 15.5	16.4 +0.6 5.93	16.4 +0.6 5.93	20.9 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Financ. 36.1	37.9 +0.6 5.93	37.9 +0.6 5.93	21.2 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Gener. 17.1	18.5 +0.6 5.93	18.5 +0.6 5.93	21.5 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Growth Acc. 20.7	22.3 +0.6 5.93	22.3 +0.6 5.93	21.8 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Income Acc. 45.1	46.9 +0.6 5.93	46.9 +0.6 5.93	22.1 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Recov. 10.0	10.9 +0.6 5.93	10.9 +0.6 5.93	22.4 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Recovery. 10.0	10.9 +0.6 5.93	10.9 +0.6 5.93	22.7 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Trustee Fund. 65.8	70.6 +0.6 5.93	70.6 +0.6 5.93	23.0 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Worldwide Fund. 47.5	52.3 +0.6 5.93	52.3 +0.6 5.93	23.3 +0.6 5.93	10.5 +0.6 5.93	22.5 +0.6 5.93	11.1 +0.6 5.93	11.1 +0.6 5.93
Do. Accum. 110.0	112.7 +0.6 5.93	1					

## **INSURANCE, PROPERTY, BONDS**

## **REGIONAL MARKETS**

A selection of the share prices previously shown under regional headings is presented below with quotations on London Irish issues, most of which are not officially listed in London, are shown separately and with prices as on the Irish exchange.

Albany Inv. 200	14		Higgens Brew.	63		Conv. 5% 2002	C\$15	-1
Ash Spinning	34		L.O.M. Stm. 51	127	-5	Alliance Gas	\$1	
Bertam	21		Holt (Jos.) 250	122		Arnott	212	
Bdg wtr. Est. 200	123		Kleen-e-Zon	30		Carroll (P.J.)	100	
Clover Crt.	24		Lowell's Ship Cr.	125	-3	Clondalkin	964	
Craig & Ross F.	150		Nutm. Goldmines	21		Concrete Prod.	42	
Dyson (R.A.)			P.M.A.	21		Heitman (Edgar)	35	-2
Ellis & McKey	125		Pearce (C. H.)	65		Ind. News	35	
Evans Fr. 100	24		Peal Mills	11		Ind. Corp.	145	
Evered			Robt.Caledonia	44		Irish Distillers	40	
Fife Forges	22		Sayers 12.00	15		Irish Ropew	1	
Finlay Png. 30	15		Sheffield Brick	73		Jacob	46	
Graig Ship. 11	115		Sheld. Refract.	15		Sanbeam	1	
Hallion Ship. Co.			Shiloh Spins.	11		T.M.G.	35	
			Sidwell (Wm.)	12		Uildare	35	

**BASE LENDING RATES**

BASE LENDING RATES	
Allied Irish Banks Ltd.	14 5%
American Express Bank	14 5%
Anglo-Portuguese Bank	14 5%
Henry Ansbacher	14 5%
Banco de Bilbao	14 5%
Bank of Cyprus	14 5%
Bank of N.S.W.	14 5%
Banque du Rhone S.A.	14 5%
Barclays Bank	14 5%
Barnett Christie Ltd.	15 5%
Bremar Holdings Ltd.	14 5%
Brit. Bank of Mid. East	14 5%
■ Brown Shipley	14 5%
Canada Permanent AFI	14 5%
Capitol C & C Fin. Ltd.	14 5%
Cavet, Bowater Co. Ltd.	14 5%
Cedar Holdings	12 5%
Charterhouse Japhet	14 5%
C. E. Crates	15 5%
Consolidated Credits	14 5%
Co-operative Bank	*14 5%
Corinthian Securities	14 5%
Credit Lyonnais	14 5%
G. R. Dawes	15 5%
Duncan Lawrie	14 5%
Eagil Trust	14 5%
English Transcont.	14 5%
First London Secs.	14 5%
First Nat. Fin. Corp.	16 5%
First Nat. Secs. Ltd.	16 5%
■ Antony Gibbs	14 5%
Goode Durrant Trust	14 5%
Greyhound Guaranty	14 5%
Grindlays Bank	*14 5%
■ Guinness Mahon	14 5%
Hambros Bank	14 5%
■ Hill Samuel	*14 5%
C. Hoare & Co.	*14 5%
Julian S. Hodge	15 5%
Hongkong & Shanghai	14 5%
Industrial Bank of Scot.	14 5%
Keyser Ullmann	14 5%
Knowsley & Co. Ltd.	15 5%
Lloyds Bank	14 5%
London & European	14 5%
London Mercantile	14 5%
Midland Bank	14 5%
■ Samuel Montagu	14 5%
Morgan Grenfell	14 5%
National Westminster	14 5%
Northern Comm. Trust	14 5%
Norwich General Trust	14 5%
P. S. Refson & Co.	14 5%
Rossmminster Accept's	14 5%
Royal Bk. Canada Trust	14 5%
Schlesinger Limited	14 5%
E. S. Schwab	15 5%
Security Trust Co. Ltd.	15 5%
Shenley Trust	16 5%
Standard Chartered	14 5%
Trade Development Bk.	14 5%
Twentieth Century Bk.	15 5%
United Bank of Kuwait	14 5%
Whiteaway Laidlaw	14 5%
Williams & Glyn's	14 5%
Yorkshire Bank	14 5%
■ Members of the Accepting Houses Committee:	
■ 7-day deposits 11%, 1-month deposits 11 1/2%.	
■ 7-day deposits on sums of £10,000 and under 11%; up to £20,000 11 1/2% and over £20,000 11 3/4%.	
■ Demand deposits 12%.	
■ Call deposits over £1,000 11%.	

FINANCIAL TIMES STOCK INDICES

	Oct. 23	Oct. 24	Oct. 27	Oct. 30	Oct. 25	Oct. 22	A Year ago
Government Secs.....	56.42	56.05	55.88	56.51	56.64	57.09	58.06
Fixed Interest.....	55.80	55.37	55.50	56.02	55.96	56.54	58.72
Industrial Ordinary..	276.7	270.5	266.3	273.5	279.9	289.7	351.3
Gold Mines.....	123.4	122.7	110.3	106.1	106.7	108.7	267.0
Ord. Div. Yield.....	7.99	8.16	8.34	8.11	7.98	7.69	8.05
Barnsley F'ldg (full).....	24.70	25.24	25.80	25.07	24.51	23.77	18.66
P/E Ratio (notional).....	5.95	5.82	5.70	5.86	6.00	6.18	8.54
Dealing marked.....	4,922	5,000	4,818	4,990	4,608	3,695	6,213
Equity turnover £m.....	—	59.54	49.78	56.14	42.71	40.20	57.90
Equity bargains total.....	—	11,975	11,421	12,255	9,940	8,180	15,193
10 a.m. 279.3	11 a.m. 278.0	1 p.m. 278.9	1 p.m. 278.9				
2 p.m. 266.0	1 p.m. 259.0						
Latest Index 62,264	50,226						

(a) Based on 52 per cent. corporation tax. (b) NIH=5.81.  
100 Govt. Secs. 10-10-26. Fixed Int. 1928. Ind. Ord. 1/7/32. G  
9-33. SE Activity July-Dec. 1932.

HIGHS AND LOWS				S.E. ACTIVITY			
—	1976		Since Compilation		Oct. 29	Oct. 28	
	High	Low	High	Low			
Govt. Secs...	65.21 (30/1)	55.88 (27/10)	127.4 (9/1/86)	49.18 (3/1/76)	Daily—		
Fixed Int....	64.43 (2/2)	55.37 (23/10)	150.4 (28/11/86)	50.58 (3/1/76)	Gilt-Edged ...	188.4	179.1
Ind. Ord....	420.8 (4/5)	265.3 (27/10)	548.6 (19/7/82)	49.4 (26/6/80)	Industrial ...	160.8	158.6
Gold Mines...	246.9 (2/1)	78.8 (26/8)	442.3 (20/5/82)	42.5 (20/10/71)	Speculative ...	34.5	55.6
					Total... ..	112.1	118.8
					b-day Av'rege		
					Gilt-Baged ...	188.1	175.6
					Industrial ...	155.6	144.3
					Speculative ...	41.1	40.0
					Total... ..	110.8	105.8

## **FT—ACTUARIES INDICES**

	Oct. 29	Oct. 28	Oct. 27	Oct. 26	Oct. 27	Oct. 28	A year ago
Industrial Group.....	110.70	107.56	107.52	108.11	112.01	115.73	140.14
SD Shares.....	129.88	126.42	125.80	127.11	130.05	135.95	165.32
D/E Yield pe.....	7.99	8.21	8.25	8.16	7.88	7.75	5.90
P/B Ratio (net).....	7.15	6.86	6.93	7.00	7.17	7.38	8.35
All Shares.....	119.92	116.67	116.29	117.75	120.32	125.95	150.23
Corporate Yield pe.....	15.87	15.78	15.78	15.65	15.64	15.50	14.86

## OFFSHORE AND OVERSEAS FUNDS

OFFSHORE AND OVERSEAS FUNDS							
Benthurst Securities (C.I.) Limited P.O. Box 284, St. Helier, Jersey P.O. Box 106, St. Helier, Jersey Net Assets: \$1,250,000 Net Assets: \$1,250,000 Net Assets: \$1,250,000	\$684,7277	72.0	2.50	—	—	—	—
Delta Group P.O. Box 3032, Nassau, Bahamas Delta Inv. Oct. 26, 1981 120.00 120.00 —	—	—	—	—	—	—	—
Dreyfus Intercontinental Inv. Fd. P.O. Box 9712, Nassau, Bahamas NAV Oct. 26 100.00 100.00 —	—	—	—	—	—	—	—
Australia Selection Fund N.V. Asset Opportunity, c/o Irish Trust & Co., 127, Kent St., Sydney 51 Shares 510.50 100.00 —	—	—	—	—	—	—	—
— Net asset value October 26.	—	—	—	—	—	—	—
Unique Bruxelles Lambert Bld. du Regeve B 1000 Brussels Assets Fund LF 1,314 1,973 +0.73	—	—	—	—	—	—	—
C. of London & S. Americas Ltd. 1, Queen Victoria St., E.C.2 Investor Fund 100.00 100.00 —	—	—	—	—	—	—	—
— Net asset value Oct. 27.	—	—	—	—	—	—	—
Claylays Unicorn Inv. (Ch. I.) Ltd. Chairing Cross, St. Helier, Jersey 1981 Gvt. Over 100.5 100.5 —	—	100.5	—	—	—	—	—
Claylays Unicorn Inv. (I. O. Man) Ltd. Thomas St., Douglas, I.O.M. Investor Fund 100.00 100.00 —	—	100.00	—	—	—	—	—
First Viking Commodity Trust 2, St. George's St., Douglas, I.M. Inv. Fund 100.00 100.00 —	—	100.00	—	—	—	—	—
First Starting 100.00 100.00 —	—	100.00	—	—	—	—	—
First Viking Commodity Trust 2, St. George's St., Douglas, I.M. Inv. Fund 100.00 100.00 —	—	100.00	—	—	—	—	—
F.I.R.S.T. Managers Ltd. 1, Chairing Cross, St. Helier, Jersey 1981 Gvt. Over 100.5 100.5 —	—	100.5	—	—	—	—	—
Globe Pacific 100.00 100.00 —	—	100.00	—	—	—	—	—
Gulf Income 100.00 100.00 —	—	100.00	—	—	—	—	—
I. of Man Td. 100.00 100.00 —	—	100.00	—	—	—	—	—
Isleman 100.00 100.00 —	—	100.00	—	—	—	—	—
Shapsgate Commodity (Services) P.O. Box 28, Douglas, I.O.M. 1981 Oct. 6 100.00 100.00 —	—	100.00	—	—	—	—	—
— Net Assets: \$1,190,000	—	—	—	—	—	—	—
Hedge Management Ltd. 1, Box 504, Grand Cayman, Cayman Is. 1981 Oct. 1 130.00 130.00 —	—	130.00	—	—	—	—	—
— Box 94712, Nassau, N.P., Bahamas Open 5 Oct. 26 100.00 100.00 —	—	100.00	—	—	—	—	—
Hillfield Management Co. Ltd. P.O. Box 185, Hamilton, Bermuda Investor Fund 100.00 100.00 —	—	100.00	—	—	—	—	—
Capital International S.A. rue Notre-Dame, Luxembourg Capital Int. Fund 100.00 100.00 —	—	100.00	—	—	—	—	—
For "Jersey Savings Bank" see "TBS Unit Trust Manager"	—	—	—	—	—	—	—
Kemp-Gee Management Jersey Ltd. 1, Chairing Cross, St. Helier, Jersey Inv. P. F. Oct. 26 100.00 100.00 —	—	100.00	—	—	—	—	—
Inv. P. F. Oct. 26 100.00 100.00 —	—	100.00	—	—	—	—	—
Inv. P. F. Oct. 26 100.00 100.00 —	—	100.00	—	—	—	—	—
Inv. P. F. Oct. 26 100.00 100.00 —	—	100.00	—	—	—	—	—
G.T. Bermuda Ltd. Bld. of Bermuda Front St., Hamilton, Bermuda Anchor Inv. Stg. 100.00 100.00 —	—	100.00	—	—	—	—	—
Anchor Inv. Td. 100.00 100.00 —	—	100.00	—	—	—	—	—
Anchor Inv. Fd. 100.00 100.00 —	—	100.00	—	—	—	—	—
G.T. Management (Asia) Ltd. 10/F, 18/F, 19/F, 20/F, 21/F, 22/F, 23/F, 24/F, 25/F, 26/F, 27/F, 28/F, 29/F, 30/F, 31/F, 32/F, 33/F, 34/F, 35/F, 36/F, 37/F, 38/F, 39/F, 40/F, 41/F, 42/F, 43/F, 44/F, 45/F, 46/F, 47/F, 48/F, 49/F, 50/F, 51/F, 52/F, 53/F, 54/F, 55/F, 56/F, 57/F, 58/F, 59/F, 60/F, 61/F, 62/F, 63/F, 64/F, 65/F, 66/F, 67/F, 68/F, 69/F, 70/F, 71/F, 72/F, 73/F, 74/F, 75/F, 76/F, 77/F, 78/F, 79/F, 80/F, 81/F, 82/F, 83/F, 84/F, 85/F, 86/F, 87/F, 88/F, 89/F, 90/F, 91/F, 92/F, 93/F, 94/F, 95/F, 96/F, 97/F, 98/F, 99/F, 100/F, 101/F, 102/F, 103/F, 104/F, 105/F, 106/F, 107/F, 108/F, 109/F, 110/F, 111/F, 112/F, 113/F, 114/F, 115/F, 116/F, 117/F, 118/F, 119/F, 120/F, 121/F, 122/F, 123/F, 124/F, 125/F, 126/F, 127/F, 128/F, 129/F, 130/F, 131/F, 132/F, 133/F, 134/F, 135/F, 136/F, 137/F, 138/F, 139/F, 140/F, 141/F, 142/F, 143/F, 144/F, 145/F, 146/F, 147/F, 148/F, 149/F, 150/F, 151/F, 152/F, 153/F, 154/F, 155/F, 156/F, 157/F, 158/F, 159/F, 160/F, 161/F, 162/F, 163/F, 164/F, 165/F, 166/F, 167/F, 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7.18 The Silver Thread, page 209/210

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# FT SHARE INFORMATION SERVICE

## BRITISH FUNDS

Entered Date	Fund	Stock	Price	Last	Inv.	Field	Div.	Stock	Price	Last	Inv.	Field
<b>"Shorts" Lives up to Five Years</b>												
14/10	14/10 Treasury May-76	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Oct-76	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Nov-76	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Dec-76	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jan-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Feb-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Mar-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Apr-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury May-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jun-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jul-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Aug-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Sep-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Oct-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Nov-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Dec-77	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jan-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Feb-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Mar-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Apr-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury May-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jun-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jul-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Aug-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Sep-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Oct-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Nov-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Dec-78	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jan-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Feb-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Mar-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Apr-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury May-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jun-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jul-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Aug-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Sep-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Oct-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Nov-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Dec-79	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jan-80	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Feb-80	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Mar-80	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Apr-80	97.0	10.70	96.5	14/28							
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14/10	14/10 Treasury Jun-80	97.0	10.70	96.5	14/28							
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14/10	14/10 Treasury Feb-81	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Mar-81	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Apr-81	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury May-81	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jun-81	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jul-81	97.0	10.70	96.5	14/28							
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14/10	14/10 Treasury Oct-81	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Nov-81	97.0	10.70	96.5	14/28							
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14/10	14/10 Treasury Jan-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Feb-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Mar-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Apr-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury May-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jun-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Jul-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Aug-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Sep-82	97.0	10.70	96.5	14/28							
14/10	14/10 Treasury Oct-82	97.0</										



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# FINANCIAL TIMES

Monday November 1 1976

**RENGO**  
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## Icelandic fish talks start on Wednesday

BY ROBIN REEVES

NEGOTIATIONS BETWEEN the basis of the Irish Government's European Community and fisheries' development programme, to secure continued access to Icelandic waters for its trawlers will start in Brussels on Wednesday.

A short-term agreement between Britain and Iceland expires in December.

The negotiations, which would avert another cod war, follow the week-end agreement among Foreign Ministers of the Nine.

The way is now clear for a concerted EEC move to 200-mile fishing limits in the North Sea and North Atlantic on January 1, and for the Brussels Commission to start the complicated process of negotiating continued access for EEC fishing fleets to the waters of Iceland, Norway, Canada and the U.S.

The EEC's talks with Iceland and Norway will be intended to establish reciprocal framework agreements.

The levels of catches to be harvested in these third country waters will not be fixed until after the Community has settled the thorny issue of exclusive coastal bands. Britain and Ireland want 50 miles; the others 35-50 miles off-shore. There is still everything to play for on zones and quotas.

### Undamaged

In exchange for these undertakings Dr. Garret Fitzgerald, the Irish Foreign Minister, lifted his effective veto on Commission fisheries' negotiations with non-EEC countries. This had led to Britain's threat to break ranks by negotiating with Iceland and adopting a 200-mile limit unilaterally.

Mr. Crosland told journalists that Britain's case for exclusive zones of 35-50 miles offshore remained undamaged.

"There is still everything to play for on zones and quotas."

The breakthrough in the talks this week-end came when EEC Foreign Ministers in general and Mr. Anthony Crosland, the British Foreign Secretary, in particular, conceded that Ireland's fishing industry deserved exceptional treatment under a Common Fisheries Policy revised to take account of 200-mile limits.

The ministerial declaration says the policy will be applied in such a way as to secure "the continued and progressive development of Irish fishing on the

Reactions to fishing pact Page 4

## Sithole says Rhodesia talks 'going too slow'

BY OUR OWN CORRESPONDENT

GENEVA, Oct. 31.

INFORMAL TALKS between Mr. Ivor Richard, British chairman of the conference to establish an interim government of Rhodesia and leaders of the attending delegations continued over the weekend. The conference is expected to formally reconvene on Tuesday or Wednesday.

Rev. Ndabaningi Sithole, leader of one of the four Nationalist delegations, spent 80 minutes with Mr. Richard today. He told reporters that "no material progress is being made" and said that the conference, which opened last Thursday, was going "a little too slow for my liking."

However, Mr. Richard described the meeting as having gone well. "I am sure this is the right way to proceed, with my talking to each delegation. I think it is going as fast as it can be reasonably expected to."

### Convinced

Officials in the Bishop's delegation are convinced of the authenticity of a document which purports to summarise a recent speech made by the Deputy Minister in the Prime Minister's Office, Mr. Ted Sutton-Pryce, to a closed meeting of his constituency.

Mr. Sutton-Pryce last night denied that he had drafted a document which was being circulated in Geneva by Mr. Joshua Nkomo's African National Council.

Mr. Sutton-Pryce told the Financial Times that he had addressed a number of meetings in October, but on no occasion had he used a prepared speech. Mr. Sutton-Pryce said: "This report represents the usual mixture of half-truths, misrepresentation, and speculation. It stands by the agreement (Kissinger plan) as negotiated by our Prime Minister."

Document, Page 4

## Government tries to block shipping probe

BY JOHN WYLES, SHIPPING CORRESPONDENT

THE GOVERNMENT is attempting to frustrate the U.S. Department of Justice investigations into North Atlantic shipping practices by forbidding the release of certain documents which have been subpoenaed.

Directives have been issued under the 1964 Shipping Contracts and Documents Act covering all relevant documents housed in the U.K.

It is understood similar action is being taken by the French, West German, Dutch and Belgian Governments, which together with the U.K. and Sweden, officially protested against the Department of Justice's activities last month.

These initiatives will not be welcome to the shipping conferences involved and their member companies, although public they have had to show conference secretariats and U.S. shipping companies with documents in the U.K. which the Justice Department wants to

be unscrutinised.

The U.K. Government's direc-

## FT Monthly Survey of Business Opinion

### Optimism declines over prospects for economy

A

SHARP FALL

in optimism about business prospects and the

economy has occurred during the

last month, although the level of

orders is still rising, according to the latest Financial Times

survey of business opinion.

The interviews were conducted

after the latest British

approach to the International

Monetary Fund, and most after

the rise in minimum lending rate

to 15 per cent, in early October.

The last was just over a week

ago.

The survey shows that the

erosion of industrial confidence

which was first shown a month

ago has considerably worsened.

Whereas 56 per cent of the total

sample in August were more

optimistic about the U.K.

economy than they had been

four months earlier—and nearly

40 per cent, were in June.

Orders are still improving

—the figure was down to just

over 28 per cent, with more than

particularly good. The prospects

for increasing labour forces and

capital investment also look

more favourable, although only

slightly better overall, com-

pared with last month.

Expectations about cost and

price increases are slightly more

optimistic than last month but

show no significant change after

the levelling-out in recent

months in the rate of projected

rises.

Localised shortages of skilled

factory staff are also reported

this month.

There will be considerable

change from the pattern of recent months in the

detailed indicators of business

opinion on orders, costs, and

capital investment.

Details, Page 12

General Accidents, \$45m

rights issue limits to its close

new money has been used to

improve liquidity and holders came last week

to strengthen the balance-sheets

Spillers, which reported an

entirely closed of the rights issue made in the

months of 1975 had invested in short-dated

This may look an attractive

investment for a group

return on capital, employ

1975-76 rose to a seven-year

of 12.2 per cent. But if

shareholders who put

money in on the basis of

for seven at 38p, the sum

not look so appealing.

In the latest half-year fell

third, and the shares now at 23p.

Of course it may be

that the stock market was

looking much sicker if companies had not refinanced

balance-sheets over the past

five years.

There are more rights issues

to come, once the market

stabilises (it fell 5 per cent during

the course of the G-10 funding,

dropping the market value of

the shares to fractionally below

the issue price). Instead of a

sharp money squeeze, companies with high gearing may still feel

the need to bolster their balance-sheets—even if they have already had one bite at the cherry. But the issues will no longer be regarded as an everyday event.

## THE LEX COLUMN

### End of the rights issue flood

General Accidents, \$45m rights issue limits to its close

new money has been used to improve liquidity and holders came last week

to strengthen the balance-sheets

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five years.

### Merchant banks

Charterhouse Capitalisation

with the banking sector

amounted to nearly £10.8bn, 25

per cent more than at the end

June, and had something left

over to spare. Their U.K. capital

issues in this period amounted

to £1.7bn—which compares with

a £1.2bn increase in their hand

and other deposits, net of the

rise in bank and other borrow

ing.

In June, companies' deposits

with the banking sector

amounted to nearly £10.8bn, 25

per cent more than at the end

June, and their holdings of

treasury bills were far and away

the largest in traditional London

in excess of anything that had

been seen in previous years at

accepting houses were

moving spirits behind the

consortium banks set up in

London in the late 1960s

estimate that as a proportion

of capital employed within the

company sector bank overdrafts

taken its toll. With over

£1.7bn—when compared with

an unappealing possibility,

profits are allowed to

too many major decisions.

That has now changed. At